



NSDO
NEW WAY SOCIAL &
DEVELOPMENT ORGANIZATION
موسسه اجتماعی و انکشافی راه نوین

ANNUAL REPORT

**NEW WAY SOCIAL AND
DEVELOPMENT ORGANISATION
(NSDO)
2016**

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Basic Data Sheet

Name of the Organization	New Way Social And Development Organization (NSDO)
Type of organization	Non -Profit & Non-Government Organization
Legal identity	Registered with Ministry of Economy
Country of registration	Afghanistan
Registration Number	2185
Date of Registration	June 2011
Bank name	The First Micro Finance Bank
Title of Account	New Way Social and Development Organization
Account Number	USD: 009104020000073
	AFN: 009104010000299
Contact Person	Sayed Rahim Mosavi
Contact Address	Fundraising Office: Haji Wakil Plaza, Sa-rah-e-Alluddin Darulman Road, Kabul Afghanistan
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Phone Number	+93 (0)799597494; +93(0)749676719; +93(0) 788883303
Social Media	Face/book: @NSDOAF
Website	www.nsdo.org.af & www.nsdo-af.org
DUNS No	561234380
JCCS vendor Id	91272
JCCS User Id	103847
NCAGE No	SECS1
UNGM No	549813

SAM	Activated exclusion
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NSDOs Services & Target Beneficiaries

S.NO	SERVICES	BENEFICIARIES
1	Promoting Human Rights and Women Rights, Gender Mainstreaming	Community as a whole (male, female), religious leaders, community Shuras, students (high school, university), government, youths.
2	Peace Building & Conflict Mediation	Women Shuras, public Shuras/leaders, religious Shuras, youth, community as a whole, government
3	Training & Capacity Building	NGOs, Associations, Foundations, Shuras, GO's, CBO's
4	Education & Other Community Services	Girls, community (men & women), educational institutions, Shuras, CDCs and Members of Provincial Councils,
5	Agriculture/Livestock	Formers, Bee keepers, women /community people & other agriculture associated people
6	Community Access to Justice	Women, Children and disables
7	Advocacy, Lobbying & Awareness Raising	Government and communities
8	Health	Women, Children
9	Livelihoods & Income Generation	All communities
10	Nutrition & Food Security	All communities
11	Emergency Response	All communities

Chairperson's Message

The New Way Social and Development Organization (NSDO), is driven to solve the community challenges and problems of Kunduz province through implementation of the activities which the organization undertakes with support from its valued donors.

NSDO continued to strive to design and implement projects based on community prerequisites and requirements bringing about positive changes in people's life. By conducting of civic education sessions, the organization enhanced and increased the knowledge of the community members about the topics presented during the civic educational sessions and by bringing forth and identifying the problems faced by the community people and figuring out practical solutions for these problems. The district dialogue sessions helped in identifying the problems faced by the community people, influential, religious leaders, youths, women and civil society activists who proposed certain solutions.

The services delivered by NSDO resulted in job creation and increasing of incomes in the Value Chains established and supported under SEDEP and enhanced the knowledge of value chain partners and stakeholders as well as beneficiaries in the targeted districts of Kunduz province.

Furthermore, NSDO also enriched the capacity of input suppliers based in Kunduz and Badakhshan provinces through implementing the project of Use of Feed block for crop-livestock systems in Kunduz and Badakhshan provinces and introduced and equipped them with feed block technologies and distributed feed block for 900 livestock farmers (women and men) of Kunduz and Badakhshan provinces.

2016 has been a strategic year for NSDO, wherein numerous challenges faced due to the volatile security situation in the Province, but the achievements made during 2016 and reported in this Annual Report were only possible because of the experience of delivering services by NSDO at grassroots in Kunduz and Badakhshan provinces coupled with the dedication, commitment and hard-work of the NSDO staff under the able leadership of Sayed Ahmed Rahim Mosavi, Executive Director.

The strong financial and technical support provided along with the flexibility shown by NSDOs valued donors like RADP-North, GFA/SEDEP and Counterpart International boosted and accelerated NSDOs implementation of projects funded by them.

Ms. Shamila Sahibzada
Chairman, NSDO

1. New Way Social & Development Organization (NSDO)

New Way Social & Development Organization (NSDO) is a nongovernmental, nonprofit and independent organization which was established in Kunduz province in 2010. It was officially registered with the Ministry of Economy of Afghanistan republic state under registration NO# (2185) in 2011 and is mandated to undertake activities for promoting civic education, human rights, and women rights, gender mainstreaming, peace building/capacity building, advocacy and community access to justice.

The Organization is governed by a 7 member of Board of Directors which has a tenure of 3 years with 43% representation of females on the Board and is headed by a Chairman elected from amongst the Directors.

	Ms. Shamila Sahibzada, Manager WAW	Chairman	Ms. Sahibzada has a bachelor's degree from Kunduz university and is the working in civil society sector for more than 10 years in north-eastern provinces of Afghanistan. She. Is presently leading WAW in Kunduz province.
	Mohammad Tahir Rozzi, Director Kunduz Economy Department	Director	Mr. Tahir Roozi, has a Master of Business Administration (MBA) degree from India and is currently the Director of Kunduz Economy Department. He has worked for many national and international organizations based in Afghanistan.
	Ms. Marzia Rustami, Director WAYPADO	Director	Ms. Rustami, graduate from Salaam University is leading WAYPADO as Director in Kunduz Province. She is a civil society activist and has been working since 2005 in different national and international organizations.
	Habibullah Guldost, Independent Consultant	Director	Mr. Guldost has a bachelor's degree in Political Science from Salam University who has worked in civil society organizations for more than 15 years and is currently an independent consultant for Counterpart International (CPI) based in north-eastern provinces of Afghanistan.

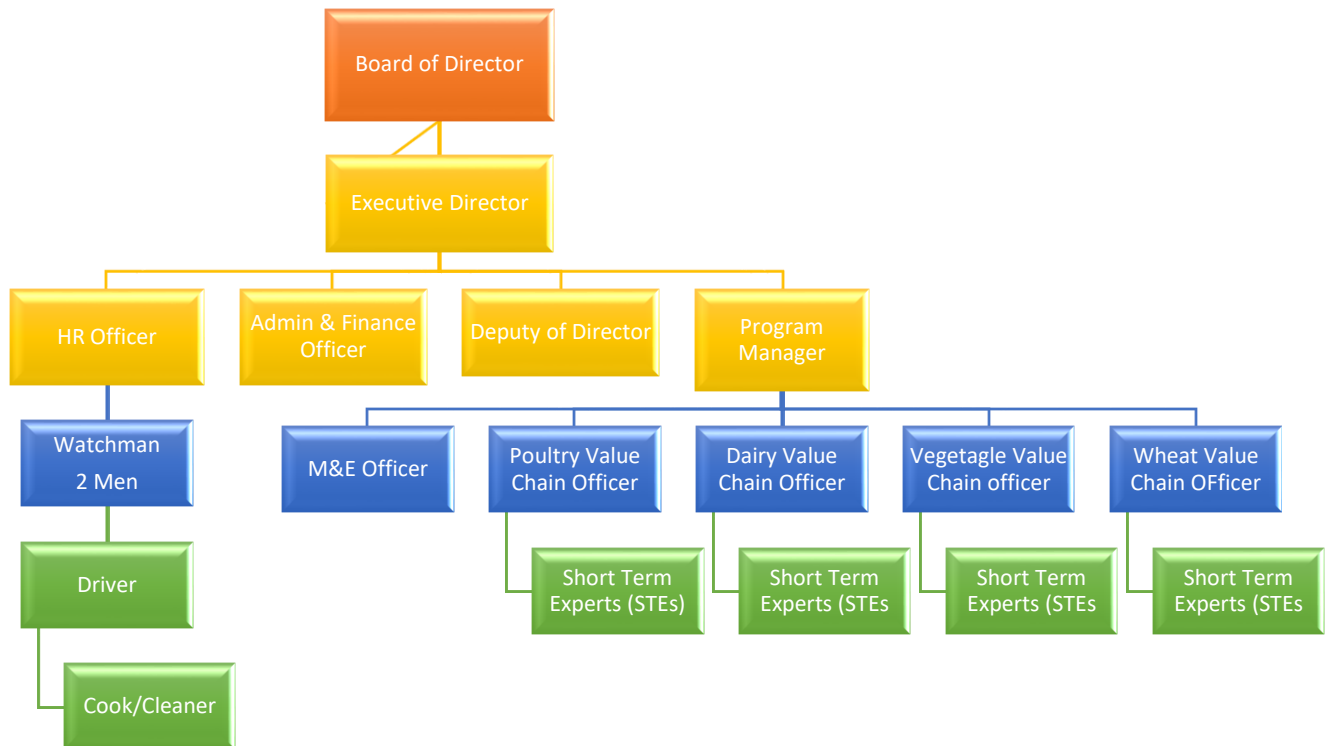
	Sayed Rahim Mosavi, Executive Director NSDO	Director	<p>Sayed Rahim Mosavi has a bachelor's degree in Economics from India and in English Literature from Kunduz University. He stepped into civil society activism at a very young age and has led more than 400 national observers during the 2018 parliamentary election. He has also participated in many national and international events like the 2nd South Asian Youth Summit conducted in Colombo, Sri Lanka, and in trainings and workshops for advocacy, human rights, women's rights, research, leadership, peace-building, conflict mediation, justice and child protection conducted by international organizations.</p>
	Malalai Saad, Provincial Manager KAPAW	Director	<p>Ms. Saad, a bachelor's graduate from Kunduz University is the Provincial Manager of KAPAW in Kunduz province. She has been working since 2005 with national and international organizations in Kunduz province.</p>
	Sayed Ismail Hashmi, Manager RET	Director	<p>Mr. Ismail Hashimi, a graduate from Kunduz University is leading RET in Kunduz Province. He has worked in many national and international organizations during the past 15 years based in Kunduz province.</p>

The BoD as part of its responsibilities oversees the functioning of NSDO which is carried out by an Executive Officer supported by a team of core team of non-programme and technical programme staff. It also carries out regular assessment of collective and individual performances based upon an objective and structured system, besides holding regular meetings or sessions to continually assess the performance and to provide guidelines to the Executive Director for addressing key sensitive issues. The BoD acts as a watchdog and undertakes external monitoring and governance audits.

1. Institutional Development

The goal of NSDO is to fight against poverty, disease and injustice together with people, while its vision is to make Afghanistan a developed and civilized country, which has no poverty in the society observing a civil culture so that the country citizens have civil, political, economic, social and cultural rights.

NSDO Organogram – 2016



NSDO since 2011 has engaged itself directly in project implementation with its donor agencies as a result of which, this organization has acquired sufficient experience and skills in terms of project implementation; developing of different policies and procedures and to establish a professional and standard financial system. It has also strived to achieve the following objectives to move further ahead towards its goal, mission and vision:-

- To economically empower and sustainably upgrading their quality of life and its standards of the communities living in both urban and rural areas of Afghanistan to make them self-reliant in terms of health, education, agriculture and income-generating opportunities
- Incorporate environment protection as a cross cutting theme in all of NSDO activities to be implemented.
- Build up the capacity of all the citizens irrespective of their gender through conduction of capacity-building trainings and civic educational sessions besides carrying out lobbying and advocacy activities for their well-being.

The organization also worked to further strengthen and consolidate its following core competencies and capabilities:-

- Presence of educated, committed skilled and experienced personnel who are well oriented and trained to comply with gender-mainstreaming procedures and policies of the organization.
- Develop links and relationships with diverse governmental authorities, CSOs, community leaders, religious leaders and other community members, youth groups and social activists both provincial and district levels for implementing its civic education and advocacy programs.
- Equipping the organization with transparent, accountable Financial, HR, Procurement, M&E, Gender, program and Security HRE systems, plans and policies based upon internationally recognized standards and practices.
- Develop a five years long strategic plan as part of its sustainability policies and procedures.
- Equip its office premises with all the equipment for implementing large programmes and projects such as furniture; office equipment; audio-visual equipment; IT equipment; training equipment and aids to develop its conference hall for being used as a training facility.

2. Programme Service Delivery

NSDO continued to make extensive efforts for economic self-sufficiency of community members through provision of social services including agriculture, health, legal capacity-building and civic education activities so that the population becomes capable to live as accountable and active citizens. NSDO has thus been involved in implementing and undertaking diversified activities relating to agricultural, livelihood/income generation, nutrition and food security, education (emergency and civic education), health and hygiene awareness trainings, environmental protection, advocacy, networking, election overseeing and observation and other community-related activities and services in Kunduz Province during 2016.

NSDO implemented the following three major projects during 2016:-

a) Sustainable Economic Development & Employment Promotion (SEDEP) Project (April to December, 2016)

This project was implemented for GIZ/GFA SEDEP from April to December, 2016 and its goal was to promote livelihood business and reinforce the agriculture sector in five out seven districts in the province, namely Kunduz Center, Ali Abad, Khan Abad, Imam Sahib, and Qalaizal districts Kunduz Province.

The overall security situation in the Province during 2016 remained volatile. Kunduz city was attacked and taken by AOGs in October for several days due to which the implementation of the project activities had to be stopped for five weeks as it took some time to the government to bring the situation under control and for the



beneficiaries and VCPs to feel confident again. The office of NSDO was closed and looted by insurgents at this time.

The objective of the project was to raise and promote employment and incomes in the economic sectors in northern Afghanistan by supporting farmers, input suppliers, processors and traders.

The activities undertaken by NSDO for achieving the Project objectives were as following:-

- Promotion of value chains
- Small-scale rural infrastructure, such as irrigation and storage systems
- Dialogue mechanisms to remove obstacles along the five value chains by means of various dialogue formats, such as a public-private dialogue (PPD)

As such, the project focused and pursued a value chain approach for five agriculture-based products in four out five Value Chains (VCs) in the Province – Wheat, Poultry products, Nuts (Almonds/Walnuts/Pistachios) and Dairy products

In 2016, SEDEP developed the Provincial Operational Plan (POP) considering a remote management perspective under which only activities that were considered as “achievable” in terms of delivery while maintaining the highest standard of quality were selected.

For Kunduz Province, the 2016 POP considered 40 out of 58 activities in four VCs, representing 69% of the following activities from the Master OP. From these 40 selected activities, 15 were implemented directly by SEDEP staff and the remaining ones were implemented jointly by SEDEP and NSDO:-

• Wheat (9/12)	• Poultry (9/16)
• Nuts (9/13)	• Dairy (13/17)

Long term trainings were implemented by trainers that had been identified in 2015 by the SEDEP team and these were hired by NSDO as Master Trainers on the suggestion of SEDEP. Modular training sessions were conducted by them for Association members on Business and Marketing plans.

Value Chain	Value Chain Partners	Focus
Dairy	Kunduz Dairy Union – KDU	Processing several dairy products
Poultry	Kunduz Poultry Association - KPA	Broilers production
Nuts	Kunduz Social Orchard Association - KSOA	Almond production, processing and marketing
Wheat	Hazrat Sultan Seed Company Zakhail Pamir Seed Company Kulab-Kunduz Seed Company Shuaib Taj Seed Company Zarghoon Watan Seed Company	Seed Production

	<p>Pishgam-I Arab-Shimal Seed Company, and Abuzeri Gafari Seed Company.</p> <p>Women Enterprise Association (WEA) Kunduz Bakery Association (KBA)</p>	<p>Women bakery Males bakery</p>
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Dairy Value Chain

13 out of 17 activities were implemented in five districts of Kunduz – Kunduz Center, Ali Abad and Khan Abad, Imam Sahib and Qalaizal districts in the province. Interventions focused on increasing production of milk, improving the hygienic conditions during processing and management of dairy products and on making the overall subsector more competitive supporting producers’ members of Kunduz Dairy Union (KDU), who’s are the biggest player in the provincial sub-sector.



Omer Khil Mineral blocks participating in the ATF, MeS.



Refresher course, training on Cattle Management for female farmers.



Refresher course, training on Fodder Mgmt for male farmers.



Milk cans and lactometers distribution to milk collectors working with Small Dairy Processors.

The following activities were implemented under the Dairy Value Chain:

- Two businesses were supported for the production of feed blocks, one of them has been a success, it produced 2,000 blocks per month during summer and 5,000 blocks per month in winter and creating between 4 to 7 seasonal jobs.
- Six hundred farmers from Ali Abad, Khan Abad and Kunduz Center providing milk to KDU underwent a refresher course on improved cattle, fodder management, including improved shelter management.
- Two hundred male farmers and two hundred female farmers trained on improved cattle, fodder management, technical trainings on improving existing shelters and marketing.
- Two hundred milk cans distributed for introducing and expanding the improved milk supply chain to new progressive female farmers.
- Two milk collectors from Kunduz were sent on an exposure visit to Bangladesh to investigate the working models on small rural milk collection centers
- Capacity building of 6 milk collectors and processors was conducted and milk cans distributed to them for WS.
- One staff from KDU trained as Master Trainer for conducting trainings on Capacity Building of Dairy Association/Cooperatives and Groups in the modular training sessions delivered in the neighboring provinces.

Poultry Value Chain

From the 2016 OP, SEDEP Kunduz implemented 8 out of 16 activities in Kunduz Center, Ali Abad, and Khan Abad districts where 81% of the Poultry farms are located in the province. Interventions included the designing of new energy efficient buildings, technical trainings to producers to reduce overall running costs, management and business plans trainings to build a more robust poultry industry. Strong support is given to Associations, Cooperatives, Private enterprises on Business and Marketing Plans.

The main Poultry activities implemented were as following:-

- 12 Input suppliers were trained and four of them had subsidized hardware for the shop.
- Only one member nominated by the Association was trained in imparting Financial & management training to association members
- Four progressive poultry farmers considered as potential investors participated in the Road show/workshop for promotion of new investors into commercial farming event organized in MeS. However, unfortunately none of them went for a bigger investment in their farms.
- During 2016, SEDEP Kunduz was highly interested in promoting the energy efficient poultry houses (2000 to 5000 birds range) through poultry association and cooperatives among broiler farmers. The project tried to promote and support the establishment of additional model energy efficient farms however, the unsteady security situation in the Province did not motivate the poultry farmers to co-invest for the establishment of the model with SEDEP in the province estimated at \$ 20,000 in total.
- 140 broiler farmers trained on the operations and technical support required for the commercial production of broilers in Kunduz Center, Ali Abad and Khan Abad districts.

- Four local poultry retail outlets were improved. The identified local fabricator did an outstanding work on promoting its work that two additional retailers were interested in having a subsidized outlet, the initial target was two for Kunduz city.
- The total Infrastructure funds for the province (\$ 20,000) for the construction of small-scale infrastructure interventions were invested on repair of the Poultry sheds in 21 poultry farms. Investments were carried out on installation of doors and windows; and improvement of the water and energy supply systems. This intervention by the Project allowed farmers to increase the number of production cycles from 4 to 5.5 which increased farmers' incomes significantly besides the number of created jobs in VCs.



Promotion of the local fabricator among poultry retailers.



Improved slaughtering unit for poultry outlets.



Poultry Farm Repairing



Practical poultry training on diagnosing diseases

Nuts Value Chain

Nine out of thirteen activities were implemented in Kunduz Center, Ali Abad, Khan Abad, Iman Sahib, and Qalaizal in the province by NSDO. Interventions focused on enhancing productivity, improved processing, value addition, improving technical and management capacity of Trade Associations, targeting farmers, rural women, nuts processors and traders.

A strong support was given by the Project to Associations, Cooperatives, Private enterprises on Business and Marketing Plans.



Figure 1. Introducing WONUB model.



Figure 2. Exposure visit for technology identification - processing equipment.



Figure 3. KSOA elections.



Figure 4. Merged WONUB, establishment processing center.

The main Nuts VC activities implemented were as below:-

- 600 producers were trained and given a short refresher course on IPM & pre and post-harvest of almonds in five districts of Kunduz.
- Eight trainers trained in the ToT as Master Trainers who undertook capacity building of 300 farmers in Good Agricultural Practices (GAP).
- The Project supported the existing women primary processors in the districts by training them to adopt the micro business setup model by hiring STE and training on Micro Women Nut Cracking Micro Business (WONUB) Model.
- Cracking tools were distributed amongst 25 new primary processing groups and training was providing for upgrading the existing women groups.
- Six service providers were identified and hired by NSDO for increasing almond production who worked with 25 Nurseries and 87 interested almond producers in five districts of Kunduz.

- Two trainers, one from KSOA and another from the Nursery Association were nominated and selected to participate in the Best Horticulture Practices from Uzbekistan and Central Asian Countries event.
- Two Women nut small business units (WONUB) groups were formed as a result of merger in Qalaizal and Imam Sahib District's, each comprising of 16 women members. The Traders committed to work with the merged groups and potential locations for the establishment of the processing center identified and MOU signed. The KSOA also asked for the establishment of a third processing center in Kunduz city and discussions on which is under progress.
- The Kunduz Social Orchard Association (KSOA) elections were got conducted and supported financially by the Project and Mr. Noor Hazrat was elected as new Head of the Association.

Wheat Value Chain

The Project implemented 9 out of 12 activities by supporting 7 seed companies, which were targeting farmers in Kunduz Center, Ali Abad, Khan Abad and Iman Sahib districts in the province by targeting inputs suppliers, seed producers, farmers, and women bakeries. The following interventions focused on capacity building among all the actors:

- inputs suppliers – training to improve quality of the services to farmers,
- farmers – IPM and postharvest management, increasing production by introduction of better cultivation practices,
- Seed producers – wheat seed multiplication trainings
- Introduction of more harvesting equipment,
- Supporting small scale women bakeries – innovative energy efficient baking equipment

The major activities implemented under this VC were:

- Three Ag-depots from Kunduz Center were upgraded based on the study of the BDS Consultant around service and business models for existing Ag-depots by upgrading their warehouses with additional identified services and equipment.
- For introducing cultivation and harvesting equipment to seed companies and agriculture cooperatives, two subsidized tractors were delivered to Seed Companies.
- 60 inputs suppliers were trained to build up the capacity of input suppliers, Ag-depots, seed companies and ISE.
- To scale up field training on improved cultivation practices, necessary training was imparted to 200 seed producers.
- One participant from Kunduz was sent on an exposure visit to Tajikistan.
- Awareness and capacity building on improved wheat practices was carried out by broadcasting radio messages in the province for one month during planting of wheat in winter season.
- One women bakery supported by providing modern baking equipment and training them in improved practices and established in Kunduz city for introducing a new baking technology i.e. rotating oven, enabling the baker groups to produce bread in bulk quantity.



Rotating oven technology - Women bakery.



Rotating oven - Women bakery



Discussing remotely SEDEP interventions with male bakers at NSDO office.



Upgrading of an Ag-Depot.

Planning of Future Activities

As the Project is to continue in the next year, NSDO undertook a planning exercise to decide the future activities and it was decided that the following would be implemented during 2017:-

i) Nuts Value Chain

- Construction of a storage/processing facility equipped with a sorting & grading machine, packing machine, and vacuum packing machine.
- Continue working in the promotion of Good Agricultural Practices.
- Include dry fruits and stone fruits in the Nuts VC.

ii) Dairy Value Chain

- Establishment of milk collection center with new equipment.
- Increasing the cold storage capacity of the existing facility in KDU.
- Provision of subsidized cooling equipment in the city selling points.

- Training on product development.

iii) **Wheat VC**

- Training on the proper use of the introduced technology (rotating ovens),
- Training on product development using the introduced technology.

iv) **Poultry VC**

- Construction of Poultry bazaar for the different actors in the VC

v) **Vegetables VC**

- Introduction of Good Manufacturing Practices for processors

b) **Afghan Civic Engagement Program Project (June 2016 to January, 2017)**

This project was implemented for USAID-Counterpart International from June 2016 to January, 2017 and its goal was to raise awareness on transparency and accountability in Kunduz Province.

The project for Afghan Civic Engagement Program (ACEP) focused on civic and voter education. The goal of ACEP was to promote civil society and media engagement that enabled Afghan citizens to influence policy, monitor government accountability, and served as advocates for political reform.

NSDO was will be responsible to:

- Conduct Civic and Voter Education sessions at the community level;
- Focus on the mobilization of voters particularly women, youth, persons living in urban or rural areas with limited access to information, non-literate, persons with disabilities, and people in remote communities, etc.;
- Engage women, youth, local authorities, communities, religious leaders, and government for effective participation of women and marginalized groups in upcoming elections;
- Establish strong contacts between citizens, local authorities, government, sub-national offices of IEC (where IEC and ECC offices exist), informal civil society organizations at the community level, ACEP Regional CSO Partners, and Provincial CSO Partners;
- Deeper understanding of citizens on civic and political rights mainly on electoral processes to have increased number of informed voters;
- Improve citizen's level of awareness and confidence to actively participate on the electoral processes;
- Identify CSOs already active in civic and voter education activities to learn from their experiences and identify opportunities to cooperate together;



The project thus implemented by NSDO aimed at raising awareness among the residents of Kunduz Province on topics like Islam and Democracy, the executive, legislative and judicial bodies of government, election, human rights and women, civil society, sexual harassment and human counter trafficking during the civic educational sessions.

Civic educational sessions were conducted covering 420 citizens from the community including 210 men and 210 women. A total of 30 community dialogue sessions were conducted during the course of project implementation during which they were solicited initially to explain topics like as to who was a citizen, what were their rights, what were their obligations and what were their problems? The participants were also asked to identify the problems faced by the community people in their villages and to propose relevant solutions for these problems.

Furthermore, NSDO conducted 3 advocacy trainings for three advocacy groups in Kunduz Center, Imam Sahib and Aliabad Districts of Kunduz Province for 36 individuals to enhance the capacity of advocacy group members in order to advocate the problems with governmental authorities properly and effectively.



Women were equally engaged in the project's activities as an equal number of civic educational sessions and community dialogue sessions were conducted for both men and women. NSDO also focused on engaging the youth under the project, since they were found to be more eligible for change and more willing to learn the civic educational topics. They took active part in the community dialogue sessions and other ACEP activities. Based on the lessons learnt from the initial programs, NSDO invited youth women and men to take part in the activities to increase and enhance the impact and efficiency of the ACEP Program.



The main challenge faced during the implementation was the security situation due to which some activities delayed in Imam Sahib District, but however, after the normalization of situation in Imam Sahib District, the project's activities proceeded smoothly and without any challenges whatsoever.

In terms of what worked well and what didn't. NSDO coordinated the project's activities prior to conducting the civic educational and community dialogue sessions and this helped to implement the project's activities quite smoothly and without any interruption. Heads of CDCs and DDAs helped to facilitate the convention of civic educational sessions, community dialogue sessions and other activities, as a result of which no challenges emerged during the course of project implementation.

c) Introduction of Feed Blocks for Farmers and their Capacity Building Project (Sep. 2016 to Jan. 2018)

This project funded by DAI-RADP (North) was initiated in Sep 2016 for a period of 18 months in Kunduz Center, Khanabad, Aliabad and Chardara, Baghlan (Baghlan-e-Jadid, Pul-e-Khumri and Dahana-e-Ghuri districts in Kunduz Province and in Baharak, Faisalabad, Yaftal-e-Payeen and Kishm districts in Badakhshan Province.

The objectives of this Project are as following:-

- To encourage sales linkages between livestock cooperatives and private feed suppliers to input suppliers.
- To provide a cost-effective alternative feeding strategy that does not require sophisticated technologies and equipment.
- To increase feed resource availability and improve the quality of diets.
- To alleviate feeding cost related to conventional concentrate feeds.
- To promote economic gains in the livestock/cropping systems in peri-urban communities.
- To increase the efficient use of by-products in feeding small ruminants.
- To decrease severe nutritional deficits during food scarcity periods and increase feed conversion rates.
- To increase productive and reproductive performance of sheep and goats.

The project began by conducting a baseline survey to identify the current level of targeted 900 male farmers and 9 female farmers and established groups and worked for building the

capacity of these groups through conduction of technical and practical trainings on animal nutrition and method of preparation of feed blocks and its usage.

The theoretical trainings were designed comprising of the following topics:

- Introduction of feed blocks (FBs) as a feed supply for small ruminants: a cost-effective feeding strategy;
- Different available agricultural and agroindustry by-products in the northeastern regions to prepare FBs (Cotton Seed cake, wheat bran, salt, bone powder, sesame cake, dry mulberry);
- Composition of FBs and different production formulas;
- Balancing energy (carbohydrates), protein & micronutrients;
- Chemical and statistical analyses (approximate moisture, crude protein, ash, crude fiber contents);
- Mixing order;
- Molding of the mixture;
- Drying of FBs;
- Measurement of block strength;
- Storage of FBs;
- Methods of livestock feeding with FBs;
- Usefulness and precautions while using FBs;
- Feasibility studies for commercializing FBs at a competitive price; and
- Basic business skills for marketing FBs

A ToT was also designed and 8 feed suppliers were trained for subsequently training the established farmer groups on the above topics. The Project also selected 30 feed suppliers and livestock cooperatives, with whose assistance a baseline study was developed for supporting livestock cooperatives, feed suppliers and farmers served by them, and for identifying. The Project also designed the training curricular and training materials, for implement the training of farmers, and for providing the kickoff business support packages (basic production equipment, raw materials, byproducts and other enriching ingredients).



The challenges faced by NSDO in implementing/participating in this activity was the FB production formula was changed 3 times by DAI-RADP (North) and as a result it delayed the designing of the training programme for the farmers and as well as for the input the suppliers. There was shortage of raw materials in both Kunduz and Badakhshan Provinces which resulted in late dispatching and delivery of raw materials in both the provinces.

Deteriorating weather conditions and climate change resulted in adjourning the demonstrations and distributions of feed blocks in Badakhshan Province.



3. Programme Impact

a) SEDEP Project

- Improved and increased knowledge and expertise among the value chain partners to apply new technological and entrepreneurial skills acquired through capacity-building workshops.
- Substantially increased marketability of products by the value chain partners.
- Enhanced and increased income among the farmers and value chain beneficiaries.
- Enhanced capacity among the value chain partners on new cultivation and harvesting practices.
- Strong linkage and bondage established between input suppliers and producers.

b) ACEP Project

The project had a substantial impact on women and youth as their mindset changed after the completion of each civic educational session towards democracy and Islam; and other topics like human rights, three pillars of the government; election; human rights and women; and civil society. In the pre-civic educational and community dialogue session evaluations, they believed that Islam and Democracy were two opposite phenomenon's and that election, human rights and other topics being addressed through the civic educational sessions stood in contrast with their religious and traditional beliefs. But however, the post-civic educational and community dialogue sessions' evaluation, their mindset changed and they came to understand that Islam and Democracy was interlinked with each other and they expressed their willingness to take an active part in the elections for electing candidates based on the criteria explained in the civic educational sessions.

As a result of the civic educational sessions, their attitude also changed towards the most important aspects of their lives i.e. they came to understand their own obligations towards their country and government and vice versa. This motivated and mobilized each of them to act much more responsibly and to advocate for their own legitimate rights for addressing the problems which had remained pending for years as a result of their non-engagement. As a consequence they came to believe that their engagement could make the difference and they vowed to voluntarily act for the welfare of their community by raising their voices of concern for improving their livelihood and bringing positive changes to their lives by hold government accountable for its responsibilities and obligations to be carried out for the welfare of people.

As part of the lessons learnt during the course of project implementation, NSDO came to believe that engaging the youth yields better results as they are more likely eligible for positive change in contrast to elder one who still stick to their own obsolete mindset and are often not willing to accept any changes.

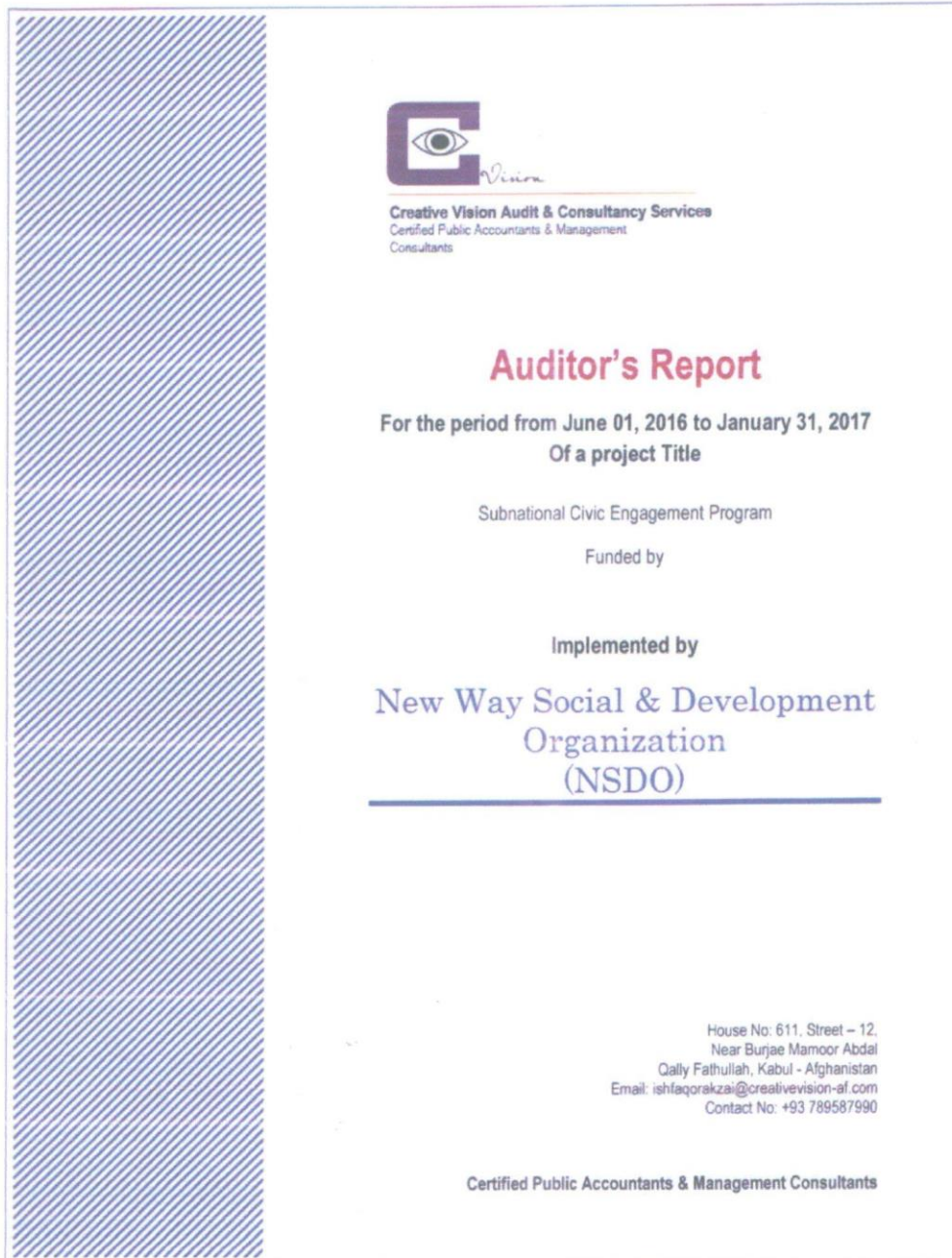
c) Feed Blocks Project

The project helped to introduce feed block as an alternative feeding strategy to replace the traditional and old feeding system like fodder and other materials during their scarcity period in the winter and early spring seasons. Using feed block was quite a new experiment and experience for them whose utilization was of the utmost significance and importance and they have termed it appealing and beneficent for their small ruminants. During the initial and subsequent stages of its utilization, farmers have reported increase in the weight and reduction in the mortality rate of small ruminants while the VFUs and cooperatives have also reported increase in their sales of feed block.

In terms of organizational impact, this grant has helped to increase NSDO's capability in implementation of agricultural and veterinary activities. It also assisted NSDO in establishing links with VFUs and cooperatives in both Kunduz and Badakhshan provinces and increased its capacity and experience for implementing of similar projects in the future. .

4. Treasury Report

a) ACEP Audit Report for 2016



NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION
AUDITOR'S REPORT &
FINANCIAL STATEMENT FOR THE PERIOD (JUNE 01, 2016 TO JANUARY 31, 2017)

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Creative Vision Audit & Consultancy Services

Independent Auditor's Report

Executive Director
New Way Social & Development Organization
Kabul, Afghanistan

Creative Vision Audit & Consultancy Services

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District 10, Kabul
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Opinion

We have audited the financial statements of New Way Social & Development Organization (here – after referred to as “NSDO”), which comprises the statement of Receipt & Payment for the period from June 01, 2016 to January 31, 2017. Project financial report, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects the statement of Receipt & Payment of NSDO for the period from June 01, 2016 to January 31, 2017 and of its financial performance for the year then ended in accordance with the Note 3 to the financial statements.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of NSDO in accordance with the ethical requirements that are relevant to our audit of the financial statements in Afghanistan, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Note 3, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether *due* due to fraud or error.



In preparing the financial statements, management is responsible for assessing NSDO's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate NSDO or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing NSDO's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of NSDO's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on NSDO's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause NSDO to cease to continue as a going concern. *we*



Creative Vision Audit & Consultancy Services

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

For and on behalf of

*Creative Vision Audit
& Consultancy Services*



Creative Vision
Audit & Consultancy Services

Date: August 20, 2017

House No. 619, Street No. 12, Qualle Fatehullah,
Kabul, Afghanistan

Organization: New Way Social and Development Organization
 Programme: Afghan Civic Engagement Programme
 Project Title: Subnational Civic Engagement & Outreach Grants
 Reporting Period: June 01, 2016 to January 31, 2017
 Report: Statement of Receipt and Payment

	Notes	Total USD
Receipts		
Receipts from donor	10	23,742
Interest income		-
		<u>23,742</u>
Activity Wise Expenditures		
Personnel Cost	11	10,382
Program Cost	12	5,626
Office Supplies	13	1,032
Administrative Cost	14	6,702
		<u>23,742</u>
Net (receivable) / unused amount		<u>-</u>



The annexed notes form an integral part of the financial statements

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Manager Finance

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Executive Director



New Way Social & Development Organization-NSDO
Notes to the Statement of Receipt & Payment
For the period from June 01, 2016 to January 31, 2017

1 The Project, Background and Operations

NSDO as a non-profit, non-political and non-governmental organization has been operating since 2011 bearing Registration No. 2185 in Kunduz and has been engaged in environmental protection, advocacy, networking, civic education, election overseeing and observation and other community-related activities and services. NSDO has sufficient expertise in implementation of environment protection and preservation projects and is equipped with expert and professional environmental staff who have conducted a series of environmental training sessions for large number of people among which one can point to Youth & Environment Project funded by Counterpart International which was extended twice. It is also worth mentioning that NSDO has established strong links and relations with diverse governmental authorities including Directorate of Rural Rehabilitation and Development, Afghanistan National Disaster Management Authority, CSOs, community leaders, religious leaders and other community members, youth groups and social activists through implementation of environmental protection and preservation initiatives, civic education, advocacy and other capacity-development projects. NSDO currently has its sub-office in Badakhshan province and implements Use of Feed Blocks for Crop-Livestock Systems in Kunduz and Badakhshan. NSDO enjoys membership in networks in both national and provincial levels. NSDO's leadership has actively participated in so many advocacy meetings and summits and has contributed to such efforts at regional and provincial levels. NSDO is possessed with highly committed staff and team members who have devoted their utmost efforts and energy for the evolution of NSDO. NSDO since 2013 has obtained 1 grant from GIZ/GFA-SEDEP and 7 grants from Counterpart International and from other donors as well; as a result of which, this organization has acquired sufficient experience and skills in terms of project implementation and managed to develop different policies and procedures and to establish a professional and standard financial system.

2 Purpose of Statement of Receipts and Payments

This statement is prepared for the purpose to summarize the total receipts and payments of the project incurred by NSDO for the period from June 01, 2016 to January 31, 2017.

3 Basis of Preparation

The Statement is prepared on historical cost basis i.e. the reported expenditure is recorded on the actual spent amounts not affected by inflation or currency devaluation.

The Statement is prepared to assist NSDO to comply with the instructions of Donor under the provisions of the agreement. Hence, the statement may not be suitable for another purpose. *ewe*

4 Revenue receipts

Revenue receipts have been recognized on the basis of actual receipts from the donors.



*New Way Social & Development Organization-NSDO
Notes to the Statement of Receipt & Payment
For the period from June 01, 2016 to January 31, 2017*

5 Salaries and allowance

Staff salaries expenses and other allowances are recorded in the financial statements on the basis of actual cash or cash equivalents outlays.

6 Cash basis of accounting

All the income and expenditures in this statement are recognized on cash basis of accounting other than audit fees which is charged on accrual basis. Under cash basis of accounting, expenditure is recognized on the basis of actual cash or cash equivalents outlays and not on the basis of incurrence

7 Inventory of assets

The cost of the assets purchased for the project are expensed out when the payment is made. All the assets produced by the use of project grant shall vest in the grant recipient or its cooperating partner. If any asset is sold before the end of project period the sale proceed shall accrue to the project. If the activity under the project do not continue after the end of project period, all the assets purchased shall be sold and the proceed shall be repaid to the donor organization.

8 Exchange Gain/Loss

Transactions in currencies other than reporting currency are converted into AFGHANIS by applying the exchange rate prevailing on the date of transaction in the open market.

9 Level of rounding

Figures have been rounded off to the nearest USD.

10 Funds

..... USD

Funds received during the period	23,742
	23,742

Funds received during period has been converted in Afghani using the using the open market existing on the date of transaction.

11 PERSONNEL COSTS

Project Manager	2,800
Civic Educator(Trainer) Female	2,333
Civic Educator(Trainer) male	2,333
M&E Officer	1,750
Admin/Finance Officer	1,167
	10,382



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*New Way Social & Development Organization-NSDO
Notes to the Statement of Receipt & Payment
For the period from June 01, 2016 to January 31, 2017*

 USD
12 PROGRAM COSTS	
Activity 1. Training session	919
Activity 2. Villages Dialogue Session	1,148
Activity 3. District Dialogue session	1,823
Activity No. 4. Provincial Dialogue	1,736
	<u>5,626</u>
13 OFFICE SUPPLIES	
Printer cartridge cost	257
Stationary for office use	367
Electricity cost for office	408
	<u>1,032</u>
14 ADMINISTRATIVE COSTS	
Vehicle rent for project	4,199
Top up card	350
Internet charges	402
Office Rent	1,750
	<u>6,702</u> <i>ave</i>



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Manager Finance

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Executive Director



Organization: New Way Social and Development Organization
 Programme: Afghan Civic Engagement Programme
 Project Title: Subnational Civic Engagement & Outreach Grants
 Reporting Period: June 01, 2016 to January 31, 2017

Annexure 1

Activity No	Budget lines	Total Budget	June 2016	July 2016	August 2016	Sep 2016	Oct 2016	Nov 2016	Dec 2016	Jan 2016
		AFN	AFN							
3.0	C. OFFICE SUPPLIES									
3.1	Printer cartridge cost	17,600	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200
3.2	Stationary for office use	25,200	3,150	3,150	3,150	3,150	3,150	3,150	3,150	3,150
	Electricity cost for office	28,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
	Total Office Supplies	70,800	8,850	8,850	8,850	8,850	8,850	8,850	8,850	8,850
4.0	ADMINISTRATIVE COSTS									
4.1	Vehicle rent for project	288,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000
4.2	Top up card	24,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
4.3	Internet charges	27,600	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450
4.4	Office Rent	120,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	Total Administrative Costs	459,600	57,450	57,450	57,450	57,450	57,450	57,450	57,450	57,450
	GRANT TOTAL	1,628,205	181,150	175,550	238,550	238,550	219,517	24,637	175,550	185,300

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 Manager Finance

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 Executive Director



Organization: New Way Social and Development Organization
 Program: Afghan Civic Engagement Programme
 Project Title: Subnational Civic Engagement & Outreach Grants
 Reporting Period: June 01, 2016 to January 31, 2017

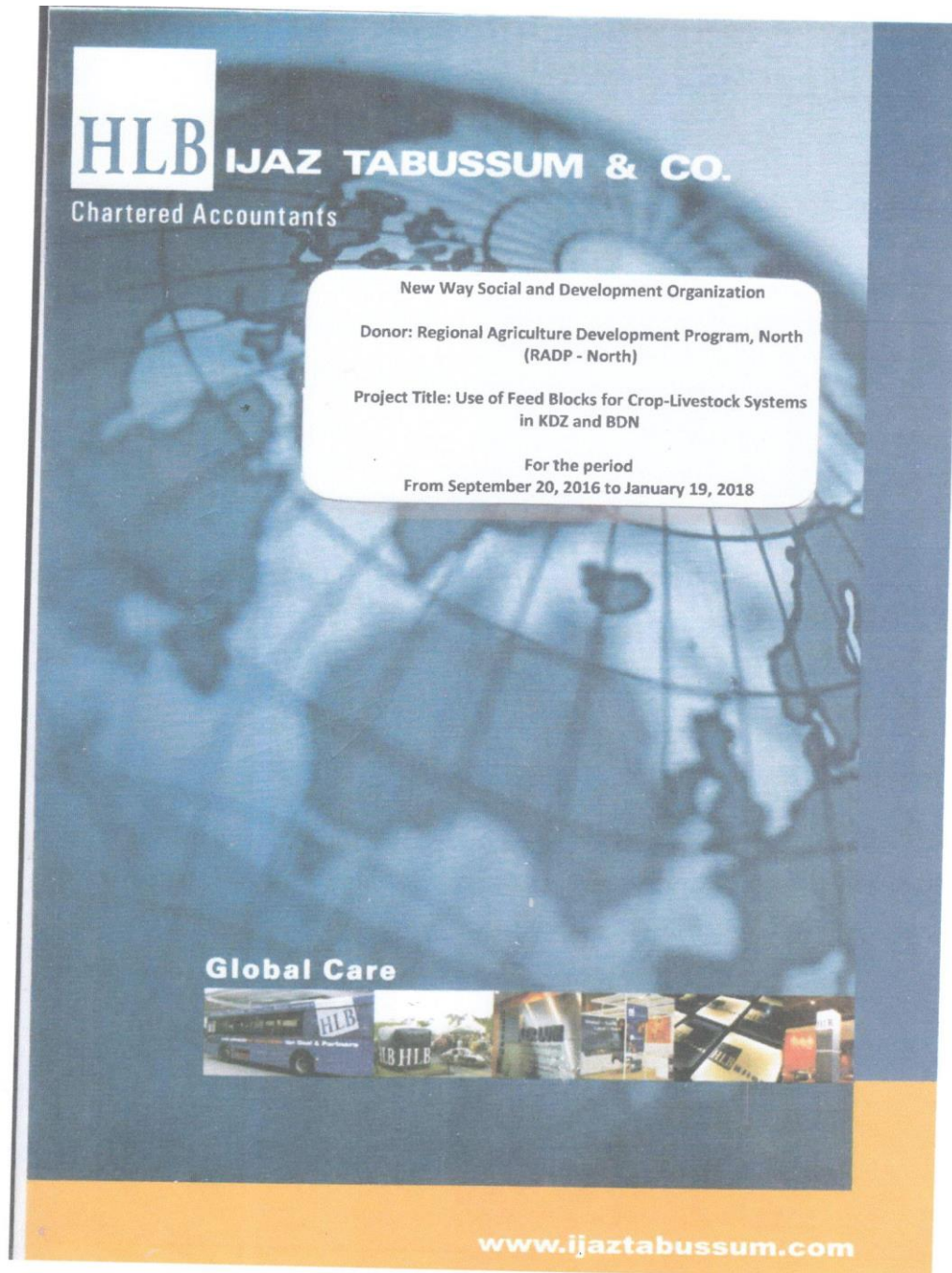
Annexure 1

Activity No	Budget lines	Total Budget	June 2016	July 2016	August 2016	Sep 2016	Oct 2016	Nov 2016	Dec 2016	Jan 2016
		AFN	----- AFN -----							
1.0	A. PERSONNEL COSTS									
1.1	Project Manager	192,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
1.2	Civic Educator(Trainer) Female	160,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
1.3	Civic Educator(Trainer) male	160,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
1.4	M&E Officer	120,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
1.5	Admin/finance Officer	80,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Total Personnel Costs	712,000	89,000	89,000	89,000	89,000	89,000	89,000	89,000	89,000
2.0	B. PROGRAM COSTS									
2.1	Activity 1. Training session									
2.1.1	Food Allowance cost of 21 training session that each training session has 20 participants	63,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	-
	Sub-Total Activity No. 1	63,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	-
2.2	Activity 2. Villages Dialogue Session									
2.2.1	Food allowance cost for 21 village dialogue session participants that each dialogue session have 25 participants	78,750	11,250	11,250	11,250	11,250	11,250	11,250	11,250	-
	Sub-Total Activity No. 2	78,750	11,250	11,250	11,250	11,250	11,250	11,250	11,250	-
2.3	Activity 3. District Dialogue session									
2.3.1	Food allowance cost of 4 District Dialogue sessions and 1 Ulama Dialogue sessions participants	75,000	-	-	25,000	25,000	25,000	-	-	-
2.3.2	Transportation cost of District Dialogue sessions participants	50,000	-	-	16,667	16,667	16,667	-	-	-
	Sub-Total Activity No. 3	125,000	-	-	41,667	41,667	41,667	-	-	-
2.4	Activity No. 4. Provincial Dialogue									
2.4.2	Recording and broadcasting of TV cost for provincial Dialogue session	6,880	-	-	-	-	-	6,880	-	-
2.4.3	Food allowance cost of 60 participants of provincial Dialogue session	18,000	-	-	-	-	-	18,000	-	-
2.4.4	Transportation cost of 30 participants from district	12,000	-	-	-	-	-	12,000	-	-
2.4.5	Transportation cost of 30 participants from Kunduz center	7,500	-	-	-	-	-	7,500	-	-
2.4.6	Food allowance cost of 160 participants from 8 advocacy meetings/follow up	32,000	-	-	10,667	10,667	-	10,666	-	-
2.4.7	Transportation cost of 160 participants from 8 advocacy meetings/follow up	32,000	-	-	10,667	10,667	-	10,666	-	-
2.4.8	Printing of 30.5 Meter Banner for training sessions,Ulama Dialogue and provincial dialogue	10,675	5,600	-	-	-	2,300	2,775	-	-
	Sub-Total Activity No. 4	119,055	5,600	-	21,333	21,333	2,300	68,487	-	-
	Total Program Costs	385,805	25,850	20,250	83,250	83,250	64,217	88,737	20,250	-



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b) Use of Feed Block for Crop-Livestock Systems in Kunduz and Badakhshan provinces project's Audit Report for 2016:




HLB IJAZ Tabussum & CO.

Chartered Accountants

INDEPENDENT AUDITORS' REPORT

The Board of Directors
New Way Social and Development Organization (NSDO)
Kundaz, Afghanistan

We have audited the accompanying statement of receipts and payments of New Way Social and Development Organization (NSDO)'s Project: "Use of Feed Blocks for Crop-Livestock Systems in Kunduz and Badakhshan" for the period from September 20, 2016 to January 19, 2018 and a summary of significant accounting policies and other explanatory notes (together "the financial statement"). The financial statement has been prepared by management using the cash receipts and disbursements basis of accounting described in note 3.1 to the financial statement.

Management's responsibility

Management is responsible for the preparation and fair presentation of this accompanying financial statement in accordance with the cash receipts and payments basis of accounting described in note 3.1 to the financial statement. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of accompanying statement that is free from material misstatements, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditors' responsibility

Our responsibility is to express an opinion on this accompanying statement based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the accompanying statement is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the accompanying statement. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the accompanying statement, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the accompanying statement in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the management, as well as evaluating the overall presentation of the accompanying statement.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the accompanying financial statement gives true and fair view of the revenue collected and expenses paid by New Way Social and Development Organization (NSDO)'s Project: "Use of Feed Blocks for Crop-Livestock Systems in Kunduz and Badakhshan" for the period from September 20, 2016 to January 19, 2018 in accordance with the cash receipts and payments basis as described in note 3.1 to the financial statement.

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Chartered Accountants

Basis of accounting

Without qualifying our opinion, we draw attention to the note 3.1 to the financial statement, which describes the Organization's policy to prepare the accompanying statement on the cash receipts and payments basis. On this basis revenue is recognized when received rather than when earned, and expenses are recognized when paid rather than when incurred. This statement of receipts and payments is prepared to provide information to the Kundaz Office. As a result, the statement may not be suitable for another purpose.

Kabul
Date:

HLB Ijaz Tabussum
HLB Ijaz Tabussum & Co.
Chartered Accountants
Ijaz Akber - FCA



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New Way Social and Development Organization
 Donor: Regional Agriculture Development Program, North (RADP - North)
 Project Title: Use of Feed Blocks for Crop-Livestock Systems in KDZ and BDN
 Project period: September 20, 2016 to January 19, 2018
 Statement of Cash Receipts and Disbursements
 For the period from September 20, 2016 to January 19, 2018

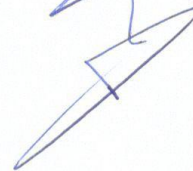
	Note	Sep 20, 2016 to Jan 19, 2018
		AFN
RECEIPTS		
Grant received during the year		3,290,240
		3,290,240
DISBURSEMENTS		
Personnel costs	5	1,634,000
Travel and transportation	6	1,029,300
Communication	7	56,000
Other direct costs	8	590,940
		3,310,240
Excess of disbursements over receipts		(20,000)

The annexed notes 1 to 8 form an integral part of these accounts.

Country Director




Finance Manager



HLB ITC

New Way Social and Development Organization
Donor: Regional Agriculture Development Program, North (RADP - North)
Project Title: Use of Feed Blocks for Crop-Livestock Systems in KDZ and BDN
Project period: September 20, 2016 to January 19, 2018
Notes to the financial statement
For the period from September 20, 2016 to January 19, 2018

1 Status and background

New Way Social and Development Organization (here-in-after referred to as "the Organization" is a non-governmental, non-profit and independent organization registered with the Ministry of Economy under registration no. 2185. The Organization's key working sectors are: health, agriculture, conflict resolutions, peace building, advocacy and community services but its main consideration is over women and society member capacity building programs. The registered office of the organization is located in Kunduz Afghanistan.

2 Objective of the project

"Use Feed Blocks for Crop-Livestock Systems in Kunduz and Badakhshan" is an agricultural project being funded by Regional Agricultural Development Program (RADP-North) and aims to commercially produce and supply FB and to improve market linkages among feed suppliers and producers which will be implemented for a period of 14 months in Kunduz and Badakhshan Provinces.

3. BASIS OF PREPARATION

3.1 Basis of accounting

This statement has been prepared on receipts and disbursements basis of accounting which is comprehensive basis of accounting other than generally accepted accounting principles

3.2 Functional and presentation currency

The financial statement has been presented in USD, while the Organization's functional currency is US Dollars (USD) and local currency Afghani (AFN).

4. SIGNIFICANT ACCOUNTING POLICIES

4.1 Foreign currency transactions

Expenditures incurred in USD are converted to USD by applying the average rate of conversion throughout the financial year..

4.2 Taxation

NSDO, being a not for profit organization, and funds of the Project are not liable to tax in accordance with the Income Tax Law of Afghanistan 2005 (amended in 2009).

4.3 Income

Fund received from the Donor is recognized as income as soon it is received.

4.4 Expenditure

Direct costs are recognized as and when these are paid.

4.5 Non-expandable items

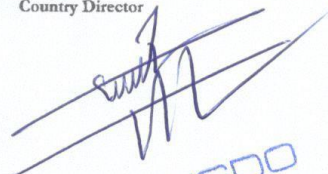
The cost of non-expendable items purchased during the year for the project is written off against the funds received from the donor in the same year.

HLB ITC

New Way Social and Development Organization
 Donor: Regional Agriculture Development Program, North (RADP - North)
 Project Title: Use of Feed Blocks for Crop-Livestock Systems in KDZ and BDN
 Project period: September 20, 2016 to January 19, 2018
 Notes to the financial statement
 For the period from September 20, 2016 to January 19, 2018

	September 20, 2016 To January 19, 2018			
	Budget	Actual	Variance	Variance
	AFN	AFN	AFN	%age
5. Personnel costs				
Project Manager	728,000	728,000	-	0%
Livestock Feeding Technical Specialist	96,000	96,000	-	0%
Kunduz/Badakhshan Project Focal Point	540,000	540,000	-	0%
Researcher	150,000	150,000	-	0%
Surveyors in Kunduz and Badakhshan	120,000	120,000	-	0%
	1,634,000	1,634,000	-	0%
6. Travel and transportation				
Transportation cost of Kunduz 6 feed suppliers	3,000	3,000	-	0%
Transportation cost of Badakhshan 3 feed suppliers	6,300	6,300	-	0%
Rental Car	720,000	720,000	-	0%
Trucks to transport raw materials	35,000	35,000	-	0%
Surveyor transportation cost	40,000	40,000	-	0%
Transportation cost of farmers to training venue	225,000	225,000	-	0%
	1,029,300	1,029,300	-	0%
7. Communication				
Mobile Top up cards	28,000	28,000	-	0%
Internet charge	28,000	28,000	-	0%
	56,000	56,000	-	0%
8. Other direct cost				
Office Rent	217,000	217,000	-	0%
Stationary for office use	28,140	28,140	-	0%
Accommodation and per diem in Badakhshan	22,500	22,500	-	0%
Refreshment and Food allowance cost in KDZ	3,150	3,150	-	0%
Refreshment and food allowance cost in BDN	3,150	3,150	-	0%
Training Venue Cost	12,500	12,500	-	0%
Refreshment cost for 900 participants of the trainings	45,000	45,000	-	0%
Lunch cost for 900 participants of the trainings	225,000	225,000	-	0%
Training material for 9 input suppliers	4,500	4,500	-	0%
Broadcasting of radio messages	30,000	30,000	-	0%
	590,940	590,940	-	0%
TOTAL COST	3,310,240	3,310,240	-	0%


Country Director



NSDO
 NEW WAY SOCIAL &
 DEVELOPMENT ORGANIZATION
 سازمان توسعه و ارتقاء راه نوین

HLB ITC

Finance Manager





IJAZ TABUSSUM & CO.

CHARTERED ACCOUNTANTS

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HLB Ijaz Tabussum & Co., is a member of HLB International. A world-wide network of independent accounting firms and business advisers

5. Acknowledgment of donors

NSDO worked with the following donors during the 2016:

Donor	Logo
Counterpart International (CPI)	 <p>COUNTERPART INTERNATIONAL In partnership for results that last.</p>
GFA/SEDEP	 <p>GFA <i>Consulting Group</i></p>
Regional Agricultural Development Program-North (RADP-N)	 <p>DAI Shaping a more livable world.</p>

Annexures

NSDO Registration Certificate







<p>Islamic Republic of Afghanistan Ministry of Economy NGOs Department</p>		<p>جمهوری اسلامی افغانستان وزارت اقتصاد ریاست مؤسسات غیر دولتی</p>
<p>Certificate of Registration</p>		
<p>Former Registration No: () Date / / New Registration No: (2185) Date / 14 / 1390</p>	<p>جواز نامہ فعالیت (NSDO)</p>	<p>شماره ثبت قبلی () تاریخ / / شماره ثبت جدید (2185) تاریخ / 14 / 1390</p>
<p>To: <i>Ms. Mary Social and Development Organization</i></p>	<p>به مؤسسه محترم (اجتماعی و آنتانی راه لوین)</p>	
<p>According to the final decision No: (2185) Dated / / of High Evaluation commission of NGOs your Organization is entitled to work in Afghanistan as an NGO.</p>	<p>باساس تصویب کمیسیون عالی ارزیابی مؤسسات غیر دولتی تحت فیصله شماره (2185) مورخ / 14 / 1390 برای مؤسسه شما اجازه فعالیت در افغانستان منظور است.</p>	
<p>You shall respect and observe the Afghanistan constitution, NGO law and the rest of laws and regulations enforced in the Islamic Republic of Afghanistan.</p>	<p>مؤسسه مکلف است در اجراءات خویش تمام مواد مندرج قانون اساسی، قانون مؤسسات غیر دولتی و سایر قوانین و مقررات نافذہ جمهوری اسلامی افغانستان را رعایت نماید. با احترام</p>	
 <p>وزیر اقتصاد و رئیس کمیسیون عالی ارزیابی Minister of Economy & Director for High Evaluation Commission</p>		

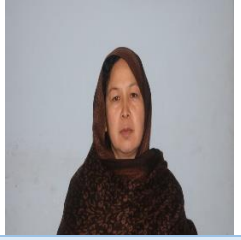
تحت صادره (646) مورخ 14 / 11 / 1390 مؤسسه (NSDO) جواز فعالیت خویش را منحیت مؤسسه داخلی (Local NGO) دریافت نمود.



Staff List

Sl. No	Name	Designation	Photograph
1.	Sayed Rahim Mosavi	Executive Director	
2.	Ms. Muhanna Mirada	Deputy Director	
3.	Sayed Ahmad	Program Manager	
4.	Ms. Khatera Masoomi	Admin-Finance Officer	
5.	Mr. Hekmattullah Sharifi	HR Officer	
6.	Naim Ahmadi	M&E Officer	
7.	Karim Famarz	Poultry Value Chain officer	

8.	Parwiz Sharify	Dairy Value Chain officer	
9.	Ayesha Arianmehr	Vegetable Value Chain officer	
10.	Khaled Arab	Wheat Value Chain Officer	
11.	Farid Ahmad	Driver	
12.	Abdul Qadir	Guard	
13.	Sayed Mokhtar	Driver	

14.	Ms. Soghra	Cook - Janitor	
15.	Muhammad Nabi Turkman	Short Term Expert	N/A
16.	Abdul Ahmad Mubariz	Short Term Expert	N/A
17.	Hamidullah	Short Term Expert	N/A
18.	Muhammad Sadiq	Short Term Expert	N/A
19.	Rabia	Short Term Expert	N/A
20.	Nazifa	Short Term Expert	N/A
21.	Farzana	Short Term Expert	N/A
22.	Asadullah	Short Term Expert	N/A
23.	Sosan	Short Term Expert	N/A
24.	Mohammad Nabi	Short Term Expert	N/A
25.	Azizullah	Short Term Expert	N/A
26.	Sardar Mohammad	Short Term Expert	N/A
27.	Abdul Qaader	Short Term Expert	N/A
28.	Palwasha	Short Term Expert	N/A
29.	Muhammad Nawab	Short Term Expert	N/A
30.	Shamsia Rahimi Azimi	Short Term Expert	N/A
31.	Hanifa Khalili	Short Term Expert	N/A
32.	Qamar Rezai	Short Term Expert	N/A
33.	Shamila Ahadi	Short Term Expert	N/A
34.	Atefa Faqeri	Short Term Expert	N/A
35.	Hasina Osmani	Short Term Expert	N/A

Project Closeout Letters:

- **Afghan Civic Engagement Program (ACEP) Closeout Letter**



**Counterpart International – Afghanistan
Afghan Civic Engagement Program (ACEP)**

Grant Completion Certification

Grantee Organization: New way Social and Development Organization (NSDO)

Grant No.: 16-01-20 Grant Period: June 02, 2016 -January 31, 2017.

Grant Title: Sub-National Civic Engagement and Outreach Grants (SCEOG)

Reference the above stated grant agreement that was entered between the above stated Grantee Organization and Counterpart International Inc. within the framework of the United States Agency for International Development (USAID) funded Afghan Civic Engagement Program (ACEP) under USAID Cooperative Agreement No. AID-306-A-14-00001, in our capacity as grant agents for Grant No **16-01-20** on behalf of Counterpart International and the grantee organization stated above, we hereby certify that:

Technical Completion — With reference to all material aspects of Grant No **16-01-20** and any subsequent jointly agreed-upon aspects, the above stated Grantee Organization has achieved the stated grant objective(s) and verifiable results, with the exception of the following:
***** Nil *****

Financial and Administrative Completion – with reference to all financial and administrative aspects of Grant No **16-01-20** and its amendments, the above stated Grantee Organization has no outstanding obligations with the exception of the following:
***** Nil *****

This is also to certify the grant and financial records of Counterpart ACEP and the above stated Grantee Organization reflect the following information for Grant No **16-01-20**:

Total Grant Budget (Counterpart/ACEP contribution):	AFN	1,628,205
Total Grant Expenditure (Counterpart/ACEP contribution):	AFN	1,628,205
Total Funds Transferred from Counterpart to Grantee Organization:	AFN	1,628,205
Total Funds Balance to be reallocated to Counterpart ACEP Grant No:	AFN	0
Total Funds Balance to be refunded by the above stated Grantee Organization to Counterpart/ACEP	AFN	0

On Behalf of Counterpart:

[Signature] Date: 14 May 2018
Ms. Denise Dauphinais
Chief of Party
Counterpart International, Inc.

On Behalf of the Grantee:

Date: _____
Authorized Representative of NSDO:
Name: Sayed Rahim Mosavi
Title: Executive Director

- Sustainable Economic Development and Employment Promotion (SEDE) Closeout letter:



**Sustainable Economic Development & Employment Promotion
SEDEP**

Date: Mazar-e-Sherif, January 27, 2019
Serial Nr: SEDEP/GFA-MZR/47
Subject: Appreciation Letter

To Whom It May Concern

This is to acknowledge, that, New Way Social & Development Organization (NSDO) has worked with GIZ-GFA funded SEDEP program on Sustainable Economic Development and Employment Promotion Project and successfully completed activities for promoting livelihood businesses and reinforcing the agriculture sector in Kunduz Province during the periods: from April 2016 to December 2017.

During the course of implementation of the SEDEP program, we found NSDO's team to be result oriented with an excellent understanding of the assigned tasks and given responsibilities. The NSDO team successfully completed the tasks and responsibilities assigned to them under the Project in a very efficient way, we found them dedicated, very professional care and with a commitment to deliver on specified deadlines and timelines.

We found the NSDO team to possess all the required skills committed to working towards meeting the objectives and outputs embedded in the program indicators. There were no shortcomings within their institutional policies and procedural systems, rules and regulations, and their financial accountability and transparency met all the desired standards. We would have no hesitation in recommending them to another program as an implementing partner.

Kind regards

Frank Millsopp
 Team Leader SEDEP FoA1
 GFA SEDP Project
 Mazar e Sharif, Afghanistan



German Development Cooperation

GIZ SEDEP Office – Mazar

GFA Consulting Group GmbH
 on behalf of

Deutsche Gesellschaft für
 Internationale Zusammenarbeit (GIZ) GmbH

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 22359 Hamburg, Germany

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 E info@gfa-group.de
 I www.gfa-group.de

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 2nd District I Gozar-e-Shefa Khana I House No. 66
 Mazar-e-Sharif, Afghanistan

T 0093-799004310
 E laif.faqiri@sedep-gfa.af

Implemented by:
 تطبیق کننده:

giz Deutsche Gesellschaft
 für Internationale
 Zusammenarbeit (GIZ) GmbH

GFA
 Consulting Group

- Use of Feed Block for Crop-Livestock Systems in Kunduz and Badakhshan provinces:



Date:

Sayed Rahim Mosavi
President
Balkh, Afghanistan

Subject: Close-out of Grant Agreement between RADP North and New Way Social and Development Organization


Reference: Use of Feed Blocks for Crop-Livestock Systems in Kunduz and Badakhshan (In-Kind Grant)

Dear Mr. Sayed Rahim Mosavi,

In accordance with the referenced grant agreement, this letter serves as notification of the complete delivery of the full grant amount and the acceptance of all required deliverables and reports.

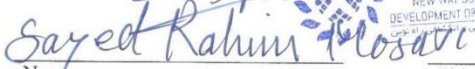
On January 22 2018, a grant close-out meeting was held between RADP North, represented by Rich Magnani and New Way Social and Development Organization, represented by Sayed Rahim Mosavi. It was agreed that no additional payment is due under Grant # 071. By signing below, the grantee releases and discharges DAI, its officers, agents and employees from all liabilities, obligations and claims related to the referenced grant agreement.

Respectfully yours,


Rich Magnani
Chief of Party

Acknowledged by:
New Way Social and Development Organization

Signature


Name

Title


Date
NEW WAY SOCIAL &
DEVELOPMENT ORGANIZATION
سازمان توسعه و عمران افغانستان

26 07 2018

G.O