



NSDO
NEW WAY SOCIAL &
DEVELOPMENT ORGANIZATION
موسسه اجتماعی و انکشافی راه نوین

Annual Report

**NEW WAY SOCIAL AND
DEVELOPMENT ORGANISATION
(NSDO)
2017**

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Basic Data Sheet

Name of the Organization	New Way Social And Development Organization (NSDO)
Type of organization	Non -Profit & Non-Government Organization
Legal identity	Registered with Ministry of Economy
Country of registration	Afghanistan
Registration Number	2185
Date of Registration	June 2011
Bank name	The First Micro Finance Bank
Title of Account	New Way Social and Development Organization
Account Number	USD: 009104020000073
	AFN: 009104010000299
Contact Person	Sayed Rahim Mosavi
Contact Address	Fundraising Office: Haji Wakil Plaza, Sa-rah-e-Alluddin Darulman Road, Kabul Afghanistan
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Social Media	Face/book: @NSDOAF
Website	www.nsdo.org.af & www.nsdo-af.org
DUNS No	561234380
JCCS vendor Id	91272
JCCS User Id	103847
NCAGE No	SECS1
UNGM No	549813
SAM	Activated exclusion

NSDOs Services & Target Beneficiaries

S.NO	SERVICES	BENEFICIARIES
1	Promoting Human Rights and Women Rights, Gender Mainstreaming	Community as a whole (male, female), religious leaders, community Shuras, students (high school, university), government, youths.
2	Peace Building & Conflict Mediation	Women Shuras, public Shuras/leaders, religious Shuras, youth, community as a whole, government
3	Training & Capacity Building	NGOs, Associations, Foundations, Shuras, GO's, CBO's
4	Education & Other Community Services	Girls, community (men & women), educational institutions, Shuras, CDCs and Members of Provincial Councils,
5	Agriculture/Livestock	Formers, Bee keepers, women /community people & other agriculture associated people
6	Community Access to Justice	Women, Children and disables
7	Advocacy, Lobbying & Awareness Raising	Government and communities
8	Health	Women, Children
9	Livelihoods & Income Generation	All communities
10	Nutrition & Food Security	All communities
11	Emergency Response	All communities

Chairperson's Message

The New Way Social and Development Organization (NSDO), is driven to solve the community challenges and problems of Kunduz province through implementation of the activities which the organization undertakes with support from its valued donors.

NSDO continued to strive to design and implement projects based on community prerequisites and requirements bringing about positive changes in people's life. By conducting of civic education sessions, the organization enhanced and increased the knowledge of the community members about the topics presented during the civic educational sessions and by bringing forth and identifying the problems faced by the community people and figuring out practical solutions for these problems.

The services delivered by NSDO resulted in job creation and increasing of incomes in the Value Chains established and supported under SEDEP and enhanced the knowledge of value chain partners and stakeholders as well as beneficiaries in the targeted districts of Kunduz province.

Furthermore, the civic educational sessions under the ACEP Project have helped to change the mindset of community people about topics such as the topics like Islam and democracy; the three pillars of the government - executive, legislative and judiciary; election; human rights and women; civil society; sexual harassment and human counter trafficking, now believe that Islam and Democracy are interlinked with each other since it helps the transition of power to take place smoothly without resorting to violent measures.

NSDO by implementing the "Protecting Women Rights through Effective EAW Law implementation" project was able to form the EAW law implementation defender groups (Advocacy sub-coalition groups) comprising representatives from the civil society, Ulama and provincial council who as a result of capacity building done NSDO and the advocacy meetings and events managed to get the judicial and law departments to consider the implementation of EAW LAW on their routine affairs.

2017 has been a strategic year for NSDO, wherein numerous challenges faced due to the volatile security situation in the Province, but the achievements made and reported in this Annual Report were only possible because of the experience of delivering services by NSDO at grassroots in Kunduz Province coupled with the dedication, commitment and hard-work of the NSDO staff under the able leadership of Sayed Ahmed Rahim Mosavi, Executive Director.

The strong financial and technical support provided alongwith the flexibility shown by NSDOs valued donors like DAI Promote/Musharikat, GIZ/SEDEP and Counterpart International boosted and accelerated NSDOs implementation of projects funded by them.

Ms. Shamila Sahibzada
Chairman, NSDO

1. New Way Social & Development Organization (NSDO)

New Way Social & Development Organization (NSDO) is a nongovernmental, nonprofit and independent organization which was established in Kunduz province in 2010. It was officially registered with the Ministry of Economy of Afghanistan republic state under registration NO# (2185) in 2011 and is mandated to undertake activities for promoting civic education, human rights, and women rights, gender mainstreaming, peace building/capacity building, advocacy and community access to justice.

The Organization is governed by a 7 member of Board of Directors which has a tenure of 3 years with 43% representation of females on the Board and is headed by a Chairman elected from amongst the Directors.

	Ms. Shamila Sahibzada, Manager WAW	Chairman	Ms. Sahibzada has a bachelor's degree from Kunduz university and is working in civil society sector for more than 10 years in north-eastern provinces of Afghanistan. She is presently leading WAW in Kunduz province.
	Mohammad Tahir Rozzi, Director Kunduz Economy Department	Director	Mr. Tahir Roozi, has a Master of Business Administration (MBA) degree from India and is currently the Director of Kunduz Economy Department. He has worked for many national and international organizations based in Afghanistan.
	Ms. Marzia Rustami, Director WAYPADO	Director	Ms. Rustami, graduate from Salaam University is leading WAYPADO as Director in Kunduz Province. She is a civil society activist and has been working since 2005 in different national and international organizations.
	Habibullah Guldost, Independent Consultant	Director	Mr. Guldost has a bachelor's degree in Political Science from Salam University who has worked in civil society organizations for more than 15 years and is currently an independent consultant for Counterpart International (CPI) based in north-eastern provinces of Afghanistan.

	Sayed Rahim Mosavi, Executive Director NSDO	Director	<p>Sayed Rahim Mosavi has a bachelor's degree in Economics from India and in English Literature from Kunduz University. He stepped into civil society activism at a very young age and has led more than 400 national observers during the 2018 parliamentary election. He has also participated in many national and international events like the 2nd South Asian Youth Summit conducted in Colombo, Sri Lanka, and in trainings and workshops for advocacy, human rights, women's rights, research, leadership, peace-building, conflict mediation, justice and child protection conducted by international organizations.</p>
	Malalai Saad, Provincial Manager KAPAW	Director	<p>Ms. Saad, a bachelor's graduate from Kunduz University is the Provincial Manager of KAPAW in Kunduz province. She has been working since 2005 with national and international organizations in Kunduz province.</p>
	Sayed Ismail Hashmi, Manager RET	Director	<p>Mr. Ismail Hashimi, a graduate from Kunduz University is leading RET in Kunduz Province. He has worked in many national and international organizations during the past 15 years based in Kunduz province.</p>

The BoD as part of its responsibilities oversees the functioning of NSDO which is carried out by an Executive Officer supported by a team of core team of non-programme and technical programme staff. It also carries out regular assessment of collective and individual performances based upon an objective and structured system, besides holding regular meetings or sessions to continually assess the performance and to provide guidelines to the Executive Director for addressing key sensitive issues. The BoD acts as a watchdog and undertakes external monitoring and governance audits.

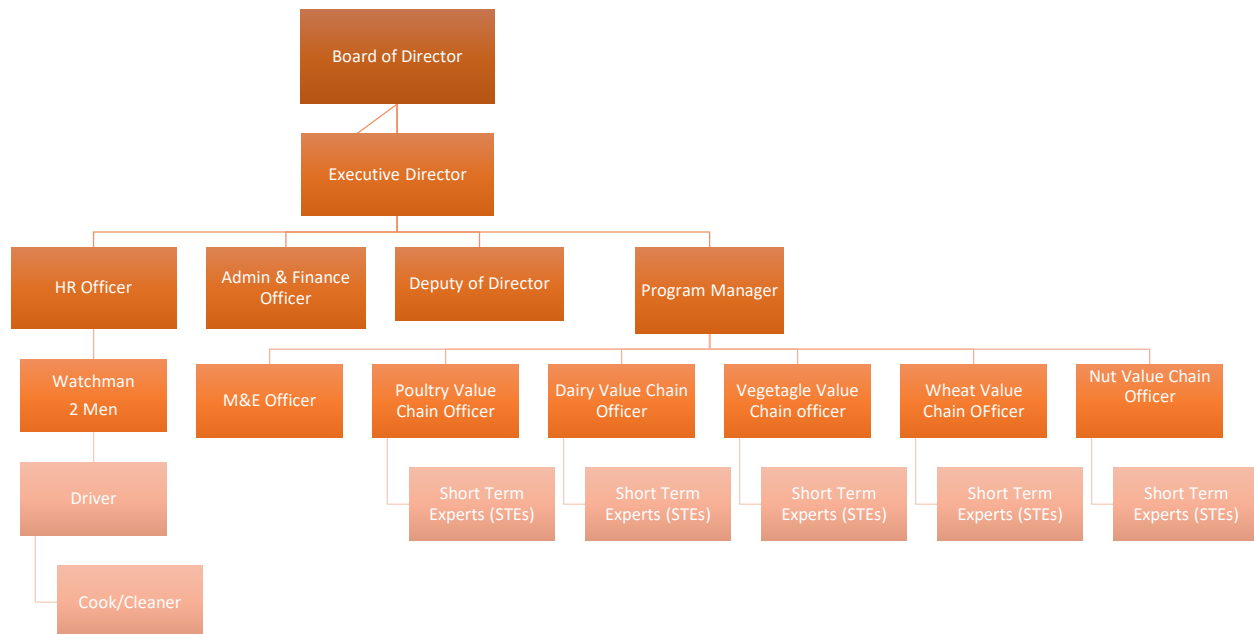
2. Institutional Development

The goal of NSDO is to fight against poverty, disease and injustice together with people, while its vision is to make Afghanistan a developed and civilized country, which has no poverty in the society observing a civil culture so that the country citizens have civil, political, economic, social and cultural rights.

NSDO since 2011 has engaged itself directly in project implementation with its donor agencies as a result of which, this organization has acquired sufficient experience and skills in terms of project implementation; developing of different policies and procedures and to establish a professional and standard financial system. It has also strived to achieve the following objectives to move further ahead towards its goal, mission and vision:-

- To economically empower and sustainably upgrading their quality of life and its standards of the communities living in both urban and rural areas of Afghanistan to make them self-reliant in terms of health, education, agriculture and income-generating opportunities
- Incorporate environment protection as a cross cutting theme in all of NSDO activities to be implemented.
- Build up the capacity of all the citizens irrespective of their gender through conduction of capacity-building trainings and civic educational sessions besides carrying out lobbying and advocacy activities for their well-being.

NSDO Organogram – 2017



The organization also worked to further strengthen and consolidate its following core competencies and capabilities:-

- Presence of educated, committed skilled and experienced personnel who are well oriented and trained to comply with gender-mainstreaming procedures and policies of the organization.
- Develop links and relationships with diverse governmental authorities, CSOs, community leaders, religious leaders and other community members, youth groups and social activists both provincial and district levels for implementing its civic education and advocacy programs.
- Transparent and accountable Procurement policy based upon internationally recognized standards and practices was developed and approved by the NSDO BoD.
- Action on the five year strategic plan developed during 2016 was initiated as part of NSDO's policies and procedures.
- Equip its office premises with all the equipment for implementing large programmes and projects such as furniture; office equipment; audio-visual equipment; IT equipment; training equipment and aids to develop its conference hall for being used as a training facility.

2. Programme Service Delivery

NSDO continued activities under SEDEP and ACEP projects for developing for economic self-sufficiency of community members through provision of social services including agriculture, health, legal capacity-building and civic education activities so that the population becomes capable to live as accountable and active citizens. NSDO has thus been involved in implementing and undertaking diversified activities relating to agricultural, livelihood/income generation, nutrition and food security, education (emergency and civic education), health and hygiene awareness trainings, environmental protection, advocacy, networking, election overseeing and observation and other community-related activities and services in Kunduz Province.



NSDO implemented the following three major projects during 2017:-

a) Sustainable Economic Development & Employment Promotion (SEDEP) Project

This project was implemented for GIZ in in five out seven districts in Kunduz Province, namely Kunduz Center, Ali Abad, Khan Abad, Imam Sahib, and Qalaizal districts for promoting increase income and employment opportunities through implementation of specified activities in 5 value chains of Wheat, Poultry products, Dairy products, Vegetables and Nuts (Almonds/Walnuts/Pistachios)

The objective of the project was to raise and promote employment and incomes in the economic sectors in northern Afghanistan by supporting farmers, input suppliers, processors and traders.

The project focused and pursued a value chain approach for five agriculture-based products and was executed through adoption various methodologies and tools of participatory approaches that included Identification of beneficiaries for the provision of trainings and assistance, awareness and sensitization of the local communities on the value chain. Value chain partner meetings were also conducted to hold the local ownership and sustainability of project

The activities undertaken by NSDO for achieving the Project objectives were as following:-

- Promotion of value chains
- Small-scale rural infrastructure, such as irrigation and storage systems
- Dialogue mechanisms to remove obstacles along the five value chains by means of various dialogue formats, such as a public-private dialogue (PPD).

Specific activities implemented for the Value Chains were as following:-

a) **Poultry Value Chain:**

Interventions included the rehabilitation of building and provision of implements including, technical trainings to the local poultry producers to minimize the operational cost of the farms. These producers were also given management and business planning trainings with the aim to create poultry industry more robust and more profitable.

i) **Repairing of Poultry Farms Infrastructure**

Through this activity SEDEP achieved the reparation and equipped poultry farms in Kunduz province. A total of AFN 1,775,600 was spent on the reparation of 22 poultry farms. Assistance was provided for the installation and repairing of windows, doors exhaust fans and water tanks. In the period of one-year total of 443 windows, 39 doors, 66 exhaust fans and 22 water tanks.



ii) **Training of Poultry Producers**

Focus remained on developing and building producers' technical capacity through conduction of customized trainings and field sessions. The primary objective was to build the technical and management capacity of the producers, and creation/strengthening of linkages between various stakeholders of the value chain to make them more profitable and sustainable. Multipurpose trainings were organized, under which a total of 140 producers were trained on multi-purpose trainings and capacity building activities.



b) **Dairy Value Chain:**

Activities carried out resulted in the increase of milk production besides improving hygienic conditions during processing of milk related products and made the dairy sector more productive and more sustainable. Assistance was given to the small dairy processors, milk collectors and farmers, as they were the key players in creating local level jobs and income generation.

- i) **ToT for Milk Collectors:** Six days ToT for 21 milk collectors on "Cattle and Fodder Management" was conducted where training was imparted on maintenance methodology, modality of increasing milk, determining recipes and other relevant topics. The participants were also engaged in all levels and stages of mineral block practical during the training to get them acquainted with the methodology of producing mineral blocks.



- ii) **Training of Milk Producers:** 360 (165 Male, 165 Female) milk producers from different districts of Kunduz were trained on “Cattle and Fodder management” and to reduce losses of milk during collection and transportation and for increasing the efficiency of supply chain mechanism 33 milk cans and 16 lactometers were distributed among milk collectors.



- iii) **Training on Bookkeeping and Marketing:** 3 days training on financial and marketing through was provided to 3 SDPs for enhancing the knowledge of the participants on financial and marketing skills. Through this training a total of 20 milk collectors from different districts of Kunduz were successfully trained in bookkeeping and their capacity developed to record their transactions on a daily, weekly, and monthly basis.



Consultancy support was provided to small dairy processors for upgrading of small structural and equipment and product development. Local subsidy contracts for provision of the equipment and infrastructure upgrading were developed in this regard.

c) **Nuts Value Chain:**

Focus remained on the three modules e.g. identification of nurseries and orchard associations as potential partners for the service providers through conducting survey in target project areas; linkages of the service provider with the nurseries and orchard owners; and provision of technical trainings on GAP, IPM, PHM, pruning and grafting.

The primary objective of the activities was to enhance the productivity, improved processing methods and improve the technical and management capacity of the trade association.

- i) **Increased Almond Production:** 4 STEs hired by NSDO conducted an assessment in Imam Sahib, Qalai-Zal districts which covered 82 orchards and 28 nurseries in these districts. NSDO with the support of KSOA, KNA and in close coordination and collaboration of SEDEP MeS engaged and linked the service providers with the orchards and nurseries owners. In the meantime a module comprising three technical trainings based on seasonal calendar were also provided to target beneficiaries.



- ii) **Training of Women on Micro Women Nut Cracking Business (WONUB):** Supply tools to the new primary processing groups and the upgrading of two new women groups was carried out. At the same time a coordination mechanism was put in place for nut cracking as identified and agreed by the coordination committees.



d) **Wheat Value Chain:**

The activities implemented by NSDO under this VC were to building up the capacity and upgrading of male bakeries. NSDO with the technical support of STE conducted a 3 days ToT for 10 selected bakeries. Through these trainings the participants learnt methods of making multiple bakery products e.g. oily bread, brown chocolate and samosas etc.



e) **Vegetable Value Chain:**

Two different types of activities were implemented under this VC which were as following:-

i) **Upgrading existing processing businesses:**

Distributed 200 glass jars of 0.5 kg volume and 250 glass jars of 1kg volume were distributed to Juma Group, while 200 glass jars of 0.5 kg volume and 250 glass jars of 1kg volume were provided to the Qataghan group.



- ii) Training on Book-keeping, Business Planning and Marketing: 6 days training on business plan development, bookkeeping, and marketing was provided to 2 targeted vegetable processors.



Other Project Activities

- i) Hiring of Intern:

An Internship program was initiated for the students graduated from agricultural faculties and institutes. The purpose of this activity was to enhance student's opportunities for employment and support the extension workers in promoting the field assistant model. Under this program NSDO hired a newly graduated girl from the Faculty of Agriculture, University of Kunduz who supported NSDO staff on SEDEP specific value chains.

- ii) Documentary Video Film:

A video documentary was developed about the SEDEP activities implemented by NSDO during 2016.

- iii) Provision of equipment to Kunduz Dairy Union:

Inauguration ceremony of the newly installed equipment such as 1,100 liter caldron and 1, 400 liter boiler provided by NSDO to the KDU was held attended by multiple stakeholders including government line departments, DAiL, DoCI and KCCI.



- iv) Upgrading of Male Bakeries in Kunduz City:

NSDO distributed necessary equipment's to 15-targeted bakeries as a result of this distribution, the recipient's started working with the bakeries. The raw material for upgrading the infrastructure was procured by NSDO in close cooperation and coordination with GFA M&E and head of bakeries association.



b) Afghan Civic Engagement Program Project

This project was implemented for USAID-Counterpart International from June 2016 to January, 2017 and its goal was to raise awareness on transparency and accountability in Kunduz Province.

The project for Afghan Civic Engagement Program (ACEP) focused on civic and voter education. The goal of ACEP was to promote civil society and media engagement that enabled Afghan citizens to influence policy, monitor government accountability, and served as advocates for political reform.



The project aimed at raising awareness among the residents of Kunduz Province surrounding the topics like Islam and democracy; the three pillars of the government - executive, legislative and judiciary; election; human rights and women; civil society; sexual harassment and human counter trafficking.

30 civic educational sessions and 30 community dialogue sessions were conducted in 15 villages of Kunduz Center, Imam Sahib and Aliabad Districts covering 900 community people including 450 men and 450 women, were held to solicit views and comments of the citizens to identify their most prioritized problems which they faced in their communities and to obtain their recommendations and relevant suggestions for solving these problems.



Furthermore, NSDO conducted 3 advocacy trainings for three advocacy groups in Kunduz Center, Imam Sahib and Aliabad Districts of Kunduz Province for 36 individuals to enhance the capacity of advocacy group members in order to advocate the problems with governmental authorities properly and effectively.

Three community mobilization meetings were also conducted with three district advocacy group members to develop advocacy plan and to discuss further on identified problems and challenges.

NSDO conducted three advocacy meetings with the District Governor of the Kunduz, Ali Abad and Imam Sahib Districts to share and find solutions to the identified problems from the community people at the district and provincial levels during and to suggest the viable solutions proposed by the citizens.



b) Project for Protecting Women's Rights Through Effective EVAW Law Implementation

This project was funded by DAI and was implemented in Kunduz Center, Khanabad, Aliabad districts in Kunduz Province. The objectives of this Project were to:-

- Decrease violence against women in Kunduz province by establishing advocacy groups at the provincial level in each of the targeted districts operating for women's rights and their advocacy efforts for EVAW Law.
- Enhance the capacity of advocacy groups during the course of project implementation to influence government authorities.
- Enhance the public outreach among 100 women in terms of Women's Political Participation and EVAW Law implementation in all the targeted districts.
- Address the problems faced by women through advocacy meetings with Governor of Kunduz province and district governors of each district.



The project began by NSDO establishing and forming 4 advocacy sub – coalition groups in Khan Abad, Ali Abad, Imam Sahib and Center of Kunduz province consisting of 12 CSO representatives, 3 dedicated youth, 3 provincial council members and 2 religious leaders. The total number of trainees in the 4 groups comprised of 80 participants (55 males & 25 females). These trainees were involved in the most of the violence cases by the people to find solutions and advocating with relevant departments. The purpose of forming of these groups was to raise



and advocate for women’s rights and particularly effective implementation of EVAW law at the district and provincial levels.

Four “one-day” trainings on networking, advocacy and EVAW law were conducted by NSDO in 80 participants (64 males & 33 females) from the advocacy sub- coalitions of Khan Abad, Imam Sahib, Aliabad and Kunduz Centre were trained. The result and impact of these trainings was that the trainees were able to handle advocacy events with the governmental and non-governmental departments in terms of protecting women’s rights and effective implementation of EVAW law.



NSDO held a one-day conference on “Protecting women’s rights through effective EVAW Law implementation”, which was attended by 97 individuals (64 males and 33 females) representing relevant governmental departments of Kunduz Province and advocacy sub – coalition members from Khanabad, Aliabad, Imam Sahib and Kunduz Center. The main issues addressed during the conference was women’s political participation, effective implementation of EVAW Law in Kunduz and the activities carried out by NSDO during the course of project lifecycle in Kunduz province were reflected as well. The purpose of this one- day conference was to basically establish a coordination mechanism among the formed district level advocacy sub – coalitions and the governmental entities.



The achievement of the aforementioned conference were as following:-

1. The advocacy sub – coalitions of districts were introduced to the Provincial and district governmental authorities in Kunduz province.

2. The governmental authorities ensured to support the sub-coalitions in the future.
3. The deputy of the Governor Kunduz demanded that the CSOs support and help the Provincial EAW Law Commission of Kunduz in better implementation of EAW Law and arranging proper agenda in the future.
4. The district-level advocacy sub-coalitions develop a close coordination and communication with the Provincial governmental line-departments.

NSDO held four one-day advocacy meetings with Governor of Kunduz province and the relevant district governors with close coordination and participation of 80 individuals of advocacy sub-coalition members of Aliabad, Khanabad, Imam Sahib and Kunduz Center for better addressing of problems and challenges faced by women in the Province. The problems and issues raised in the meetings included presence of women in governmental institutions; establishing of coordination amongst governmental entities and the advocacy sub-coalition groups; registering of violence cases and their immediate referral to relevant governmental directorates and departments; and as well as implementation of EAW law in letter and spirit in Kunduz Province.



During the different meetings and events of project the Deputy of the Governor Kunduz and the district governors promised to play a vital role on the solutions for the issues and problems of women raised and agreed to share the result with NSDO and advocacy sub-coalition groups. It was also agreed that advocacy sub-coalition groups will undertake follow-up on the results and act in close coordination with NSDO and the Provincial governmental line-departments in future.

3. Programme Impact

a) **SEDEP Project**

In Kunduz province the project significantly enhanced the technical and management capacities of the local value chain partners, improved the efficiency, production level of producers and processors, and strengthened the linkage and coordination among all value chain partners. It has observed that these value chains have enormously boosted the local jobs and income generation activities in various districts of the Kunduz.

b) ACEP Project

The civic educational sessions helped to change the mindset of community people surrounding the aforementioned topics who earlier to the civic educational sessions, believed that Islam and Democracy and human rights are not compatible with each other but however, subsequent to the completion of civic educational sessions, favored democracy and now believe that Islam and Democracy are interlinked with each other since it helps the transition of power to take place smoothly without resorting to violent measures.

This motivated and mobilized each of them to act much more responsibly and to advocate for their own legitimate rights for addressing the problems which had remained pending for years as a result of their non-engagement. As a consequence they came to believe that their engagement could make the difference and they vowed to voluntarily act for the welfare of their community by raising their voices of concern for improving their livelihood and bringing positive changes to their lives by hold government accountable for its responsibilities and obligations to be carried out for the welfare of people.

The project also had a substantial impact on women and youth as their mindset changed after the completion of each civic educational session towards democracy and Islam; and other topics like human rights, three pillars of the government; election; human rights and women; and civil society. In the pre-civic educational and community dialogue session evaluations, they believed that Islam and Democracy were two opposite phenomenon's and that election, human rights and other topics being addressed through the civic educational sessions stood in contrast with their religious and traditional beliefs. But however, the post-civic educational and community dialogue sessions' evaluation, their mindset changed and they came to understand that Islam and Democracy was interlinked with each other and they expressed their willingness to take an active part in the elections for electing candidates based on the criteria explained in the civic educational sessions.

As part of the lessons learnt during the course of project implementation, NSDO came to believe that engaging the youth yields better results as they are more likely eligible for positive change in contrast to elder one who still stick to their own obsolete mindset and are often not willing to accept any changes.

c) Project for Protecting Women's Rights Through Effective EVAW Law Implementation

NSDO by implementing the "Protecting Women Rights through Effective EVAW Law implementation" project was able to form the EVAW law implementation defender groups (Advocacy sub-coalition groups) comprising representatives from the civil society, Ulema and provincial council who through advocacy meetings and events managed to get the judicial and

law departments to consider the implementation of EVAW LAW on their routine affairs.

Implementation of the project resulted in enhancement of the capacity of 4 NSDO project staff in terms of legal knowledge and skills and developed a close relationship among NSDO and the relevant governmental departments and advocacy sub-coalition groups in Kunduz province.

The trainings conducted by NSDO on Networking, Advocacy and EVAW Law enhanced the capacity of the district level advocacy sub-coalition members for initiating advocacy activities in the targeted districts of center of Kunduz province. A link was also established among government and the advocacy collation groups for conducting advocacy interventions in close coordination and collaboration of NSDO in the districts and Kunduz center.

NSDO established the strongest advocacy sub-coalition groups (which were the influential people from the community) ever in the length of past 16 years that other CSO's worked in Kunduz. These advocacy sub-coalition groups were presented to the district governor and the communities of the three districts and Kunduz Center and a strong linkage was established among the advocacy sub-coalition groups with the communities and the relevant governmental entities undertaking effective and better solution of EVAW law cases

4. NSDO Audit Report

NSDO Audit Report 2017



Creative Vision Audit & Consultancy Services
Certified Public Accountants & Management
Consultants

Auditor's Report

For the Period from Jan 01, 2018 to Dec 31, 2018

New Way Social & Development Organization
(NSDO)



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Certified Public Accountants & Management Consultants

NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION
 AUDITOR'S REPORT &
 FINANCIAL STATEMENT FOR THE PERIOD (January 01, 2017 TO December 31, 2018)

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Creative Vision Audit & Consultancy Services

Independent Auditor's Report

Executive Director
New Way Social & Development Organization
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Kabul, Afghanistan

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Opinion

We have audited the financial statements of New Way Social & Development Organization (hereafter referred to as "NSDO"), which comprise the statement of Receipt & Payment for the period ended December 31, 2018 and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects the statement of Receipt & Payment of New Way Social & Development Organization for the period ended December 31, 2018, and notes to the accounts in accordance with the note 2 to the financial statements.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the International Ethics Standards Board for Accountant's *Code of Ethics for Professional Accountants (IESBA Code)* together with the ethical requirements that are relevant to our audit of the financial statements in Afghanistan, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion. W

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Note 2, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern. *ml*



Creative Vision Audit & Consultancy Services

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

For and on behalf of

*Creative Vision Audit
& Consultancy Services*



Creative Vision
Audit & Consultancy Services

Date: January 19, 2019

House No. 612, Street No. 12, Qualle Fatehullah,
Kabul, Afghanistan

Creative vision audit & consultancy services
Certified Public Accountants & Management Consultants

3

Organization: New Way Social and Development Organization
 Programme: Afghan Civic Engagement Programme
 Project Title: Subnational Civic Engagement & Outreach Grants
 Reporting Period: January 01, 2018 to December 31, 2018
 Report: Statement of Receipt & Payment

	Notes	Total AFN
FUNDS / RECEIPTS		
Receipts from donor	10	17,327,241
Interest income		-
		17,327,241
EXPENDITURE		
Personnel	Annex	3,213,500
Office Supplies	Annex	126,670
Administrative Costs	Annex	661,000
Program Costs	Annex	8,906,200
OVERHEAD COST	Annex	1,527,500
Total expenditure		14,434,870
SURPLUS / (DEFICIENCY)		2,892,371

The annexed notes form an integral part of the financial statements



 Finance Manger



 Executive Director



New Way Social & Development Organization-NSDO
Notes to the Statement of Receipt & Payment
For the period from January 01, 2018 to December 31, 2018

1 The Project, Background and Operations

NSDO as a non-profit, non-political and non-governmental organization has been operating since 2011 bearing Registration No. 2185 in Kunduz and has been engaged in environmental protection, advocacy, networking, civic education, election overseeing and observation and other community-related activities and services. NSDO currently has its sub-office in Badakhshan province and implements Use of Feed Blocks for Crop-Livestock Systems in Kunduz and Badakhshan. NSDO enjoys membership in networks in both national and provincial levels. NSDO's leadership has actively participated in so many advocacy meetings and summits and has contributed to such efforts at regional and provincial levels. NSDO is possessed with highly committed staff and team members who have devoted their utmost efforts and energy for the evolution of NSDO. NSDO since 2013 has obtained 1 grant from GIZ/GFA-SEDEP and 7 grants from Counterpart International and from other donors as well; as a result of which, this organization has acquired sufficient experience and skills in terms of project implementation and managed to develop different policies and procedures and to establish a professional and standard financial system.

2 Purpose of Statement of Receipts and Payments

This statement is prepared for the purpose to summarize the total receipts and payments of the project incurred by NSDO for the period from January 01, 2017 to December 31, 2017.

3 Basis of Preparation

The Statement is prepared on historical cost basis i.e. the reported expenditure is recorded on the actual spent amounts not affected by inflation or currency devaluation.

The Statement is prepared to assist NSDO to comply with the instructions of Donor under the provisions of the agreement. Hence, the statement may not be suitable for another purpose.

4 Revenue receipts

Revenue receipts have been recognized on the basis of actual receipt from the donors.

5 Salaries and allowance

Staff salaries expenses and other allowances are recorded in the financial statements on the basis of actual cash or cash equivalents outlays.

6 Cash basis of accounting

All the income and expenditures in this statement are recognized on cash basis of accounting other than audit fees which is charged on accrual basis. Under cash basis of accounting, expenditure is recognized on the basis of actual cash or cash equivalents outlays and not on the basis of incurrence of expenditure. *MC*



*New Way Social & Development Organization-NSDO
Notes to the Statement of Receipt & Payment
For the period from January 01, 2018 to December 31, 2018*

7 Inventory of assets

The cost of the assets purchased for the project are expensed out when the payment is made. All the assets produced by the use of project grant shall vest in the grant recipient or its cooperating partner. If any asset is sold before the end of project period the sale proceed shall accrue to the project. If the activity under the project do not continue after the end of project period, all the assets purchased shall be sold and the proceed shall be repaid to the donor organization.

8 Exchange Gain/Loss

Transactions in currencies other than reporting currency are converted into AFGHANIS by applying the exchange rate prevailing on the date of transaction in the open market.

9 Level of rounding

Figures have been rounded off to the nearest USD.

10 FUNDS

---- AFN ----

Opening balance	178
Afghan Civic Engagement Program - CPI	1,945,300
Sustainable Economic Development and Employment Promotion (SEDEP)	11,562,800
Afghan Civic Engagement Program II - CPI	424,643
Sustainable Economic Development and Employment Promotion II - (SEDEP)	3,394,320
	17,327,241

11 EXPENDITURE

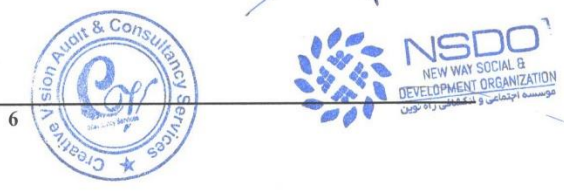
Personnel	3,213,500
Office Supplies	126,670
Administrative Costs	661,000
Program Costs	8,906,200
OVERHEAD COST	1,527,500
	14,434,870



Finance Manager



Executive Director



Organization: New Way Social & Development Organization
 Audit Period: From January 01, 2018 to December 31, 2018
 Report: Summary of Project expenditure

Annex I

Particular	Afghan Civic Engagement Program	Sustainable Economic Development Employment Promotion (SEDEP)	Afghan Civic Engagement Program 2	Sustainable Economic Development Employment Promotion (SEDEP) 2	Gross
	----- AFN -----				
Personnel	770,000	1,983,500	115,000	345,000	3,213,500
Office Supplies	120,000		6,670	-	126,670
Administrative Costs	592,000		69,000	-	661,000
Program Costs	463,300	8,440,800	2,100	-	8,906,200
OVERHEAD COST	-	1,311,000		216,500	1,527,500
GROSS TOTAL	1,945,300	11,735,300	192,770	561,500	14,434,870



[Handwritten signature]

Executive Director

[Handwritten signature]

Finance Manager



Organization: New Way Social and Development Organization (NSDO)
 Donor: Counterpart International (CPI)
 Project title: Afghan Civic Engagement Program (ACEP)
 Project period: March 15, 2018 - October 31, 2018 *Annex I*
 Reporting Period: January 01, 2018 to December 31, 2018

March 15, 2018 - October 31, 2018

Budget	Actual	Variance
AFN		

1. Personnel

Project personnel

Civic Engagement Manager	280,000	280,000	-
Civic Educator/Advocacy Officer	120,000	120,000	-
Civic Educator/Advocacy Officer	120,000	120,000	-
M&E Officer	90,000	90,000	-
Admin & Finance Officer	160,000	160,000	-
	770,000	770,000	-

Office Supplies

Printer Cartridge cost	40,000	40,000	-
Stationary for office use	36,000	36,000	-
Electricity cost for office	44,000	44,000	-
	120,000	120,000	-

Total personnel cost & Office Supplies

	890,000	890,000	-
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Administrative Costs

Vehicle Rent for project	320,000	320,000	-
Top up card	40,000	40,000	-
Internet charges	32,000	32,000	-
Office rent	200,000	200,000	-
	592,000	592,000	-

Program Costs

ToT for Project Staff	2,700	2,700	-
Civic Education Sessions (24 sessions)	145,800	145,800	-
Community Mobilization Session (12	73,800	73,800	-
District Dialogue Session (2 sessions)	37,800	37,800	-
Provincial Dialogue Sessions (4 sessions)	199,600	199,600	-
Advocacy Meeting Follow - up	3,600	3,600	-
	463,300	463,300	-

GROSS TOTAL

	1,945,300	1,945,300	-
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 Executive Director

 **NSDO**
 NEW WAY SOCIAL &
 DEVELOPMENT ORGANIZATION
 سازمان نو سبیل اجتماعی و توسعه




 Finance Manager

New Way Social and Development Organization (NSDO)
 Donor: GIZ
 Project title: Sustainable Economic Development and Employment Promotion (SEDEP)
 Project period: June 2018 - November 2018
 Notes to the financial statement
 For the period from: January 01, 2018 - December 31, 2018

<i>June 1, 2018 - November 30, 2018</i>			
	<i>Budget</i>	<i>Actual</i>	<i>Variance</i>
----- AFN -----			
1. PERSONNEL			
Project personnel			
Executive Director (Project Coordinator) 65%	253,500	253,500	-
Program Manager	300,000	300,000	-
M&E Officer	150,000	150,000	-
Value Chain Officers	900,000	900,000	-
Admin & Finance Manager 65%	180,000	180,000	-
HR Officer	20,000	20,000	-
Support staff	180,000	180,000	-
	1,983,500	1,983,500	-
2. OVERHEAD COST			
Office rent	108,000	108,000	-
Vehicle rent	990,000	990,000	-
Monthly coordination meeting cost	60,000	60,000	-
Internet cost	36,000	36,000	-
Communication cost	48,000	48,000	-
Electricity cost	24,000	24,000	-
Cartridge cost	24,000	24,000	-
Stationary cost for office	21,000	21,000	-
	1,311,000	1,311,000	-
3. PROGRAM COST			
Capacity building	2,881,900	2,881,900	-
Technical training & assistance	2,109,500	2,109,500	-
Marketing promotion & exposure visit	983,200	983,200	-
Pollination of Orchards	297,000	297,000	-
Consultancy support on product development	201,400	201,400	-
Other programe cost	1,967,800	1,967,800	-
	8,440,800	8,440,800	-
GROSS TOTAL	11,735,300	11,735,300	-


 Executive Director




 Finance Manager

Organization: New Way Social and Development Organization (NSDO)
 Donor: Counterpart International (CPI)
 Project title: Afghan Civic Engagement Program (ACEP)
 Project period: December 2, 2018 - July 31, 2019
 For the period from: December 2, 2018 - December 31, 2019

December 2, 2018 - December 31, 2018

Budget	Actual	Balance
----- AFN -----		

1. Personnel

Project personnel

Civic Engagement Manager	240,000	30,000	210,000
Civic Educator (5 person)	600,000	75,000	525,000
Admin & Finance Officer	80,000	10,000	70,000
	920,000	115,000	805,000

Office Supplies

Office supplies	29,360	3,670	25,690
Office stationary	24,000	3,000	21,000
	53,360	6,670	46,690

Administrative Costs

Office rent	160,000	20,000	140,000
Office utilities	40,000	5,000	35,000
Internet charge	32,000	4,000	28,000
Vehicle rent	320,000	40,000	280,000
	552,000	69,000	483,000

Program Costs

ToT for Project Staff	2,100	2,100	-
Civic & Voter Education session (162 sessions)	1,303,500	-	1,303,500
	1,305,600	2,100	1,303,500

GROSS TOTAL

2,830,960	192,770	2,638,190
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[Signature]
 Executive Director



[Signature]
 Finance Manager

New Way Social and Development Organization (NSDO)
 Donor: GIZ
 Project title: Sustainable Economic Development and Employment Promotion (SEDEP)
 Project period: December 1, 2018 - December 31, 2018
 Notes to the financial statement
 For the period from: December 1, 2018 - May 31, 2019

December 1, 2018 - Decmeber 31, 2018

<i>Budget</i>	<i>Actual</i>	<i>Variance</i>
<i>AFN</i>		

1. Personnel

Project personnel

Executive Director (Project Coordinator) 65%	270,000	45,000	225,000
Program Manager	300,000	50,000	250,000
M&E Officer	180,000	30,000	150,000
Value Chain Officers	900,000	150,000	750,000
Admin & Finance Officer 65%	180,000	30,000	150,000
HR Officer	60,000	10,000	50,000
Support Staffs	180,000	30,000	150,000
	2,070,000	345,000	1,725,000

Overhead cost

Office rent	108,000	18,000	90,000
Vehicle rent	990,000	165,000	825,000
Coordination Meeting Cost	60,000	10,000	50,000
Interent cost	24,000	4,000	20,000
Communication cost	48,000	8,000	40,000
Electricity Cost	24,000	4,000	20,000
Cartridge for printer	24,000	4,000	20,000
Stationary for office use	21,000	3,500	17,500
	1,299,000	216,500	1,082,500

Program Cost

Capacity Building	3,088,500	-	3,088,500
Consultancy support on product development	226,700	-	226,700
Workshop	290,500	-	290,500
Pollination of Orchards	133,500	-	133,500
Technical training and assistance	1,136,100	-	1,136,100
Other programe cost	241,500	-	241,500
Total Program Cost	5,116,800	-	5,116,800

Gross total	8,485,800	561,500	7,924,300
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5. Acknowledgment of donors

NSDO worked with the following donors during the 2017:

Donor	Logo
Counterpart International (CPI)	 <p>COUNTERPART INTERNATIONAL In partnership for results that last.</p>
GIZ/SEDEP	 <p>همکاری آلمان DEUTSCHE ZUSAMMENARBEIT</p>
DAI Promote/ Musharikat	 <p>DAI Shaping a more livable world.</p>

Annexures

NSDO Registration Certificate






Islamic Republic of Afghanistan Ministry of Economy NGOs Department		جمهوری اسلامی افغانستان وزارت اقتصاد ریاست مؤسسات غیر دولتی
Certificate of Registration جواز نامسه فعالیت (NSDO)		
Former Registration No: () Date / / New Registration No: (2185) Date 14 / 11 / 1390	شماره ثبت قبلی () تاریخ / / شماره ثبت جدید (2185) تاریخ 14 / 11 / 1390	
To: <i>Ne. w. way. Social. and. Development</i> <i>Organization:</i>	به مؤسسه محترم اجتماعی و اقتصادی راه فین ()	
According to the final decision No: (2185) Dated / / of High Evaluation commission of NGOs your Organization is entitled to work in Afghanistan as an NGO.	باسناد تصویب کمیسیون عالی ارزیابی مؤسسات غیر دولتی تحت فیصله شماره (2185) مورخ 14 / 11 / 1390 برای مؤسسه شما اجازه فعالیت در افغانستان منظور است	
You shall respect and observe the Afghanistan constitution, NGO law and the rest of laws and regulations enforced in the Islamic Republic of Afghanistan.	مؤسسه مکلف است در اجراءات خویش تمام مواد مندرج قانون اساسی، قانون مؤسسات غیر دولتی و سایر قوانین و مقررات نافذة جمهوری اسلامی افغانستان را رعایت نماید. با احترام	
وزیر اقتصاد و رئیس کمیسیون عالی ارزیابی Minister of Economy & Director, High Evaluation Commission		

تحت صادره (646) مورخ 14 / 11 / 1390 مؤسسه (NSDO) جواز فعالیت خویش را منحیت مؤسسه داخلی (Local NGO) دریافت نمود.



Staff List (2017)

Sl. No	Name	Designation	Photograph
1.	Sayed Rahim Mosavi	Executive Director	
2.	Ms. Muhanna Mirada	Deputy Director	
3.	Sayed Ahmad	Program Manager	
4.	Ms. Khatera Masoomi	Admin-Finance Officer	
5.	Mr. Hekmattullah Sharifi	HR Officer	
6.	Naim Ahmadi	M&E Officer	
7.	Karim Faramarz	Poultry Value Chain officer	

8.	Abdul Maruf Rasikh	Dairy Value Chain officer	
9.	Maral Nazary	Vegetable Value Chain officer	
10.	Sayed Mahbobullah Akbari	Wheat Value Chain Officer	
11.	Abdul Qadir	Guard	
12.	Sayed Mokhtar	Driver	
13.	Ms. Soghra	Cook - Janitor	
14.	Hamidullah Tanha	Short Term Expert	N/A
15.	Muhammad Sadiq Ludin	Short Term Expert	N/A
16.	Mohammad Nazir	Short Term Expert	N/A
17.	Rabia	Short Term Expert	N/A
18.	Farzana	Short Term Expert	N/A

19.	Azizullah Majeedi	Short Term Expert	N/A
20.	Abdul Latif	Short Term Expert	N/A
21.	Ghawsuddin	Short Term Expert	N/A
22.	Muhammad Asif	Short Term Expert	N/A
23.	Dr. Nasir Ahmad Ihsanmand	Short Term Expert	N/A
24.	Qudrat	Short Term Expert	N/A
25.	Hamayoun	Short Term Expert	N/A
26.	Jamaluddin Alimi	Short Term Expert	N/A
27.	Jamaluddin	Short Term Expert	N/A
28.	Muhammad Nabi	Short Term Expert	N/A
29.	Dr. Muhammad Nabi Turkman	Short Term Expert	N/A
30.	Zia Ur Rahman	Short Term Expert	N/A
31.	Hamayoun	Short Term Expert	N/A
32.	Abdul Rahaman	Short Term Expert	N/A
33.	Aziz Ahmad	Short Term Expert	N/A
34.	Qamar Rezyee	Short Term Expert	N/A
35.	Qamar Rezyee	Short Term Expert	N/A
36.	Hanifa Ansary	Short Term Expert	N/A
37.	Soraya Sarwari	Short Term Expert	N/A
38.	Abdul Halim	Short Term Expert	N/A
39.	Onqa Tahiri	Intern	N/A

Project Closeout Letters:

- **Afghan Civic Engagement Program (ACEP) Closeout letter:**



Counterpart International – Afghanistan
Afghan Civic Engagement Program (ACEP)



Grant Completion Certification

Grantee Organization: New Way Social and Development Organization (NSDO)

Grant No.: 17-01-20 **Grant Period: April 06, 2017. -September 30, 2017.**

Grant Title: Sub-National Civic Engagement and Outreach Grants (SCEOG)

Reference the above stated grant agreement that was entered between the above stated Grantee Organization and Counterpart International Inc. within the framework of the United States Agency for International Development (USAID) funded Afghan Civic Engagement Program (ACEP) under USAID Cooperative Agreement No. AID-306-A-14-00001, in our capacity as grant agents for Grant No **17-01-20** on behalf of Counterpart International and the grantee organization stated above, we hereby certify that:

Technical Completion — With reference to all material aspects of Grant No **17-01-20** and any subsequent jointly agreed-upon aspects, the above stated Grantee Organization has achieved the stated grant objective(s) and verifiable results, with the exception of the following:

***** Nil *****

Financial and Administrative Completion – with reference to all financial and administrative aspects of Grant No **17-01-20** and its amendments, the above stated Grantee Organization has no outstanding obligations with the exception of the following:

***** Nil *****

This is also to certify the grant and financial records of Counterpart ACEP and the above stated Grantee Organization reflect the following information for Grant No **17-01-20**:

Total Grant Budget (Counterpart/ACEP contribution):	AFN	2,377,380
Total Grant Expenditure (Counterpart/ACEP contribution):	AFN	2,377,380
Total Funds Transferred from Counterpart to Grantee Organization:	AFN	2,377,380
Total Funds Balance to be reallocated to Counterpart ACEP Grant No:	AFN	0
Total Funds Balance to be refunded by the above stated Grantee Organization to Counterpart/ACEP	AFN	0

On Behalf of Counterpart:

[Signature]
Date: 15 May 2018
Ms. Denise Dauphinais
Chief of Party
Counterpart International, Inc.

On Behalf of the Grantee:

Date: _____
Authorized Representative of NSDO:
Name: Mr. Sayed Rahim Mosavi
Title: Executive Director

• Sustainable Economic Development and Employment Promotion (SEDEP):



**Sustainable Economic Development & Employment Promotion
SEDEP**

Date: Mazar-e-Sherif, January 27, 2019
Serial Nr: SEDEP/GFA-MZR/47
Subject: Appreciation Letter

To Whom It May Concern

This is to acknowledge, that, New Way Social & Development Organization (NSDO) has worked with GIZ-GFA funded SEDEP program on Sustainable Economic Development and Employment Promotion Project and successfully completed activities for promoting livelihood businesses and reinforcing the agriculture sector in Kunduz Province during the periods: from April 2016 to December 2017.

During the course of implementation of the SEDEP program, we found NSDO's team to be result oriented with an excellent understanding of the assigned tasks and given responsibilities. The NSDO team successfully completed the tasks and responsibilities assigned to them under the Project in a very efficient way, we found them dedicated, very professional care and with a commitment to deliver on specified deadlines and timelines.

We found the NSDO team to possess all the required skills committed to working towards meeting the objectives and outputs embedded in the program indicators. There were no shortcomings within their institutional policies and procedural systems, rules and regulations, and their financial accountability and transparency met all the desired standards. We would have no hesitation in recommending them to another program as an implementing partner.

Kind regards

Frank Millsopp
 Team Leader SEDEP For A1
 GFA SEDP Project
 Mazar e Sharif, Afghanistan



German Development Cooperation

GIZ SEDEP Office – Mazar
 GFA Consulting Group GmbH
 on behalf of
 Deutsche Gesellschaft für
 Internationale Zusammenarbeit (GIZ) GmbH
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 E info@gfa-group.de
 I www.gfa-group.de
 Opposite to Sakhi Medical University,
 2nd District | Gazar-e Sherfa Khana | House No. 86
 Mazar-e-Sharif, Afghanistan
 T 0093-799004310
 E laif.laegin@sedep-gfa.af

Implemented by:
 تطبیق کنندہ:



- **Protecting Women's Rights through Effective EAW Law Implantation:**

Grantee Certification

(To be submitted with Grantee's Voucher for Final Milestone)

This form certifies that upon submission of this voucher for payment of the final milestone, all grant activities under Grant No. # G-KDZ-002 are completed and New way Social and Development Organization (NSDO) will make no further claim against DAI after final milestone payment.

Certified by:

New way Social and Development Organization (NSDO)
Grantee Organization

Signature of authorized representative

Sayed Rahim Mosavi – NSDO Executive Director
Name & Title

06 Jan 2018
Date

