



**NSDO**  
NEW WAY SOCIAL &  
DEVELOPMENT ORGANIZATION  
موسسه اجتماعی و انکشافی راه نوین

**BUILDING HOPES**  
**ANNUAL**  
**REPORT**

**2021**

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Ensuring Better Livelihood Options for Communities

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## Who We are?

We are a development, advocacy, and humanitarian organization established in 2011 and registered with the Ministry of Economy, Government of Afghanistan. NSDO is based in Kabul, with programming hubs across the north and northeastern provinces of the country. We strive to empower the vulnerable and marginalized communities suffering from the impacts of war, natural calamities, poverty, and injustice.

## What we do?

We have presence in all of the northern provinces of Afghanistan through our regional offices and grassroots level networks.

We empower communities in Afghanistan through three broad commitments:



SUSTAINABLE ECONOMIC GROWTH



CAMPAIGNS ON RIGHTS & LIFE



REDUCE VULNERABILITY



## From the Chairperson

I am pleased to share with you the 2021 NSDO Annual Report. The document covers NSDO's programs and shows how we executed the actions that were planned in our new strategic plan.

I want to acknowledge the tremendous efforts of our prestigious supporters, donors, boundary partners and all other stakeholders for their dedication and tireless efforts and commitments shown in the Corona pandemic.

The year 2021 was confronted with many emerging challenges, we had to respond to a complex interplay of issues facing our partner communities, including the Covid-19 pandemic, widespread food insecurity, the country's economic downturns, and a drastically altered political and social landscape caused by the Taliban takeover. With special thanks to our supporters and donors with their kind support in 2021 the NSDO has been able to reach more than one hundred thousands people through food security, economic development, awareness raising on women and human rights, civic education and humanitarian response actions. We continued to follow our commitment to the Value for Money concept in all of the implementation. We increased volunteer pools and encouraged community led intervention to cut extra field impanation costs. NSDO used the smartest ways to keep its operations alive during a time of banking and liquidity turmoil.



The NSDO's dynamic thinking, strong strategic focus, robust transparency and accountability mechanisms helped ensure smooth implementation and ultimately benefited our partner communities. We also conducted multiple researches and drew our donor's intentions towards the emerging needs and challenges.

Afghanistan will soon enter in 2022 with unprecedented levels of need among marginalized and vulnerable women, men and children. The situation in the whole country will remain extremely precarious and uncertain, particularly for women and girls- poverty and vulnerability will increase and a large number of the population of the country will need urgent assistance to avert food insecurity, hunger and other vulnerabilities. Addressing these needs in the year 2022 will require more resources and commitments by our donors and supporters.

In the most challenging situation, NSDO will continue to work with great commitments and enthusiasm and will bring back hope and smile on the faces of most vulnerable women, men and children.

Shamila Sahibzada  
Chairperson

A handwritten signature in black ink, appearing to read 'Shamila Sahibzada', written over a light blue background.



## FROM THE EXECUTIVE DIRECTOR

The human rights crisis resulting from the Taliban takeover of Afghanistan last year triggered extremely undefined challenges for the development and humanitarian community in the country. Women's rights were heavily violated, the media was guarded, employment was affected, industries and income-generating opportunities were shut down and a massive national economic crisis arose. The sheer number of casualties, at-risk refugees trying to flee the country, civil unrest and overall government instability put millions of families in an inevitable food and humanitarian crisis and financial ruin. These conditions coupled with the previous economic consequences of the COVID-19 pandemic levied limitations on opportunities for fund-raising, humanitarian efforts, and general movement within the country.

NSDO being a native humanitarian organization did not close its operations and continued to serve the nation in dire need and the executive management sat together and reshaped the working mechanism, set new priorities and execution mechanisms.

Despite cumbersome problems, banking transactions issues and scarcity of technical and qualified human resources NSDO kept continuing its operations and projects with an aim to not leave the people in need. We have been engaged in humanitarian coordination, networking, and advocacy to draw the attention of the global humanitarian community towards Afghanistan.

Few months have passed, and the situation is getting to its normal but the loss that has been created by the regime change will take time to recover. NSDO has adopted a new strategic plan that shifts the focus of our actions to end widespread poverty followed by its allied ailments including health, educations, community empowerment, food security and vulnerability. We at NSDO have a firm belief and hope for a better future for our beloved country.

In this struggle, I am not alone who confronted this odd but all my colleagues, donors, supporters and well wishers who encouraged us and continued their support.

I really thank all those ground heroes of NSDO who successfully executed the planned activities even at the crucial moments.

I also show my gratitude to our partners European Commission, USAID, WFP, Deutsche Gesellschaft für Internationale Zusammenarbeit, Concern Worldwide, Save the Children International (SCI) and other international organizations who have not hesitated to support us even in these hard times.

Sayed Rahim Mosavi  
Executive Director





## Sustainable Economy

01

IMPROVING EMPLOYMENT AND ECONOMIC

02

SUSTAINABILITY THROUGH AGRICULTURE VALUE CHAIN PROMOTION

We are contributing to the sustainable economic development – helping to reduce the poverty and food insecurity across Afghanistan. Our agriculture value chain model builds social cohesion, supports smallholder farmers, and promotes the economic empowerment of women and marginalized groups.

We have reached directly more than 8000 smallholder farmers through multiple agriculture value chains and employment promotion projects.

NSDO's aim is to help the rural communities with their livelihood and encourage many women and men to be self-sufficient, and in the long run to turn this into businesses.



## OUR PROGRESS OVER THE PAST YEAR

Agriculture is the largest sector of Afghanistan's economy. It accounts for 79 per cent of the country's labor force, 22 per cent of its GDP. However, poverty is particularly acute and highly concentrated in all over Afghanistan particularly in rural areas, where more than 75 per cent of the population lives.

## Sustainable Economic Development and Employment Promotion (SEDEP)

Back in 2016 NSDO initiated Sustainable Economic Development and Employment Promotion (SEDEP) project in Kunduz province with the financial support of BMZ. The project has impacted positively and helps increased production and improved the supply chain aspects of the agricultural productivity. NSDO through multiple partners invested in agricultural mechanization, irrigation and water management. It has strengthened the production, harvesting and marketing capacities of the smallholder farmers in the northern provinces of the Afghanistan.

Until Aug 15, 2021 through the SEDEP grant 1831 direct and 12810 indirect beneficiaries benefited from the project, and at least 50 percent of the project's participants are women and youth.



## Bibi Sweeda

“If women are supported and encouraged, they can also contribute equally like men  
- Bibi Sweeda.



Bibi Sweeda a non-literate married woman hailing from a low-income family of Ali Abad District. A decade ago her husband got a major disability due to a road traffic accident, which led her to enter the earning discipline, thereafter she became the sole bread earner of her five children and a disable husband.

She then entered into subsistence agriculture work and started growing vegetables on a small scale near her house. Being a woman she had faced quite an enormous problem, especially living in the parochial society. She was identified and benefitted through vegetable SEDEP project – got practical training on vegetable processing for pickle making, inputs, bottling labeling and marketing of processed products. Her products were introduced to the bigger markets through exhibitions. She is now earning handsome amount through her homestead pickle making production and selling.

### Says Sweeda

**“I really thankful to SEDEP project that really changed my fate”**

In February 2021, NSDO signed a new grant agreement with GIZ to strengthen Wheat, Dairy, Nuts, Poultry, and Vegetable products. This project has reached more than 3783 smallholder farmers where a substantial number of women were targeted.

The economic crisis caused by the pandemic pushed millions of people into poverty in Afghanistan and there was no sustained recovery mechanism appeared to revert the situation. However, NSDO adopted a multipronged approach, pivoted on influencing, to tackle the COVID-19 impact. NSDO targeted highly vulnerable areas of Kunduz province including Kunduz Center, Imam Sahib, Ali Abad, and Qala-e-Zal.

SEDEPs training of local communities and displaced people as project beneficiaries, and facilitation of exposure visits to regional exhibitions, significantly enhanced the technical and entrepreneurial capacities and efficiency of value chain producers and processors. Coordination Meetings between the public and private sectors helped identify gaps in public service delivery, addressed problems raised by farmers in the five value chains, and strengthened links among the value chain partners. Assisting locals through standardizing products, providing equipment, and introducing international packaging methods, financial, record-keeping, and marketing management systems, the projects value chains shaped.

lucrative and profitable business enterprises that helped increase productivity, guarantee food security, boost local income, generate employment opportunities, and reduce poverty in the target districts.

SEDEP, through its efforts, benefitted a total of 3783 individuals directly, and 264811 indirectly in the Kunduz Center, Imam Sahib, Aliabad, and Qala-e-Zal districts of Kunduz province

NSDO assisted locals, internally displaced people (IDPs), and returnees in the targeted areas of SEDEP and mainstreamed gender in its activities and services in all five-value chains in the Kunduz province. The project effectively coordinated infrastructure activities between political actors and value chain partners, supported internship programs to sustainably engage and employ fresh graduates from economic and agriculture faculties, and ensured productivity and sustainable employment in the target areas. NSDO being the most successful partner of the project in previous years had substantial overall outcomes; an increase in income of farmers in all five value chains, secure employment, and food security in the province.



## Advancing Women-led Agro Businesses to Reach Economic Empowerment (AWARE)



In April 2021, NSDO started a EU funded project “AWARE” as part of a consortium that includes key partner Concern worldwide and Save the Children International. The AWARE project aims to support the marginalized women farmers and empowers them to participate in the economic activities and helping them to hold economic prosperity.

The AWARE Consortium partners Concern Worldwide, Save the Children International and NSDO are jointly working to strengthen small scale women farmers through assisting them in five value chains – Dairy, Fruit, Vegetables, Almonds, and Saffron. The project is executing in Badakhshan, Takhar, Kunduz, Jawzjan, and Balkh provinces.

AWARE project has adopted gender sensitive transformative approach towards food security and economic development enhancing women's inclusion, incomes, and employment by delivering technical training in agriculture production, provision of physical inputs, training in entrepreneurship and leadership skills, establishing community-based networks and building product processing capacity and marketing networks.

Through the project NSDO aims to engage with 2600 small-scale women farmer who are currently working in agriculture or with women who want to start agricultural activities by joining women's agricultural and community savings groups. Providing women with agricultural and financial literacy training and all input resources that can enhance production and transform ordinary women farmers to more productive entrepreneurs. AWARE engages with men in their respective roles as heads of the family, and with women given their roles as careers of family livestock, and cultivators and processors of fruit, vegetables, saffron, and almonds.

**Says Mah Jabin " I am really grateful to the AWARE project that has transformed me from an ordinary vegetable grower to a successful entrepreneur- and this all was happened with the help of NSDO"**



**Mah Jabin is a resident of Atmanzai village in Alchin district of Kunduz province.**

Prior to the AWARE project intervention Mah Jabin was practicing traditional agriculture methods from sowing to harvesting and selling of yields resulting in low profitability. Low economic gains caused many illnesses including she was unable to keep her children in the schools.

The AWARE project impacted her life enormously - she has transformed from a small grower to an agripreneur. After receiving multiple training sessions on vegetable cultivation and production enhancement along essential inputs and farm implements, her production and profitability multiplied. She is now cultivating off-season vegetables and by selling in the premium markets her profitability has increased significantly.

In the year 2021 the focus of the AWARE project remained around the strengthening of community support mechanisms establishing of multifunctional community groups. Key activities of the project executed in Imam Sahib District and Kunduz center of Kunduz Province where the team conducted meetings and orientation sessions and formed 46 Women Self Help Groups in the targeted districts - signed agreements with selected venues' owners and a base line study was also executed as part of the project in the targeted areas.

Financial literacy and numeracy trainings were delivered by CWW to the 11 master trainers that will be recruited as per the arranged TOR and the short-term trainers are responsible to deliver the training to 30 SHGs members during 4 months.



## Strengthening Poultry Sector

The poultry sector in Afghanistan has estimated to employ over 80,000 people. The poultry farms have production capacity of 232K MTs of chicken meat while the current supply is only 182K MTs. In addition, Afghanistan imports 19M live chickens and 43K MTs of chicken meat, on average, per year. (World Bank)

The Afghanistan poultry producers face multiple challenges like inefficient feeding practices and low quality of chicks—the two key inputs that together represent up to 90 percent of their costs. Another issue is bio-security and disease management, which are critical to the sustainability of the industry. Local specialists lack adequate training and the Afghanistan's poultry sector needs to build capacity in these areas.

NSDO works with small-scale farmers in the poultry sector to strengthen their technical skills, increase profitability, and expand access to markets. Through building the capacity of the local poultry farmers, NSDO addressed challenges such as production efficiency, and limited farm management skills.

**Says Muhammad Wali " I was a farm labor, and then with the help of NSDO I started self business just from 50 broilers and now I produce more than 5000 chickens in a month. I really say thanks to NSDO when I remember my old days"**

Mohammad Wali from Koch-e-Kazak village of Kunduz was a daily wage laborer used to get less than 2 USD a day farm labor before the SEDEP project intervention. He enrolled in poultry raising technical training of the SEDEP where he learnt necessary skills on how to raise healthy poultry chickens.

After getting successful training NSDO provided him with necessary implements for building a modern poultry form. He initially pooled some money to buy 50 broiler chickens. The technical training and modern farm improvement implements helped him in a way that he was able to minimize the loss. During the days of the pandemic, NSDO provided him disinfectants, special safety clothes and necessary training to mitigate the virus outbreak risks - which resulted in the extra profits and form expansion and he was able to establish two other branches in Kunduz, Takhar and Badakhshan provinces.



## ACHIEVEMENTS

- Trained 30 Promotional Poultry Producers in the Kunduz center, Ali Abad, and Imam Sahib districts of Kunduz to create a profitable industry amid the COVID-19 situation.
- Held workshops with value chain partners and poultry farmers to identify areas of collaboration.
- Increased knowledge and technical skills, and built linkages of poultry producers with existing support services like PAIL.
- Enhanced farmer knowledge of poultry farm management, the benefit of a standard farm, and types and symptoms of broiler diseases.
- Facilitated awareness-raising on ventilation, hygiene, biohazards, and vaccinations (e.g. influenza with PAIL).
- Enhanced farmer knowledge of general farm sanitation, water quality, hygiene, feeding, watering of broilers, deep litter management, broiler farm health management.
- Trained on broiler farm equipment, systems of housing and rearing, natural/mechanical ventilation, lighting management, broiler stock management during different seasons, record keeping & marketing.

# Strengthening Dairy Sector

World bank estimated milk production in Afghanistan 2.14 million thousand tonnes. Though Afghanistan production of milk fluctuated substantially in recent years, it tended to increase through 1971 - 2020 period ending at 2.14 million thousand tonnes in 2020.



Afghanistan dairy production is constrained by multinomial challenges ranging from the low animal farm management to the processing capacity and skills.

NSDO engages with milk and small dairy processors and strengthen their technical skills, increase profitability, and expand access to markets. In the year

## ACHIEVEMENTS

- Trained Women Veterinarians and members of vet associations
- Surveyed and identified five progressive Small Dairy Processors not yet supported by SEDEP
- Supported the aforementioned Small Dairy Processors after assessing their technical and entrepreneurial challenges
- Trained 10 Small Dairy Processor enterprises in Kunduz on the dairy business
- Deliver training to producers on cattle and fodder management
- Trained 10 Milk Collectors on dairy enterprise, financial management, business plan, marketing, bookkeeping
- Trained milk collectors on quality control, milk type, milk standards, and effective ways of collecting milk in collection centers
- Raised knowledge of target actors on entrepreneurial and technical skills
- Enhanced TAs product development, business plan development, financial management, and business marketing skills
- Introduced new monitoring mechanisms to enable early intervention in cattle health risks, COVID19, and other viruses

## Helping improve wheat production

Afghanistan has been having highly erratic wheat production trend ranging from a high of over five million tonnes in 2009 and 2012 to a low of 2.8 in 2008 and 3.3 in 2011 (MAIL, 2012).

However, the Afghan population has been growing steadily and added 10 million during last decade to grow to about 28 million presently. Currently, Afghanistan depends on neighboring countries to meet its wheat needs.



Ministry of Agriculture, Irrigation & Livestock (MAIL) has estimated that Afghanistan would need about seven million tonnes wheat by 2022 to achieve self-sufficiency.

NSDO helping small-scale farmers in Kunduz province to enhance their technical skills, building crop management capacities, proving hybrid and improved seeds and necessary inputs for high yield.

## ACHIEVEMENTS

- Held awareness and capacity building sessions on improved wheat production practices
- Provided technical capacity building on Good Agriculture Practices (GAP) and IPM for input suppliers/Associations and seed companies
- Trained Agricultural Depot owners, Seed and Fertilizer companies, and Agricultural Equipment suppliers to increase target actor production in Kunduz
- Used Situational Value Chain Mapping to identify national and international wheat value chain actors across the province to avoid duplication of activities
- Conducted sessions on the significance of modern storing products, the use of neural recognition methods in the storage of wheat and spices, and the type of depots
- Trained input suppliers and depot owners on warehouse management and safe product storage in view of COVID-19
- Trained progressive wheat producers on-farm and business management practices (i.e. seasonal calendar)
- Trained on disinfection strategies to manage pests, prevent disease, and control the spread of COVID-19

## Improving NUTs value chain



According to the United Nations COMTRADE database on international trade, Afghanistan's vegetable and fruits imports from neighboring countries significantly reduced in the recent years. However, the local production capacity still lacks to fulfill the market need.

NSDO helps small farmers and nuts processors enhance technical and entrepreneurial skills, provides assistance to small scale vegetable processing businesses, enhance the capacities of the home-based nut processing and enhance the capacities of orchardists and farmers.

## ACHIEVEMENTS

### Nuts Value Chain:

- Conducted course on Integrated Pest Management and Pre-Post Harvest Management, in coordination with the Kunduz Orchard Social Association (KOSA)
- Enhanced the agricultural expertise of 40 orchardists and farmers in Kunduz



# Women Empowerment Through Vegetable Value Chain



Approximately 77% of Afghanistan's population inhabits rural areas where poverty is very high as compared to urban centers. Although in rural areas of the country especially northern provinces homestead vegetable farming is common and has remained a source for food supply at a minimal level. However, growing vegetables for commercial purposes is not a common trend because of so many challenges standing in the way of growing good quality produce and getting it to market. It has many fronts including women lacking access and control over the land, resources, technical know-how and cultural impediments.

To help address these challenges, NSDO with the support of national and international development stakeholders developed multiple projects, which aims to encourage women farmers to take part in commercial farming and vegetable supply chains business.

NSDO is selecting vulnerable and marginalized women from Northern provinces and providing technical training, inputs and organizing those women in producers associations to solve their social, technical, production and supply chain issues and advocating for their rights and hold over to economic resources and choices.

## Vegetable Value Chain:

- Promoted the use of existing greenhouse technology & plastic houses to increase productivity under COVID-19 Conditions.
- Built the capacity of 40 vegetable producers on the significance of establishing and constructing greenhouse; greenhouse management and maintenance; ventilation system, cooling, and heating systems
- Enhanced knowledge of producers about greenhouse profits, vegetable cultivation, preparation strategies in the winter season
- Trained producers on greenhouse technology to manage pests and control common diseases
- Trained women vegetable processors on product development (pickles, jam, salad).
- Trained commercial open field vegetable producers in technical skills
- Held workshops with partners to identify areas of collaboration



## Empowering People to help shape governance system

NSDO believes that people have the power to make change happen and hold those in power to account. NSDO promotes solidarity among people, especially youth who have strongest potential to make their communities and countries' a better place for everyone to live.

# ADALAT

## Traditional Disputes Resolution

ASSISTANCE FOR THE DEVELOPMENT OF AFGHAN LEGAL ACCESS AND TRANSPARENCY

Badakhshan Province

ADALAT is a USAID project with the objective to improve citizen access to justice by increasing efficiency and integrity in the justice system in Afghanistan. Through technical assistance and the development of robust court procedures, ADALAT works to create a stronger linkage between justice sectors and consistency in the application of Afghan law by traditional dispute resolution actors. ADALAT seeks to address citizen demand for quality legal services through improved and expanded public legal education, and enhanced legal assistance.

As part of the ADALAT project, NSDO signed MOUs with DDAs in three districts in Badakhshan; Kishim, Argo, and Baharak to promote positive practices, ensure sustainable access to equitable justice services,



intensify rule of law, and develop the justice sector in Afghanistan. To mediate and promote fair, transparent legal practices, the project furnished mediation halls in each district to be utilized by community members and project beneficiaries for sessions, meetings, and conflict resolution, each equipped with a library for reading legal books.

NSDO program officers and facilitators assessed the existing status of formal and informal justice sectors' collaboration on traditional disputes, identified their roles and responsibilities, and ideas exchanged on strengthening future collaboration between them. The project engaged Traditional Dispute Resolution actors over a period of six months, from June to November 2021, to build their capacity and knowledge of prevalent government laws protecting basic human rights. To foster collaboration between both formal and informal justice actors, state and TDRs actors met at district and network levels to explore, understand and mitigate the frequency and seriousness of traditional disputes. Districts assessments were conducted to approve and select participants for NSDO ADALAT training sessions. Work plans were prepared to be carried out; 756 men, women, and elders in target communities were engaged in sponsor group activities led by qualified legal male and female trainers to practice prevention and mitigation strategies under state law. Establishing an understanding of their roles in dispute resolution, as well as halting minor issues in families and neighborhoods, a total of 4768 locals learned and benefitted from the NSDO's implementation of the ADALAT project in Badakhshan.

# AMANAT

## CAPs Accountability Project

### CIVIC ADVOCACY FOR THE PUBLIC SECTOR, GOOD GOVERNANCE, AND ACCOUNTABILITY

AMANAT is a USAID funded project that has been designed to improve the performance, legitimacy and capacity of the Government of Afghanistan to fight, reduce and prevent corruption in public services institutions and functions. AMANAT has adopted an innovative and tested approach that focuses on the beneficiaries end, engages them in a way that their fullest cooperation, and commitment is ensured within the project. AMANAT actively engages multiple stakeholders from the top to the bottom and empower the boundary partners, creates broader level awareness and uses a bottom up approach to the elimination of corruption. In this way the role of CSOs becomes vital for creating awareness, engaging stakeholders and



monitoring the functions of the governments. With the active support and commitment by the stakeholders, the progress, sustainability and learning, which are another way, creates lasting impacts on the elimination of corruption.

Governance and Accountability are the first strategic priority in NSDO operations. Before the recent Taliban takeover NSDO, as part of its contribution to USAID - AMANAT built a Monitoring and Advocacy Committee with 45 representatives from the Kunduz, Takhar, and Badakhshan Provinces of Afghanistan. Members facilitated 36 capacity-building training sessions in the provinces on Good Governance & Accountability, Transparency, Provincial Budget Monitoring (PBM), Citizen Report/Score Card (CRC/SC), Advocacy, and Engagement Strategies.

**Says Sarwai Gul" Thanks NSDO for sensitizing and empowering me – I know my rights and powers. I am now able to raise my voice against corruption and bad governance.**

- Sarwi Gul, a social activist who lives in Kunduz province was introduced to the CAPC-AC training conducted by NSDO.



**Says Sarwi Gul" Before joining the training I had no information and knowledge about citizenship rights, good governance, citizen report cards and whistle blowing. She further adds "by completing this training I've learned about advocacy, whistleblowing, and citizen rights which are considered as the fundamental rights of a citizen.**

**After her training she has participated in many advocacy movements and been fighting against injustice and corruption at her level in the community, creating awareness amongst other members and raising her voice to the authorities.**

While Afghanistan was establishing itself as a developing democracy in Central and Southeast Asia, the country faced a tremendous national crisis, the Taliban takeover of the capital in August 2021; the result was a series of indefinite challenges for governmental and non-governmental organizations within the region. The rapidly deteriorating security situation, poverty due to bans on women's employment, restrictions on income opportunities for the youth, poor public service delivery, the inexperience of the newly formed government, corruption, and general mass instability caused a massive governmental setback. The new government was untrained and negligent towards essential public services. Public authorities lacked transparency and the capacity to advocate their legitimate rights to hold government departments accountable, and no monitoring mechanism was in place to evaluate government performance.



In light of the above situation, under agreement with the USAID program AMANAT, NSDO engaged youth, women, CSOs, and community leaders to work with state government officials to prevent corruption in public welfare projects in the Kunduz, Takhar, and Badakhshan provinces. 45 influential male and female whistleblowers, media representatives, experts in finance and construction/civil engineers, social activists, and civil servants with

backgrounds in the municipality were selected as representatives of the organizations' newly formed Monitoring and Advocacy Committee. The projects' objective was to raise and enhance public awareness of social auditing and whistleblowing, and their role and significance in holding relevant authorities accountable for better, effective, and qualitative service delivery.

In May 2021, NSDO arranged capacity-building training sessions for 15 Committees member in each of the three provinces about the organizations' operational procedures, Good Governance and Accountability, Transparency, Provincial Budget Monitoring (PBM), Citizen Report/Score Card (CRC/SC), and Advocacy and Engagement Strategies. Members learned to effectively collaborate with community members, civil society activism networks, media entities, and government authorities. MAC leadership defined the committees' goals and constitution to High-level representatives from the Directorate of Information & Culture, and the Directorate of Economy & Provincial Governorate. Prominent media persons and journalists covered the events.

NSDO and MAC further facilitated awareness sessions for 1012 community people and whistleblowers in the Kunduz, Takhar, and Badakhshan provinces to define and further discuss their roles in Good Governance, Accountability, and Transparency – as well as explore and practice the Implementation of the Provincial Budget Monitoring (PBM) system, Citizen Report/Score Card (CRC/SC), and the Access to Information Law in detail.



Says Khalil Karwan “I was motivated and encouraged by the training organized by NSDO office and today as a community member or social society activist I am able to use my power and rights and also I am able to mobilize other community members to prevent widespread corruption which is happening during the implementation of public utility projects”.

My name is Khalil Karwan and I consider myself a social activist because I was to change my society. I have witnessed widespread corruption in our government departments and public projects due to the bad performance of authorities, which caused several issues in the community and created distance between people and government.

After enrolling in the USAID supported CAPs-AC training conducted by NSDO, I have learned about advocacy, whistleblowing, citizen's report cards and other fundamental rights of citizens.

I now fully understand and can defend my citizenship rights. I know how to use citizen report cards and will combat against corruption by using these cards and reporting it to the relevant authorities. With the technical support of NSDO, I have voluntarily cascaded this training to 50 other community members so that they can also be my partners in the fight against corruption".

I am very pleased and thankful to NSDO for providing me this opportunity to attend this training and learn the fundamental rights of citizens.

For mass mediation, in coordination with the Directorate of information & Culture, NSDO facilitated media outreach activities like TV roundtables and commissioned artists to draw wall graffiti in the centers of Kunduz (Kunduz), Taloqan (Takhar), and Faizabad (Badakhshan). The art was especially positively received and termed 'quite crucial in promoting accountability, transparency and advocacy rights; guiding the process of whistleblowing, and explaining its impacts on governance and effective public service delivery.' The organization and committee's social media presence heavily contributed to information sharing on the project's activities through posts and video clips. Learning and instructive materials used for training sessions were distributed among beneficiaries to further the project's message.

NSDO-MAC held advocacy meetings with Ms. Nasiba Holkar - Kunduz's Deputy Governor in Finance and Administration Affairs, and the Provincial Governors in Kunduz, Takhar, and Badakhshan, to discuss the challenges faced in information sharing, service delivery, and implementation of public welfare projects, i.e., road building, construction, garbage collection. The Governors termed these meetings critical for holding authorities accountable for effective public service delivery, expressed hope for improved governance and transparency, and pledged their support to the NSDO.

With COVID 19 protocols strictly in consideration, a convention of 36 MAC networking meetings with civil society and media associations in Kunduz, Takhar, and Badakhshan succeeded in establishing links with other advocacy networks, CSO and NGOs umbrella organizations, and addressing issues in service delivery

and gaps in public welfare projects by the Directorate of Rural Rehabilitation & Development (DRRD) and district Municipalities.

Monthly provincial level MAC meetings were held to discuss issues in service delivery and implementation of welfare projects in the Kunduz Center, Imam Sahib, and Aliabad districts. Participants identified, prioritized, and developed advocacy plans. NSDO acquired lists of current and pipeline projects from the District Municipalities and the Directorate of Rural Rehabilitation and Development (DRRD), which the MAC members and meeting participants visited and monitored.

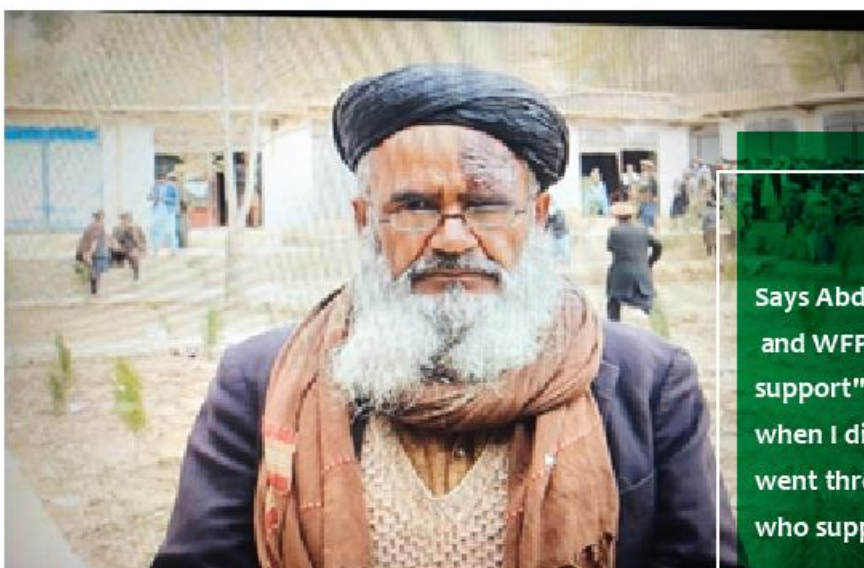
The AMANAT project enabled 1771 direct and 5313 indirect community members to promote good governance and effective service delivery by government departments in the Ali Abad, and Imam Sahib Districts of Kunduz Province, Kalafgan, and Farkhar districts of Takhar Province, and Baharak and Kishim districts of Badakhshan Province.

## Improving Food Security

### Food Commodity Distribution Project - Badakhshan, Takhar

**We work together to save lives and fight hunger. Our focus is on working with the most vulnerable people and communities before, during and after crises. We seek to meet humanitarian needs and address the root causes by employing sustainable food security programs in the areas.**

Before the Taliban takeover of the capital of Kabul, the state food economy was already in shambles in the wake of corruption, the Covid pandemic, unemployment, drought driving up food prices, declining agricultural productivity, deteriorating food supply chains, and almost half the population living in poverty. With the coup in August, the crisis got exponentially worse; foreign aid was withheld, trade banned and services in currency transfer companies suspended in Afghanistan - cutting off the supply of family money from abroad for those who had hope. Hospitals flooded with emaciated children surviving on dried bread and streets filled with malnourished people begging for rations; Afghans were resorting to extreme coping measures like selling organs and children to feed families.



Says Abdul Khaliq " I am really thankful to NSDO and WFP for considering me for this humanitarian support". I was really upset at those crucial times when I did not have a proper job and my family went through many hunger periods- Thanks to all who supported me in my bad times.

Abdul Khalid is a resident of Yawal Bala village of Teshkan District in Badakhshan Province. Despite being ill, he is the sole breadwinner of a big family which consists of 20 members. He used to work as a high school teacher and recently lost his job.

After losing his job, it has become so difficult to even meet the gastronomic needs of a huge family relying on the partially conducted labor. As the low income and hunger exist in a vicious cycle, therefore, Abdul Khalid was not able to even afford nutritious food for his children .

NSDO through WFP identified him and provided him essential nutrition food for his children and rations relief for his family at a time when he was suffering from joblessness.



In 2021, the situation was particularly dire in NSDOs' target districts of the Badakhshan and Takhar provinces. To protect the livelihoods of thousands of Afghans, NSDO under an agreement of the World Food Programme (WFP) in 2021, distributed 2346.12 MTs of food rations (wheat flour, salt, pulses, vegetable oil, multivitamins) Covered 4454 H.H in first Phase (Feb-June 2021), in (July -Dec 2021) 7755 . A total of 67598 men, women, and children were made food secure.

Despite subsequent challenges and constraints throughout the project's duration, i.e., communication network limitations, COVID-19, and the lack of salt rations, NSDO successfully implemented its proposed project activities and contributed to preventing hunger for thousands of families. Community people and district authorities provided support during processes like beneficiary selection and identifying safe, accessible delivery points.





Abdul Momen, a resident of Baharistan village in the Teshkan district was unemployed due to a disability with eight family members dependent on him. One day, after the evening prayer the Community Development Council of his village informed everyone at the Masjid that the WFP through the NSDO intends to identify and register vulnerable residents to support and provide food commodities to in the Teshkan district. “I was very happy with the news. I was finally selected as a recipient and completed my biometric verification. A few days later, I saw a WFP truck enter our village and I immediately returned home and told my children to watch the trucks. I told my wife we would be receiving food and rations by the next day. We were all very happy at home.

The next day, I received my rations and they helped me take them home. My children were so happy. I remember that we spent that whole night happy and grateful. I had planned to leave the village if the food did not reach me, it would risk us immigrating or even being displaced into a very uncertain future. But anyway, thank you for the humanitarian and timely aid from your organization. I appreciate their benevolence and I am grateful.”

# Enhancing Humanitarian Action

Partnering with internal stakeholders in the face of emergency

We work with communities, national and international stakeholders to protect and save lives in emergencies. Our focus is on working with the most vulnerable people and communities before, during and after emergency.



NSDO and Save the Children International signed a strategic agreement in October 2019, to cooperate in the implementation of emergency preparedness and response strategies, and address the needs of children in internally displaced populations in Kunduz, Badakhshan, and Takhar, who were affected by factional wars, insurgency threats, and natural disasters.

NSDO conducted assessments in the Khan Abad, Bandar-e-Bukhari, Naw Abad, Kocho-e-Hamam, Sarak-e-Amnyat Mili, Char Sari, and Takhta Koprok villages of Khan Abad districts and with financial support from Save The Children provided logistic support and transportation facilities to the JATs. In these assessments supported by HI, a total of 51 families were evaluated and 8 affected families were selected for humanitarian assistance. The NFI, Food, Protection, and WASH were reported as gaps in the assessment.

NSDO distributed 942 caseloads to 6185 IDPs in the Kunduz Center, Ali Abad, and Imam Sahib districts of Kunduz from 1st January up till 31st December 2021.

# COVID-19 Response

Afghanistan's healthcare system was already on the brink of collapse as the COVID-19 pandemic coupled with the country's devastating humanitarian crisis outweighed the national economy. Thousands of Afghans had previously lost their livelihoods, families, and lives to the virus. When the Taliban took control of the country in mid-August amid a chaotic US and NATO forces withdrawal, the international community, out of fear of indirectly financing and stabilizing the Taliban, froze billions of dollars of Afghanistan's assets abroad, halted trade and payments, and suspended all funding to the new government. For a country desperately relying on foreign aid for basic human amenities like healthcare, the consequences were devastating. The donor community's reluctance to continue support rendered the country nearly incapable of confronting the virus.

Taking into consideration the worsening significance of COVID-19 on Afghan lives and the economy, NSDO with support from UN-HABITAT and GIZ, initiated a voluntary disinfection operation in Kunduz City and distributed emergency supplies, hygiene, and sanitation products among citizens as part of their COVID-19 response. NSDO observed radically reduced numbers of infections from the virus outbreak among NSDO's beneficiaries and right holders.





**Avais Hyder Liaquat Nauman**  
Chartered Accountants

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## Independent Auditor's Report

To The Board of Directors of New Way Social and Development Organization (NSDO)

### Opinion

We have audited the accompanying financial statements of **New Way Social and Development Organization (NSDO)** (here-in-after referred to as "the organization"), which comprise the statement of financial position as at December 31, 2021, statement of income and expenditure and statement of cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements of the organization for the period from 01 January 2021 to 31 December 2021 are prepared in all material respects, in accordance with the basis of accounting and accounting policies as described in note 2 and 3 to the financial statements.

### Basis for Opinion

We conducted our audit in accordance with the International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

The management is responsible for the preparation and fair presentation of the financial statements in accordance with the basis of accounting and accounting policies as described in note 2 & 3 and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to

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Avais Hyder Liaquat Nauman Chartered Accountants is a member of the RSM network and trades as RSM. RSM is the trading name used by the members of the RSM network. Each member of the RSM network is an independent accounting and consulting firm which practices in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.

going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statement, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.

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We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in blue ink, appearing to read "Avais Hyder Liaquat Nauman".

Avais Hyder Liaquat Nauman;  
Chartered Accountants  
Muhammad Arif Saeed, FCA *Seco*  
Engagement Partner  
Kabul



Date: **12 JUN 2022**

# FINANCIAL STATEMENTS

## NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO) STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2021

	Note	2021		2020	
		.... AFN ....	.... USD ....	.... AFN ....	.... USD ....
<b>ASSETS</b>					
<i>Current Assets</i>					
Receivable from Donors	4	20,104,419	201,044	-	-
Cash and Cash Equivalents	5	2,266,118	22,661	139,880	1,823
<b>Total Current Assets</b>		<b>22,370,537</b>	<b>223,705</b>	<b>139,880</b>	<b>1,823</b>
<b>GENERAL FUND AND LIABILITIES</b>					
<i>General Fund Balance</i>					
General Fund Balance	6	273,830	3,549	139,880	1,823
<b>Total General Fund Balance</b>		<b>273,830</b>	<b>3,549</b>	<b>139,880</b>	<b>1,823</b>
<i>Current Liabilities</i>					
Account and other Payables	7	22,096,707	220,156	-	-
<b>Total Current Liabilities</b>		<b>22,096,707</b>	<b>220,156</b>	<b>-</b>	<b>-</b>
<b>Total General Fund and Liabilities</b>		<b>22,370,537</b>	<b>223,705</b>	<b>139,880</b>	<b>1,823</b>

The annexed notes, 1 to 21, form an integral part of these financial statements.

Executive Director




Finance Manager



**NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)**  
**STATEMENT OF INCOME AND EXPENDITURE**  
**FOR THE YEAR ENDED DECEMBER 31, 2021**

	Note	2021		2020	
		... AFN ...	... USD ...	... AFN ...	... USD ...
<b>INCOME</b>					
Fund Received from Donors	8	39,242,130	490,859	20,460,358	266,714
NSDO Own Contribution	9	3,697,965	45,295	-	-
<b>Total Income</b>		<b>42,940,094</b>	<b>536,154</b>	<b>20,460,358</b>	<b>266,714</b>
<b>EXPENDITURES</b>					
Sustainable Economic Development and Employment Promotion-SEDEP (GIZ) February to May 21	10	3,067,231	36,730	-	-
Sustainable Economic Development and Employment Promotion-SEDEP (GIZ) July 21 to December 21	11	8,923,757	106,862	-	-
Advancing Women Led Agro Business to Reach Economic Empowerment	12	7,909,343	94,715	-	-
WFP Assistance Program July to December 21	13	4,343,331	56,188	-	-
WFP Assistance Program February to June 21	14	2,386,980	31,000	-	-
CAPS Accountability (AMANAT)	15	10,607,774	137,763	-	-
Traditional dispute Resolution (TDR) Grants Program-ADALAT	16	5,000,000	64,103	-	-
Emergency Response Strategic Agreement	17	298,500	3,575	225,450	2,939
Sustainable Economic Development and Employment Promotion (GIZ)	18	-	-	16,864,060	219,834
Covid Response to Value Chain Partners	19	-	-	2,022,050	26,359
Active Citizens for Responsive and Accountable Sub-National Governance	20	-	-	1,204,904	15,707
<b>Operating Surplus</b>		<b>403,178</b>	<b>5,219</b>	<b>143,894</b>	<b>1,876</b>
Administrative Expenses		(372,284)	(4,825)	-	-
Foreign Currency Exchange Gain/ (Loss)		41,375	495	-	-
Financial Charges		(30,894)	(370)	4,192	55
<b>Net Surplus/(Deficit) for the year</b>		<b>41,374</b>	<b>519</b>	<b>139,702</b>	<b>1,821</b>
Surplus at the Beginning of the Year		139,880	1,823	178	2.32
<b>Accumulated Surplus/(Deficit) for the Year</b>		<b>181,254</b>	<b>2,342</b>	<b>139,880</b>	<b>1,823</b>

The annexed notes, 1 to 21, form an integral part of these financial statements.

Executive Director




Finance Manager





**NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)**  
**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED DECEMBER 31, 2021**

	2021		2020	
	.... AFN ....	.... USD ....	.... AFN ....	.... USD ....
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Surplus for the Year	41,374	519	139,702	1,821
<b>Adjustments for Non-Cash Items:</b>				
Depreciation	-	-	-	-
<b>Operating Cash Flows Before Working Capital Changes</b>	<b>41,374</b>	<b>519</b>	<b>139,702</b>	<b>1,821</b>
<b>(Increase)/ Decrease in Current Assets:</b>				
Receivable from Donors	(20,104,419)	(201,044)	-	-
	<b>(20,104,419)</b>	<b>(201,044)</b>	-	-
<b>Increase / (Decrease) in Current Liabilities:</b>				
Account and other Payables	22,096,707	220,156	-	-
	<b>22,096,707</b>	<b>220,156</b>	-	-
<b>Cash Generated from/(used in) Operating Activities</b>	<b>2,033,662</b>	<b>19,631</b>	<b>139,702</b>	<b>1,821</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Purchase of Property, Plant & Equipment	-	-	-	-
Proceed from sale of Property & Equipment	-	-	-	-
<b>Net Cash from/ (used in) Investing Activities</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Borrowings	-	-	-	-
Prior Year Adjustment	92,576	1,207	178	2
Donations	-	-	-	-
<b>Net Cash Flow from/ (used in) Financing Activities</b>	<b>92,576</b>	<b>1,207</b>	<b>178</b>	<b>2</b>
<b>Net Increase/ (Decrease) in Cash and Cash Equivalents</b>	<b>2,126,238</b>	<b>20,837</b>	<b>139,880</b>	<b>1,823</b>
Cash and Cash Equivalents at the Beginning of Year	139,880	1,823	-	-
<b>Cash and Cash Equivalents at the end of Year</b>	<b>2,266,118</b>	<b>22,661</b>	<b>139,880</b>	<b>1,823</b>

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Executive Director




Finance Manager



## 1. STATUS AND NATURE OF BUSINESS

New Way Social and Development Organization (NSDO) is a non profit, non governmental, and non political organization established in 2011 under registration No 2185 with Ministry of Economy (MoE). NSDO is a development, advocacy, and humanitarian organization with its primary focused are women and children. NSDO's work has seen momentous changes in the lives of thousands of marginalized and vulnerable communities, particularly women and children living in fragile and humanitarian situations in Afghanistan. This remarkable transformation has realized by the pronounced support and backing of to NSDO upright partners, including German International Cooperation (GIZ), USAID, Save the Children International, GFA, DAI, UN-HABITAT, UNAMA and International development stakeholders.

## 2. BASIS OF PREPARATION

### 2.1 Statement of Compliance

The financial statements have been prepared on accrual basis of accounting in accordance with the accounting policies and procedures as adopted by the management as per note 3 to the financial statements.

### 2.2 Accounting Convention

These financial statements have been prepared under the historical cost convention except for certain financial instruments, which are carried at their fair values as disclosed in their respective notes.

### 2.3 Functional and Presentation Currency

These financial statements are presented both in US Dollars (USD) and Afghanis (AFN). Functional currency of the organization is Afghanis (AFN). All financial information presented USD and AFN has been rounded off to the nearest of USD and AFN.

## 3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICES

The following significant accounting policies have been applied in the preparation of the financial statements.

### 3.1 Fixed Assets

Fixed assets for the NSDO office and those acquired for the projects are charged to the relevant donors at the time of purchase. However, to keep track of locations and condition of the assets, a memorandum of fixed assets is maintained.

### 3.2 Receivables

Receivables are measured at original invoice amount less an estimate made for doubtful receivable, if any, based on review of all outstanding amounts at the period end. Bad debts are written off to SOIE when identified.

### 3.3 Accrued and Other Liabilities

Liabilities for trade and other amounts payable are measured at cost which is the fair value of the consideration to be paid in future to discharge such liabilities.

### 3.4 Foreign Currencies

Transactions in currencies other than the reporting currency AFN are accounted for at the exchange rates prevailing on the dates of transactions. All monetary assets and liabilities denominated in currencies other than the reporting currency at the year end are translated at exchange rates prevailing on statement of financial position date. Non monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of transaction, if any. Exchange differences are included in the statement of income and expenditures for the period

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**3.5 Borrowing**

The Organization general-purpose funding is principally obtained from short-term borrowings.

**3.6 Income Recognition**

Income is recognized on accrual basis and measured at the fair value of consideration received or receivable.

**3.7 Recognition of Expenses**

Expenses are recognized as and when they are incurred rather than when paid.

**3.7 Cash and Cash Equivalents**

Cash and cash equivalents comprise cash in hand and cash at banks. Cash equivalents are highly liquid investments that are readily convertible to known amounts of cash and which are subject to insignificant risk of changes in value.

**3.9 Taxation**

Being a non-profit organization, NSDO is exempted from income taxes. However withholding taxes are deducted as per the Afghanistan Tax Law and submitted to the Government.

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NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 NOTES TO THE FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED DECEMBER 31, 2021

	Note	2021		2020	
		.... AFN ....	.... USD ....	.... AFN ....	.... USD ....
<b>4 Receivable from Donors</b>					
Receivable from GIZ SEDEP Project		6,918,212	69,182	-	-
Receivable from Emergency Response		210,000	2,100	-	-
Receivable from TDR-ADALAT		5,000,000	50,000	-	-
Receivable from WFP-GFD-BDK-TKR		2,008,504	20,085	-	-
Receivable from AMANAT CAPS Accountability		3,962,159	39,622	-	-
Receivable from New SEDEP Contributions		2,005,545	20,055	-	-
<b>Total</b>		<b>20,104,419</b>	<b>201,044</b>	-	-
<b>5 Cash and Cash Equivalents</b>					
Cash in Hand	5.1	1,162,620	11,626	-	-
Cash at Bank	5.2	1,103,498	11,035	-	-
<b>Total</b>		<b>2,266,118</b>	<b>22,661</b>	-	-
<b>5.1 Cash in Hand</b>					
Cash in Hand-AFN		1,162,620	11,626	-	-
Cash in Hand-USD		-	-	-	-
<b>Total</b>		<b>1,162,620</b>	<b>11,626</b>	-	-
<b>5.2 Cash at Bank</b>					
First Micro Finance Bank SEDEP AFN		7,048	70	-	-
First Micro Finance Bank SEDEP ERU		31,730	317	-	-
First Micro Finance Bank AWARE AFN		817,319	8,173	-	-
First Micro Finance Bank NSDO Main Account AFN		231,644	2,316	-	-
Maiwand Bank AMANAT		15,756	158	-	-
<b>Total</b>		<b>1,103,498</b>	<b>11,035</b>	-	-
<b>6 General Fund Balance</b>					
Balance at the Beginning of the Year		139,880	1,823	-	-
Donations		-	-	-	-
Prior Year Adjustment		92,576	1,207	-	-
Surplus for the Year		41,374	519	139,880	1,823
<b>Total</b>		<b>273,830</b>	<b>3,549</b>	<b>139,880</b>	<b>1,823</b>
<b>7 Account and other Payables</b>					
Salary Payable		7,488,389	74,884	-	-
Salary Tax Payable		1,270,364	12,704	-	-
Office Rent Payable		338,862	3,389	-	-
Office Rent Tax Payable		118,200	1,182	-	-
Vehicle Rent Payable		1,642,263	16,423	-	-
Vehicle Rent Tax Payable		68,115	681	-	-
Accrued Expenses		1,030,284	10,303	-	-
Other Payable		9,529,000	94,479	-	-
Accrued Income		611,229	6,112	-	-
<b>Total</b>		<b>22,096,707</b>	<b>220,156</b>	-	-



NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 NOTES TO THE FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED DECEMBER 31, 2021

	2021		2020	
	.... AFN ....	.... USD ....	.... AFN ....	.... USD ....
<b>8 Project Receipts</b>				
GIZ SEDEP (February 21 to May 21)	2,416,990	28,944	-	-
GIZ SEDEP (July 21 to December 21)	6,918,212	82,846	-	-
Advancing Women Led Agro Business to Reach Economic Empowerment	7,909,347	94,715	-	-
WFP Assistance Program (July to December 21)	3,839,514	49,670	-	-
WFP Assistance Program (February to June 21)	2,251,794	29,244	-	-
AMANAT CAPS Accountability	10,607,774	137,763	-	-
ADALAT Traditional Dispute Resolution (TDR) Grants Program	5,000,000	64,103	-	-
Active Citizens for Responsive and Accountable Sub-National Governance	-	-	1,263,348	16,469
Emergency Response Strategic Agreement	298,500	3,575	225,450	2,939
Sustainable Economic Development and Employment Promotion (SEDEP)	-	-	16,949,510	220,948
Covid Response to Value Chain Partners	-	-	2,022,050	26,359
<b>Total</b>	<b>39,242,130</b>	<b>490,859</b>	<b>20,460,358</b>	<b>266,714</b>
<b>9 NSDO Contribution</b>				
Contribution to GIZ SEDEP (February 21 to May 21)	654,920	7,843	-	-
Contribution to GIZ SEDEP (July 21 to December 21)	2,005,545	24,016	-	-
WFP Assistance Program (July to December 21)	755,000	9,767	-	-
WFP Assistance Program (February to June 21)	282,500	3,669	-	-
<b>Total</b>	<b>3,697,965</b>	<b>45,295</b>	<b>-</b>	<b>-</b>
<b>10 GIZ SEDEP (February 21 to May 21)</b>				
Staff Salaries	798,269	9,559	-	-
External Experts / Consultant	449,120	5,378	-	-
Transportation / Travel Costs	504,984	6,047	-	-
Training Costs	450,150	5,391	-	-
Other Costs / Consumables	29,400	352	-	-
Supporting Cost / Administration Costs	180,388	2,160	-	-
Contribution to GIZ SEDEP (February 21 to May 21)	<b>10.1</b>	654,920	7,843	-
<b>Total</b>	<b>3,067,231</b>	<b>36,730</b>	<b>-</b>	<b>-</b>
<b>10.1 Contribution to GIZ SEDEP (February 21 to May 21)</b>				
Laptop for Project Staff	500,000	5,988	-	-
Working Disk	35,000	419	-	-
Revolving Chair	17,500	210	-	-
Cabinet	25,000	299	-	-
Mobile Basin	12,000	144	-	-
Printer	23,000	275	-	-
Digital Camera (CANON)	42,421	508	-	-
<b>Total</b>	<b>654,920</b>	<b>7,843</b>	<b>-</b>	<b>-</b>
<b>11 GIZ SEDEP (July 21 to December 21)</b>				
Technical Staff	2,155,212	25,809	-	-
Administrative Staff	1,012,337	12,123	-	-
External Experts / Consultant (Job Title)	1,254,000	15,017	-	-
Transportation / Travel Costs	985,327	11,799	-	-
Training Costs	938,000	11,233	-	-
Other Costs / Consumables	32,114	385	-	-
Supporting Cost / Administration costs	<b>11.1</b>	541,222	6,481	-
Contribution Cost	<b>11.2</b>	2,005,545	24,016	-
<b>Total</b>	<b>8,923,757</b>	<b>106,862</b>	<b>-</b>	<b>-</b>

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NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 NOTES TO THE FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED DECEMBER 31, 2021

	2021		2020	
	.... AFN ....	.... USD ....	.... AFN ....	.... USD ....
<b>11.1 Supporting Cost / Administration Costs</b>				
Office Rent	226,512	2,712	-	-
Communication Top up cards	84,000	1,006	-	-
Consumables	82,470	988	-	-
Stationary for Office	79,750	955	-	-
Utilities (Electricity, Water, Generator Fuel etc.)	68,490	820	-	-
<b>Total</b>	<b>541,222</b>	<b>6,481</b>	<b>-</b>	<b>-</b>
<b>11 Contribution Cost</b>				
Executive Director (70%)	670,510	8,029	-	-
Program Manager (70%)	419,069	5,018	-	-
Finance Manager (85%)	457,983	5,484	-	-
HR Manager (85%)	457,983	5,484	-	-
<b>Total</b>	<b>2,005,545</b>	<b>24,016</b>	<b>-</b>	<b>-</b>
<b>12 Advancing Women Led Agro Business to Reach Economic Empowerment</b>				
Remunerations/ Salaries, Wages	5,119,774	61,309	-	-
Equipment and Supplies <sup>7</sup>	831,860	9,962	-	-
Furniture, Computer Equipment	742,486	8,891	-	-
Local Office	939,613	11,252	-	-
Output 1.2. Women have increased access to and control over economic resources	170,450	2,041	-	-
Output 2.1. Women have improved business and financial management skills.	1,800	22	-	-
Output 2.2. Women have enhanced confidence and life skills.	103,360	1,238	-	-
<b>Total</b>	<b>7,909,343</b>	<b>94,715</b>	<b>-</b>	<b>-</b>
<b>13 WFP Assistance Program (July to December 21)</b>				
Staff Salary	2,448,000	31,669	-	-
Rental Vehicle	400,000	5,175	-	-
Office Rent	125,000	1,617	-	-
Rents of FDPs in Badakhshan	120,000	1,552	-	-
Rents of FDPs in Takhar	180,000	2,329	-	-
Communication (Top up card)	35,000	453	-	-
Internet Cost for Office	40,000	517	-	-
Banners/ Visibility for SCOPE	18,000	233	-	-
Banners/ Visibility for FDPs	18,000	233	-	-
Utilities for 9 FDPs	27,000	349	-	-
Office Supplies	33,626	435	-	-
Procuring Hygiene Kits (Masks, Gloves and soap) for Office	20,000	259	-	-
Off-Loading Cost	123,705	1,600	-	-
Contribution Cost	<b>13.1</b>	755,000	9,767	-
<b>Total</b>	<b>4,343,331</b>	<b>56,188</b>	<b>-</b>	<b>-</b>
<b>13 Contribution Cost/WFP (July to Dec 21)</b>				
Staff Salary	630,000	8,150	-	-
Office Rent	125,000	1,617	-	-
<b>Total</b>	<b>755,000</b>	<b>9,767</b>	<b>-</b>	<b>-</b>

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NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 NOTES TO THE FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED DECEMBER 31, 2021

	2021		2020	
	.... AFN ....	.... USD ....	.... AFN ....	.... USD ....
<b>14 WFP Assistance Program (February to June 21)</b>				
Staff Salaries	1,163,000	15,104	-	-
Rental Vehicle	160,000	2,078	-	-
Office Rent	7,500	97	-	-
Distribution Points Rents	80,000	1,039	-	-
Communication (Top up Card)	50,000	649	-	-
Internet Cost for Office and Scope Registration (Data Upload)	24,000	312	-	-
Banners/ Visibility	7,500	97	-	-
Banners/ Visibility	7,500	97	-	-
Office Supplies and Utilities for Distribution Centers	10,000	130	-	-
Off Loading / On Loading of Unskilled Labor	44,500	578	-	-
Miscellaneous	2,480	32	-	-
Procuring Hygiene Kits (Masks, Gloves and soap) for Office and Distribution Points	20,000	260	-	-
Mobile Basin for Hand Washing for Distribution Centers	8,000	104	-	-
Admin/Finance Officer	120,000	1,558	-	-
Rental Vehicle	320,000	4,156	-	-
Office Supplies and Utilities for Distribution Centers	80,000	1,039	-	-
Contribution Cost	14.1	282,500	-	-
<b>Total</b>	<b>2,386,980</b>	<b>31,000</b>	<b>-</b>	<b>-</b>
<b>14 NSDO Contribution/WFP (Feb to June 21)</b>				
Salary	175,000	2,273	-	-
Office Rent	7,500	97	-	-
Office Rent	100,000	1,299	-	-
<b>Total</b>	<b>282,500</b>	<b>3,669</b>	<b>-</b>	<b>-</b>
<b>15 AMANAT CAPS Accountability</b>				
Salaries and Wages	3,388,616	44,008	-	-
Travel and Transportation	84,700	1,100	-	-
Equipment/Supplies	268,730	3,490	-	-
Other Direct Cost	2,161,929	28,077	-	-
Activity # III. CRC&SA and PBM Training Conduction for Whistleblowers	1,248,900	16,219	-	-
Activity # V. Training for Monitoring and Advocacy Committee Members	526,560	6,838	-	-
Activity # V. Monitoring Nine District level Hard and Soft Scale Projects	108,416	1,408	-	-
Advocacy Meeting at the District Level	138,600	1,800	-	-
Awareness Raising Sessions by MAC Members	254,736	3,308	-	-
Advocacy Meeting at the Provincial Level	51,975	675	-	-
Activity # VI. Media and Outreach Campaign	2,374,612	30,839	-	-
<b>Total</b>	<b>10,607,774</b>	<b>137,763</b>	<b>-</b>	<b>-</b>
<b>16 ADALAT Traditional Dispute Resolution (TDR) Grants Program</b>				
Salaries (Long-Term Staff)	2,663,700	34,150	-	-
Other Direct Costs	408,672	5,239	-	-
Activity Service Delivery	1,459,628	18,713	-	-
Travel and Transportation	468,000	6,000	-	-
<b>Total</b>	<b>5,000,000</b>	<b>64,103</b>	<b>-</b>	<b>-</b>
<b>17 Emergency Response Strategic Agreement</b>				
Salaries	120,000	1,437	-	-
Vehicle Rent	90,000	1,078	87,450	1,140
Perdiem and Accommodation	88,500	1,060	138,000	1,799
<b>Total</b>	<b>298,500</b>	<b>3,575</b>	<b>225,450</b>	<b>2,939</b>

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NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 NOTES TO THE FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED DECEMBER 31, 2021

	2021		2020	
	.... AFN ....	.... USD ....	.... AFN ....	.... USD ....
<b>18 Sustainable Economic Development and Employment Promotion (SEDEP)</b>				
Personnel Cost	-	-	4,890,000	63,744
Office Rent	-	-	288,000	3,754
Rental Vehicle	-	-	1,980,000	25,811
Transportation and Lunch	-	-	120,000	1,564
Internet Cost	-	-	72,000	939
Communication Cost	-	-	96,000	1,251
Electricity Cost	-	-	84,000	1,095
Cartridge for Printer	-	-	60,000	782
Stationary for Office Use	-	-	60,000	782
Sanitizer (Hand wash)	-	-	50,000	652
Gloves	-	-	62,500	815
Mask	-	-	50,000	652
Program Cost	-	-	9,051,560	117,993
<b>Total</b>	-	-	<b>16,864,060</b>	<b>219,834</b>
<b>19 Covid Response to Value Chain Partners</b>				
Disinfectant of Poultry Stable	-	-	124,500	1,623
Raising Awareness of Poultry Farmers	-	-	489,150	6,376
Disinfectant and Equipping with Dairy Cans of Kunduz Dairy Union	-	-	252,000	3,285
Procuring Vitavax and Hygiene Kits	-	-	597,500	7,789
Raising Awareness of registered Members on Sanitation Hygiene and COVID-19 (Hemat Vegetable)	-	-	45,500	593
Equipment Hemat Vegetable Processors Group	-	-	38,000	495
Marketing Training	-	-	60,500	789
Equipment Juma Vegetable Processors Group	-	-	97,000	1,264
Raising Awareness of Registered Members on Sanitation Hygiene and COVID-19 Qataghan Vegetable	-	-	67,500	880
Equipment Qataghan Vegetable Processors Group	-	-	68,400	892
Disinfectant of KOSA, KNA and Drying Yards	-	-	182,000	2,372
<b>Total</b>	-	-	<b>2,022,050</b>	<b>26,359</b>
<b>20 Active Citizens for Responsive and Accountable Sub-National Governance</b>				
Staff Salaries and Benefits	-	-	148,656	1,938
Stationary	-	-	27,968	365
Printing of Banner	-	-	5,472	71
Printing of Leaflet	-	-	152,000	1,981
Lunch and Refreshment	-	-	355,680	4,637
Hall Rent	-	-	24,320	317
Radio Program	-	-	12,160	159
Training and Development	-	-	48,640	634
Advocacy Event	-	-	27,360	357
Technical Monitoring Service	-	-	7,600	99
Awareness Session	-	-	51,680	674
Office Rent	-	-	99,104	1,292
Vehicle Rent	-	-	172,824	2,253
Communication	-	-	25,080	327
Utilities	-	-	46,360	604
<b>Total</b>	-	-	<b>1,204,904</b>	<b>15,707</b>

**21 General**

21 Figures have been rounded off to nearest USD/AFN.

21 Corresponding figures have been re-grouped and rearranged for the purpose of comparison.

Executive Director




Finance Manager





NAME OF THE RECIPIENT: NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 PROJECT TITLE: SUSTAINABLE ECONOMIC DEVELOPMENT AND EMPLOYMENT PROMOTION  
 PROJECT DURATION: FROM FEBRUARY 15, 2021 TO MAY 15, 2021

Description	Budget		Actual Cost		Remaining Budget		Age %
	EUR	AFN	EUR	AFN	EUR	AFN	
<b>Staff Salaries</b>							
Project Coordinator (Executive Director) (30%)	900	84,204	1,008	84,176	1,008	28	0.34
Program Manager (50%)	1,200	112,272	1,344	112,234	1,344	38	0.46
Admin & E Officer (50%)	525	49,119	588	49,103	588	16	0.19
Value Chain Officers (5 Person)	4,050	378,918	4,538	378,790	4,536	128	1.53
Admin & Finance Manager 30%	630	58,943	706	58,924	706	19	0.23
HR Officer (70%)	630	58,943	706	58,924	706	19	0.23
Support Staffs	600	56,136	672	56,118	672	18	0.22
<b>Subtotal</b>	<b>8,535</b>	<b>798,535</b>	<b>9,562</b>	<b>798,269</b>	<b>9,559</b>	<b>3</b>	<b>266</b>

External Experts / Consultant (Job Title)		Budget		Actual Cost		Remaining Budget		Age %	
EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN
Short Term Experts wages	4,800	449,088	5,378	449,120	5,378	(0.34)	(32.00)	(0.38)	(0.38)
<b>Subtotal</b>	<b>4800</b>	<b>449,088</b>	<b>5,378</b>	<b>449,120</b>	<b>5,378</b>	<b>(0.34)</b>	<b>(32.00)</b>	<b>(0.38)</b>	<b>(0.38)</b>

Transportation / Travel Costs		Budget		Actual Cost		Remaining Budget		Age %	
EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN
Monthly rental vehicles for project staff	5,400	505,224	6,050	504,984	6,047	2.57	240.00	2.87	240.00
<b>Subtotal</b>	<b>5400</b>	<b>505,224</b>	<b>6,050</b>	<b>504,984</b>	<b>6,047</b>	<b>2.57</b>	<b>240</b>	<b>2.87</b>	<b>240</b>

Training Costs		Budget		Actual Cost		Remaining Budget		Age %	
EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN
Stationary and any other training material cost	510	47,716	571	348	32,550	390	162	15,166	182
Training participants expenses food allowance + refreshment	2,720	254,483	3,047	348	270,000	3,233	2,372	(15,517)	(186)
Trainer for each training	119	11,134	133	348	10,500	126	(229)	634	8
Tool kit for one (Nuts STE)	120	11,227	134	348	11,100	133	(228)	127	2
Radio broadcast for customers awareness of the value chain partners	1,400	130,984	1,569	348	126,000	1,509	1,052	4,984	60
<b>Subtotal</b>	<b>4869</b>	<b>455,544</b>	<b>5,455</b>	<b>1,740</b>	<b>450,150</b>	<b>5,391</b>	<b>3,129.47</b>	<b>5,394</b>	<b>64.59</b>

Other Costs / Consumables		Budget		Actual Cost		Remaining Budget		Age %	
EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN
Refreshment, Lunch and Transportation cost of coordination meeting with Value Chain	210	19,648	235	160	15,000	180	49.68	4,648	55.66
Disinfectant (Hand wash)	36	3,368	40	77	7,200	86	(40.96)	(3,832)	(45.89)
Posters	45	4,210	50	38	3,600	43	6.52	610	7.31
Workshop	45	4,210	50	38	3,600	43	6.52	610	7.31
<b>Subtotal</b>	<b>336</b>	<b>31,436</b>	<b>376</b>	<b>314</b>	<b>29,400</b>	<b>352</b>	<b>21.76</b>	<b>2,036</b>	<b>24.38</b>

Grand Total		Budget		Actual Cost		Remaining Budget		Age %	
EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN	EUR	AFN
<b>Subtotal</b>	<b>23,940</b>	<b>2,239,826</b>	<b>26,822</b>	<b>20,784</b>	<b>2,231,923</b>	<b>26,727</b>	<b>3,156</b>	<b>7,903</b>	<b>95</b>

**Supporting Cost / Administration Costs (7.4% of 23,940)**

Office Rent	825	77,187	924	825	77,188	924	(0.01)	(1)	(0.01)	100%
Communication Top up cards	252	23,577	282	251	23,500	281	0.82	77	0.92	100%
Internet cost	300	28,068	336	305	28,500	341	(4.62)	(432)	(5.17)	102%
Stationary for office	95	8,841	106	246	23,000	275	(151)	(14,159)	(170)	260%
Utilities (Electricity, water, generator fuel etc.)	300	28,068	336	301	28,200	338	(1.41)	(132)	(1.58)	100%
<b>total</b>	<b>1772</b>	<b>165,742</b>	<b>1,985</b>	<b>1,928</b>	<b>180,388</b>	<b>2,160</b>	<b>(156.55)</b>	<b>(14,646)</b>	<b>(175.39)</b>	<b>109%</b>

**total - Funding by GIZ**

	25,712	2,405,568	28,807	22,712	2,412,311	28,887	3,000	(6,743)	(81)	100%
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**Own Funds / Third Party Financing Euro 7,000**

Top up for project staff	5,344	500,000	5,988	5,344	500,000	5,988	-	-	-	100%
Working disk	374	35,000	419	374	35,000	419	-	-	-	100%
Working Chair	187	17,500	210	187	17,500	210	-	-	-	100%
Binet	267	25,000	299	267	25,000	299	-	-	-	100%
Mobile Basin	128	12,000	144	128	12,000	144	-	-	-	100%
Printer	246	23,000	275	246	23,000	275	-	-	-	100%
Digital Camera (CANON)	453	42,421	508	453	42,421	508	-	-	-	100%
<b>total</b>	<b>7,000</b>	<b>654,920</b>	<b>7,843</b>	<b>7,000</b>	<b>654,920</b>	<b>7,843</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100%</b>

**and Total (Funding by GIZ + Own Fund)**

	32,712	3,060,488	36,649	29,712	3,067,231	36,730	3,000	(6,743)	(81)	100%
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NAME OF THE RECIPIENT: NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 PROJECT TITLE: SUSTAINABLE ECONOMIC DEVELOPMENT AND EMPLOYMENT PROMOTION  
 PROJECT DURATION: FROM JULY 01, 2021 TO DECEMBER 31, 2022

Description	Budget		Actual Cost		Remaining		Age %			
	EUR	AFN	EUR	AFN	EUR	AFN				
<b>Technical Staff</b>										
Project Manager	12,600	1,189,188	14,241	4,440	419,069	5,018	770,119	8,160	9,222	35%
Value Chain Officers (5 Person))	31,500	2,972,970	35,601	11,101	1,047,673	12,546	1,925,298	20,399	23,055	35%
Finance Officer	6,300	594,594	7,120	2,220	209,535	2,509	385,060	4,080	4,611	35%
Senior Procurement officer	7,200	679,536	8,137	2,537	239,468	2,868	440,068	4,663	5,270	35%
M & E Officer	7,200	679,536	8,137	2,537	239,468	2,868	440,068	4,663	5,270	35%
<b>Subtotal</b>	<b>64,800</b>	<b>6,115,824</b>	<b>73,237</b>	<b>22,835</b>	<b>2,155,212</b>	<b>25,809</b>	<b>3,960,612</b>	<b>41,965</b>	<b>47,428</b>	<b>35%</b>
<b>Administrative Staff</b>										
Executive Director (30%)	8,640	815,443	9,765	3,045	287,362	3,441	528,082	5,595	6,324	35%
Program Manager (30%)	5,400	509,652	6,103	1,903	179,601	2,151	330,051	3,497	3,952	35%
Finance Manager (15%)	2,430	229,343	2,746	856	80,820	968	148,523	1,574	1,779	35%
HR Manager (15%)	2,430	229,343	2,746	856	80,820	968	148,523	1,574	1,779	35%
Support Staff (100% 3 Person))	5,940	560,617	6,713	2,093	197,561	2,366	363,056	3,847	4,348	35%
Intens for Dairy Value Chain (6 Person)	1,440	135,907	1,627	493	46,543	557	89,364	947	1,070	34%
Intens for Vegetable Value Chain (8 Person)	1,920	181,210	2,170	533	50,318	603	130,891	1,387	1,567	28%
Intens for Wheat Value Chain (6 Person)	1,440	135,907	1,627	493	46,543	557	89,364	947	1,070	34%
Intens for Nuts Value Chain (4 Person)	960	90,605	1,085	453	42,768	512	47,837	507	573	47%
<b>Subtotal</b>	<b>30,600</b>	<b>2,888,028</b>	<b>34,584</b>	<b>10,726</b>	<b>1,012,337</b>	<b>12,123</b>	<b>1,875,691</b>	<b>19,874</b>	<b>22,461</b>	<b>35%</b>
<b>External Experts / Consultant (Job Title)</b>										
Short-Term Experts for Dairy Value Chain	10,800	1,019,304	12,206	5,817	549,000	6,574	470,304	4,983	5,632	54%
Short-Term Experts for Poultry Value Chain	2,700	254,826	3,052	2,098	198,000	2,371	56,826	602	680	78%
Short-Term Experts for Vegetable Value Chain	7,650	722,007	8,646	2,670	252,000	3,018	470,007	4,980	5,628	35%
Short-Term Experts for Wheat Value Chain	8,400	792,792	9,494	2,702	255,000	3,054	537,792	5,698	6,440	32%
Short-Term Experts for Nuts Value Chain	7,800	736,164	8,816	-	-	-	736,164	7,800	8,816	0%
<b>Subtotal</b>	<b>37,350</b>	<b>3,525,093</b>	<b>42,213</b>	<b>13,287</b>	<b>1,254,000</b>	<b>15,017</b>	<b>2,271,093</b>	<b>24,063</b>	<b>27,196</b>	<b>36%</b>
<b>Transportation / Travel Costs</b>										
Monthly rental vehicles for project	31,320	2,955,982	35,398	10,440	985,327	11,799	1,970,654	20,880	23,599	33%
Exposure Visits Under the Dairy Value Chain										
Exposure visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of introduction of locally fabricated milk separation equipment for the small milk processors	320	30,202	362	-	-	-	30,202	320	362	0%
Exposure visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Small dairy processors are exposed to solar refrigeration technology	320	30,202	362	-	-	-	30,202	320	362	0%

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Exposure visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Milk collectors have been exposed to the solar cooling technology	400	37,752	452	-	-	-	400	37,752	452	0%
Exposure visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Cross learning visits for veterinarians to other vet associations in the region	320	30,202	362	-	-	-	320	30,202	362	0%
Exposure Visits Under the Poultry Value Chain Exposure visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Facilitate exposure visits for poultry producers, input suppliers, retailers and members of poultry association	120	11,326	136	-	-	-	120	11,326	136	0%
Exposure Visits + Ag-fairs Under the Vegetable Value Chain Exposure visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Introduction of new method of irrigation (drip irrigation, sprinkler systems) to open field veg. producers	800	75,504	904	-	-	-	800	75,504	904	0%
Exposure visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Training to greenhouse owners and open-field producers on solar drying technology	110	10,382	124	-	-	-	110	10,382	124	0%
Exposure visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Service providers to promote ventilation practices to greenhouse owners	360	33,977	407	-	-	-	360	33,977	407	0%
Ag fair travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Facilitate cross learning exposure visit for vegetable VC actors to fairs, production units and to farming cooperatives in the region	600	56,628	678	-	-	-	600	56,628	678	0%
Exposure Visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Linkage building with input suppliers and poultry waste processors and vermi-composters to market the new fertilizer products	1,000	94,380	1,130	-	-	-	1,000	94,380	1,130	0%
Exposure Visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of Facilitate exposure visits for women vegetable processors to Kabul, Herat and Nangarhar	660	62,291	746	-	-	-	660	62,291	746	0%
Exposure Visits Under the Nuts Value Chain Exposure Visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of combined exposure visit of nut value chain actors to the solar dryer facility	500	47,190	565	-	-	-	500	47,190	565	0%
Exposure Visit travel cost consisting of accommodation, local taxi charge, per diem and roundtrip transportation for activity of support service providers association and nut association to participate in national and international trade/agriculture fairs	1,500	141,570	1,695	-	-	-	1,500	141,570	1,695	0%
<b>Subtotal</b>	<b>38,330</b>	<b>3,617,885</b>	<b>43,321</b>	<b>10,440</b>	<b>985,327</b>	<b>11,799</b>	<b>27,890</b>	<b>2,632,258</b>	<b>31,521</b>	<b>27%</b>

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<b>Procurement of Goods</b>													
<b>Dairy Value Chain:</b>													
Milk Separation	1,400	132,132	1,582	-	-	-	1,400	132,132	1,582	1,400	0%	1,582	0%
Solar Refrigeration Technology	1,400	132,132	1,582	-	-	-	1,400	132,132	1,582	1,400	0%	1,582	0%
Cooling Technology	1,400	132,132	1,582	-	-	-	1,400	132,132	1,582	1,400	0%	1,582	0%
<b>Poultry Value Chain:</b>													
Nil	-	-	-	-	-	-	-	-	-	-	-	-	0%
<b>Vegetable Value Chain:</b>													
Sprinkler	1,400	132,132	1,582	-	-	-	1,400	132,132	1,582	1,400	0%	1,582	0%
Sorting/Grading and Packing inputs for greenhouse association	1,000	94,380	1,130	-	-	-	1,000	94,380	1,130	1,000	0%	1,130	0%
Solar Drying Technology for women processors	1,280	120,806	1,447	-	-	-	1,280	120,806	1,447	1,280	0%	1,447	0%
<b>Wheat Value Chain:</b>													
Inputs + Installation of gas system and existing tandroons ovens	500	47,190	565	-	-	-	500	47,190	565	500	0%	565	0%
<b>Nuts Value Chain:</b>													
Tools for the layout of commercial nut orchards	1,000	94,380	1,130	-	-	-	1,000	94,380	1,130	1,000	0%	1,130	0%
Handmade Bags for Stone Fruits	750	70,785	848	-	-	-	750	70,785	848	750	0%	848	0%
Seeds (Nucnaguard Saplings)	250	23,595	283	-	-	-	250	23,595	283	250	0%	283	0%
Pilot Solar Dryer for Demo-plots	2,000	188,760	2,260	-	-	-	2,000	188,760	2,260	2,000	0%	2,260	0%
Hardware inputs for nut association and service provider association	250	23,595	283	-	-	-	250	23,595	283	250	0%	283	0%
<b>Subtotal</b>	<b>12,630</b>	<b>1,192,019</b>	<b>14,274</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,630</b>	<b>1,192,019</b>	<b>14,274</b>	<b>12,630</b>	<b>0%</b>	<b>14,274</b>	<b>0%</b>
<b>Other costs / Consumables</b>													
Political Partners	1,260	118,919	1,424	140	13,214	158	1,120	105,705	1,266	1,120	11%	1,266	11%
Hygienic Materials (Mask, Gloves and Sanitizer) for trainings and office use	900	84,942	1,017	200	18,900	226	700	66,042	791	700	22%	791	22%
<b>Subtotal</b>	<b>2,160</b>	<b>203,861</b>	<b>2,441</b>	<b>340</b>	<b>32,114</b>	<b>385</b>	<b>1,820</b>	<b>171,747</b>	<b>2,057</b>	<b>1,820</b>	<b>16%</b>	<b>2,057</b>	<b>16%</b>
<b>Total</b>	<b>262,772</b>	<b>24,800,421</b>	<b>296,986</b>	<b>67,567</b>	<b>6,376,991</b>	<b>76,365</b>	<b>195,205</b>	<b>18,423,431</b>	<b>220,621</b>	<b>195,205</b>	<b>26%</b>	<b>220,621</b>	<b>26%</b>
<b>Supporting Cost / Administration Costs</b>													
Office Rent	7,200	679,536	8,137	2,400	226,512	2,712	4,800	453,024	5,425	4,800	33%	5,425	33%
Communication Top up cards	2,700	254,826	3,052	890	84,000	1,006	1,810	170,826	2,046	1,810	33%	2,046	33%
Consumables	2,700	254,826	3,052	874	82,470	988	1,826	172,356	2,064	1,826	32%	2,064	32%
Stationary for office	2,700	254,826	3,052	845	79,750	955	1,855	175,076	2,097	1,855	31%	2,097	31%
Utilities (Electricity, water, generator fuel etc.)	1,885	177,934	2,131	726	68,490	820	1,160	109,444	1,311	1,160	38%	1,311	38%
<b>Subtotal</b>	<b>17,185</b>	<b>1,621,948</b>	<b>19,423</b>	<b>5,734</b>	<b>541,222</b>	<b>6,481</b>	<b>11,451</b>	<b>1,080,726</b>	<b>12,942</b>	<b>11,451</b>	<b>33%</b>	<b>12,942</b>	<b>33%</b>
<b>Total Funding by GIZ</b>	<b>279,957</b>	<b>26,422,369</b>	<b>316,409</b>	<b>73,302</b>	<b>6,918,213</b>	<b>82,846</b>	<b>206,656</b>	<b>19,504,156</b>	<b>233,563</b>	<b>206,656</b>	<b>26%</b>	<b>233,563</b>	<b>26%</b>
<b>Own Funds / Third Party Financing / New Way Social and Development Organization (NSD)</b>													
Executive Director (70%)	20,160	1,902,701	22,785	7,104	670,510	8,029	13,056	1,232,190	14,756	13,056	35%	14,756	35%
Program Manager (70%)	12,600	1,189,188	14,241	4,440	419,069	5,018	8,160	770,119	9,222	8,160	35%	9,222	35%
Finance Manager (85%)	13,770	1,299,613	15,563	4,853	457,983	5,484	8,917	841,630	10,079	8,917	35%	10,079	35%
HR Manager (85%)	13,770	1,299,613	15,563	4,853	457,983	5,484	8,917	841,630	10,079	8,917	35%	10,079	35%
<b>Subtotal</b>	<b>60,300</b>	<b>5,691,114</b>	<b>68,151</b>	<b>21,250</b>	<b>2,005,545</b>	<b>24,016</b>	<b>39,050</b>	<b>3,685,570</b>	<b>44,135</b>	<b>39,050</b>	<b>35%</b>	<b>44,135</b>	<b>35%</b>
<b>Grand Total</b>	<b>340,257</b>	<b>32,113,483</b>	<b>384,560</b>	<b>94,551</b>	<b>8,923,757</b>	<b>106,862</b>	<b>245,706</b>	<b>23,189,726</b>	<b>277,698</b>	<b>245,706</b>	<b>28%</b>	<b>277,698</b>	<b>28%</b>

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NAME OF THE RECIPIENT: NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 OBJECT TITLE: ADVANCING WOMEN LED AGRO BUSINESSES TO REACH ECONOMIC EMPOWERMENT  
 OBJECT DURATION: FROM APRIL 1, 2021 TO DECEMBER 31, 2021

Description	Budget		Actual Cost		Variance		Age %
	(AFN)	(USD)	(AFN)	(USD)	(AFN)	(USD)	
<b>Remunerations/ Salaries, Wages</b>							
Project Manager (Kunduz)	684,033	8,191	456,024	5,461	228,009	2,730	67%
Business and Value Chain Specialist (Kunduz)	476,515	5,706	333,557	3,994	142,958	1,712	70%
Project Officer (Kunduz)	381,212	4,565	228,726	2,739	152,486	1,826	60%
Value Chain Officer (Kunduz)	1,143,635	13,695	800,541	9,586	343,094	4,109	70%
Skill Master Trainer (Kunduz)	190,011	2,275	152,008	1,820	38,003	455	80%
Community Mobiliser (Kunduz)	1,143,635	13,695	800,548	9,587	343,087	4,108	70%
AL Officer (Kunduz)	456,026	5,461	342,018	4,096	114,008	1,365	75%
Executive Director (1) (27.5%)	934,203	11,187	700,650	8,390	233,553	2,797	75%
Program Manager (1) (27.5%)	498,242	5,966	373,680	4,475	124,562	1,492	75%
Finance and Admin Manager (1) (30%)	410,423	4,915	288,437	3,454	121,986	1,461	70%
AL Manager (1) (27.5%)	373,681	4,475	280,260	3,356	93,421	1,119	75%
Statistic Officer (1) (27.5%)	155,699	1,865	116,775	1,398	38,924	466	75%
Officer (1) (27.5%)	155,699	1,865	116,775	1,398	38,924	466	75%
Officer (1) (27.5%)	155,699	1,865	116,775	1,398	38,924	466	75%
Diem and accommodation (NSDO)	118,500	1,419	13,000	156	105,500	1,263	11%
<b>total</b>	<b>7,277,214</b>	<b>87,145</b>	<b>5,119,774</b>	<b>61,309</b>	<b>2,157,440</b>	<b>25,835</b>	<b>70%</b>

Local Transportation							
Local Travel -Flights (NSDO)	145,183	1,739	-	-	145,183	1,739	0%
<b>total</b>	<b>145,183</b>	<b>1,739</b>	<b>-</b>	<b>-</b>	<b>145,183</b>	<b>1,739</b>	<b>0%</b>

Equipment and Supplies							
Local Travel- Rental Vehicle (NSDO)	1,109,143	13,282	831,860	9,962	277,283	3,320	75%
<b>total</b>	<b>1,109,143</b>	<b>13,282</b>	<b>831,860</b>	<b>9,962</b>	<b>277,283</b>	<b>3,320</b>	<b>75%</b>

Furniture, Computer Equipment							
Workshop - NSDO	484,935	5,807	483,486	5,790	1,449	17	100%
Work desk - NSDO	179,867	2,154	69,000	826	110,867	1,328	38%
Multifunction printer - NSDO	88,170	1,056	88,000	1,054	170	2	100%
Peripherals - NSDO	105,804	1,267	102,000	1,221	3,804	46	96%
<b>total</b>	<b>858,776</b>	<b>10,284</b>	<b>742,486</b>	<b>8,891</b>	<b>116,290</b>	<b>1,393</b>	<b>86%</b>

<b>1.1 Office</b>										
Support Running & Maintenance Cost -NSDO	228,008	2,730	-	-	228,008	2,730	0%			
Telephone rent - (NSDO)	570,030	6,826	427,518	5,120	142,512	1,707	73%			
Supplies (NSDO)	250,808	3,003	124,500	1,491	126,308	1,513	50%			
Charges (NSDO)	56,997	683	12,625	151	44,372	531	22%			
Unconsumables - office supplies-NSDO	285,015	3,413	209,970	2,514	75,045	899	74%			
Communications Cost (NSDO)	227,796	2,728	165,000	1,976	62,796	752	72%			
<b>total</b>	<b>1,618,653</b>	<b>19,383</b>	<b>939,613</b>	<b>11,252</b>	<b>679,040</b>	<b>8,132</b>	<b>58%</b>			

<b>1.2. Women have Increased Access to and Control over Economic Resources (Land, Assets, and Capital)</b>							
Printing Costs, Services							
Publications							
Project Brochure	30,860	370	-	-	30,860	370	0%
Project and annual reports	94,342	1,130	-	-	94,342	1,130	0%
Publications	26,451	317	-	-	26,451	317	0%
<b>total</b>	<b>151,652</b>	<b>1,816</b>	<b>-</b>	<b>-</b>	<b>151,652</b>	<b>1,816</b>	<b>0%</b>

<b>1.2. Women have Improved Technical Capacity to Produce High Quality and Quantity of Profitable Crops</b>							
Publicity Actions							
Posters	190,012	2,275	-	-	190,012	2,275	0%
Printing banners	190,006	2,275	-	-	190,006	2,275	0%
for District Government officials and beneficiaries	28,479	341	-	-	28,479	341	0%
<b>total</b>	<b>408,497</b>	<b>4,892</b>	<b>-</b>	<b>-</b>	<b>408,497</b>	<b>4,892</b>	<b>0%</b>

<b>1.3. Women Have Improved Technical Capacity to Produce High Quality and Quantity of Profitable Crops</b>							
Establish 235 market-driven Women Agro Business Collectives (WABCs) focused on income generation activities along select value chains	399,481	4,784	170,450	2,041	229,031	2,743	43%
Strengthen WABCs and existing informal women-led agro businesses under the Ministry of Justice (MoJ) as value chain unions	190,500	2,281	-	-	190,500	2,281	0%
Provide agro and business asset support to WABCs and existing women-led agro businesses, with defined eligible assets and budget scope per value chain	4,606,614	55,164	-	-	4,606,614	55,164	0%
Provide financial support to WABCs and existing women-led agro businesses through a competitive bidding process	409,025	4,898	-	-	409,025	4,898	0%
<b>total</b>	<b>5,605,620</b>	<b>67,127</b>	<b>170,450</b>	<b>2,041</b>	<b>5,435,170</b>	<b>65,086</b>	<b>3%</b>

<b>1.3. Women Have Improved Technical Capacity to Produce High Quality and Quantity of Profitable Crops</b>							
Conduct onsite technical production, processing, and packaging trainings for WABCs	1,297,644	15,539	-	-	1,297,644	15,539	0%
Provide agro training vouchers to existing women-led agro businesses	233,469	2,796	-	-	233,469	2,796	0%
<b>total</b>	<b>1,531,113</b>	<b>18,335</b>	<b>-</b>	<b>-</b>	<b>1,531,113</b>	<b>18,335</b>	<b>0%</b>



<b>put 1.4. Women-Led Micro and Small Agro Businesses Market Their Products and Services More Effectively.</b>						
duct business management and marketing trainings for WABCs	1,453,213	17,402	-	-	1,453,213	17,402
vide business training vouchers to existing women-led agro businesses	247,026	2,958	-	-	247,026	2,958
<b>total</b>	<b>1,700,239</b>	<b>20,360</b>	<b>-</b>	<b>-</b>	<b>1,700,239</b>	<b>20,360</b>
						<b>0%</b>
						<b>0%</b>

<b>put 2.1. Women Have Improved Business and Financial Management Skills.</b>						
ublish and support 150 female Self Help Groups (SHGs), with a functional community-based savings loan mechanism in place	396,765	4,751	1,800	22	394,965	4,730
ver an accelerated four-month financial literacy and numeracy training for SHG members	4,319,184	51,722	-	-	4,319,184	51,722
<b>total</b>	<b>4,715,949</b>	<b>56,474</b>	<b>1,800</b>	<b>22</b>	<b>4,714,149</b>	<b>56,452</b>
						<b>0%</b>
						<b>0.45%</b>

<b>put 2.2. Women Have Enhanced Confidence and Life Skills.</b>						
vide life skills trainings and coaching sessions for SHG members covering critical thinking, decision-making, problem solving, time management, negotiation, personal resource management, interdependence	2,587,490	30,985	103,360	1,238	2,484,130	29,748
duct gender transformative trainings with SHG members, with opportunities to engage their	767,661	9,193	-	-	767,661	9,193
<b>total</b>	<b>3,355,151</b>	<b>40,178</b>	<b>103,360</b>	<b>1,238</b>	<b>3,251,791</b>	<b>38,940</b>
						<b>0%</b>
						<b>3%</b>

<b>put 2.3. Strengthened Collaboration Among Female Entrepreneurs, Business Networks, Governmental Institutions, Agriculture Cooperatives, and other Relevant Stakeholders.</b>						
and analyze existing cooperation initiatives to inform best practices for collaboration among						
gramme participants and financial service providers, traders, business networks, governmental	43,049	516	-	-	43,049	516
tutions, and other relevant stakeholders	440,850	5,279	-	-	440,850	5,279
vide a range of age-appropriate childcare support, informed by the preferences and specific needs of						
gramme participants						
vene an annual regional conference to bring together consortium partners, representatives of each	267,763	3,206	-	-	267,763	3,206
et group and LSCs, and members of key government and private sector bodies						
<b>total</b>	<b>751,662</b>	<b>9,001</b>	<b>-</b>	<b>-</b>	<b>751,662</b>	<b>9,001</b>
						<b>0%</b>
						<b>0%</b>

<b>put 3.1. Increased Community Awareness and Acceptance of the Capabilities and Contributions of Women in Economic Development.</b>						
anize a two-day training for project staff on protection mainstreaming, gender inclusion and GBV						
ugh the National Protection-GBV Cluster	403,198	4,828	-	-	403,198	4,828
ublish and train 126 male and female Local Steering Committees in target communities to inform						
eficiary selection and project design, enhance community awareness and acceptance of activities,						
itor quality and progress of the action, conduct household follow-ups, and address community-level						
utes	614,896	7,363	-	-	614,896	7,363
ign and implement locally tailored awareness raising campaigns that offer culturally sensitive						
trations of the contributions women make to economic development, and other positive gender	210,123	2,516	-	-	210,123	2,516
nsaging	79,948	957	-	-	79,948	957
litate gender transformative dialogue and interactive exercises with community members						
<b>total</b>	<b>1,308,165</b>	<b>15,665</b>	<b>-</b>	<b>-</b>	<b>1,308,165</b>	<b>15,665</b>
						<b>0%</b>
						<b>0%</b>

**Input 3.2. Men and Boys, Including Religious Leaders, are Engaged in Promoting Gender Equality and Positive Masculinity.**

<p>conduct a 3-day training for project staff on gender transformative programming, with a particular focus on the Transformative Household Methodology (THM)</p> <p>facilitate single-sex dialogue and trainings with husbands/male relatives of programme participants and conduct sessions with couples through the Transformative Household Methodology (THM)</p> <p>recruit and train 325 Gender Champions through a Training of Trainers (ToT) approach to disseminate positive gender messaging and replicate trainings at the community level</p> <p>recruit and train 216 religious leaders on Gender from an Islamic Perspective to integrate gender messaging in religious sermons</p>	195,600	2,342	-	-	195,600	2,342	0%
	1,196,516	14,328	-	-	1,196,516	14,328	0%
	399,999	4,790	-	-	399,999	4,790	0%
	200,000	2,395	-	-	200,000	2,395	0%
<b>total</b>	<b>1,992,115</b>	<b>23,856</b>	<b>-</b>	<b>-</b>	<b>1,992,115</b>	<b>23,856</b>	<b>0%</b>
<b>Grand Total</b>	<b>32,529,132</b>	<b>389,537</b>	<b>7,909,343</b>	<b>94,715</b>	<b>24,619,789</b>	<b>294,823</b>	<b>24%</b>

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NAME OF THE RECIPIENT: NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 PROJECT TITLE: WFP ASSISTANCE PROGRAM  
 PROJECT DURATION: FROM JULY 1, 2021 TO DECEMBER 31, 2021

Position/Item	Total Budget			Actual Cost			Shares Between Parties			Variance		Age %	
	WFP		CP	WFP		CP	% WFP Contribution	% CP Contribution	(AFN)	(USD)	(AFN)		(USD)
	(AFN)	(USD)		(AFN)	(USD)								
<b>Food Transfer Modality (Staff Salary, Staff Related Costs*, Transport, Storage, Food Mgmt &amp; Transformation Services)</b>													
Program Manager	350,000	4,528	453	315,000	4,075	10%	90%	350,000	4,528	-	100%		
Admin/Finance Manager	350,000	4,528	453	315,000	4,075	10%	90%	350,000	4,528	-	100%		
BDK - Provincial Project Coordinator	150,000	1,940	1,940	150,000	-	100%	0%	150,000	1,940	-	100%		
TKR - Provincial Project Coordinator	150,000	1,940	1,940	150,000	-	100%	0%	150,000	1,940	-	100%		
BDK - Community Mobilizer	96,000	1,242	1,242	96,000	-	100%	0%	96,000	1,242	-	100%		
TKR - Community Mobilizer	192,000	2,484	2,484	192,000	-	100%	0%	192,000	2,484	-	100%		
BDK - Field Monitoring Officer	125,000	1,617	1,617	125,000	-	100%	0%	125,000	1,617	-	100%		
TKR - Field Monitoring Officer	125,000	1,617	1,617	125,000	-	100%	0%	125,000	1,617	-	100%		
BDK - SCOPE Registrars	150,000	1,940	1,940	150,000	-	100%	0%	150,000	1,940	-	100%		
TKR - SCOPE Registrars	200,000	2,587	2,587	200,000	-	100%	0%	200,000	2,587	-	100%		
BDK - Food Distributor	216,000	2,794	2,794	216,000	-	100%	0%	216,000	2,794	-	100%		
TKR - Food Distributor	324,000	4,191	4,191	324,000	-	100%	0%	324,000	4,191	-	100%		
Admin & Finance Officers for BDK and TKR	250,000	3,234	3,234	250,000	-	100%	0%	250,000	3,234	-	100%		
BDK - Guard for FDPs	120,000	1,552	1,552	120,000	-	100%	0%	120,000	1,552	-	100%		
TKR - Guard for FDPs	180,000	2,329	2,329	180,000	-	100%	0%	180,000	2,329	-	100%		
BDK - Guard & Janitor for Office	50,000	647	647	50,000	-	100%	0%	50,000	647	-	100%		
TKR - Guard & Janitor for Office	50,000	647	647	50,000	-	100%	0%	50,000	647	-	100%		
<b>Subtotal</b>	<b>3,078,000</b>	<b>39,819</b>	<b>31,669</b>	<b>630,000</b>	<b>8,150</b>			<b>3,078,000</b>	<b>39,819</b>	<b>-</b>	<b>100%</b>		

Position/Item	Total Budget			Actual Cost			Shares Between Parties			Variance		Age %	
	WFP		CP	WFP		CP	% WFP Contribution	% CP Contribution	(AFN)	(USD)	(AFN)		(USD)
	(AFN)	(USD)		(AFN)	(USD)								
<b>Food Transfer Modality (Staff Salary, Staff Related Costs*, Transport, Storage, Food Mgmt &amp; Transformation Services)</b>													
Rental Vehicle	400,000	5,175	400,000	5,175	-	100%	0%	400,000	5,175	-	100%		
Office Rent	250,000	3,234	125,000	1,617	125,000	50%	50%	250,000	3,234	-	200%		
Rents of FDPs in Badakhshan	120,000	1,552	120,000	1,552	-	100%	0%	120,000	1,552	-	100%		
Rents of FDPs in Takhar	180,000	2,329	180,000	2,329	-	100%	0%	180,000	2,329	-	100%		
Communication (Top up card)	35,000	453	35,000	453	-	100%	0%	35,000	453	-	100%		
Internet Cost for Office	40,000	517	40,000	517	-	100%	0%	40,000	517	-	100%		
Banners/ Visibility for SCOPE	18,000	233	18,000	233	-	100%	0%	18,000	233	-	100%		
Banners/ Visibility for FDPs	18,000	233	18,000	233	-	100%	0%	18,000	233	-	100%		
Utilities for 9 FDPs	27,000	349	27,000	349	-	100%	0%	27,000	349	-	100%		
Office Supplies	30,000	388	33,626	435	-	100%	0%	33,626	435	3,626	47		
Procuring Hygiene Kits (Masks, Gloves and Soap) for Office	20,000	259	20,000	259	-	100%	0%	20,000	259	-	100%		
Off-loading Cost	127,331	1,647	123,705	1,600	-	100%	0%	123,705	1,600	3,626	47		
<b>Subtotal</b>	<b>1,265,331</b>	<b>16,369</b>	<b>1,140,331</b>	<b>14,752</b>	<b>125,000</b>	<b>1,617</b>		<b>1,265,331</b>	<b>16,369</b>	<b>0</b>	<b>100%</b>		

<b>Grand Total</b>	<b>4,343,331</b>	<b>56,188</b>	<b>3,588,331</b>	<b>46,421</b>	<b>755,000</b>	<b>9,767</b>		<b>4,343,331</b>	<b>56,188</b>	<b>0</b>	<b>100%</b>
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<b>Management Fee</b>											
<b>Management Fee 7%</b>			<b>251,183</b>	<b>3,249</b>				<b>251,183</b>	<b>3,249</b>	<b>-</b>	<b>100%</b>

<b>Grand Total</b>	<b>4,343,331</b>	<b>56,188</b>	<b>3,839,514</b>	<b>49,670</b>	<b>755,000</b>	<b>9,767</b>		<b>4,594,514</b>	<b>59,437</b>	<b>-</b>	<b>100%</b>
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NAME OF THE RECIPIENT: NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 PROJECT TITLE: WFP ASSISTANCE PROGRAM  
 PROJECT DURATION: FROM FEBRUARY 24, 2021 TO JUNE 30, 2021

Position/Item	Total Budget		Actual Cost		Shares Between Parties		Grand Total Actual Cost		Variance		Age %
	WFP		CP		% CP Contribution	% WFP Contribution	(AFN)		(USD)		
	(AFN)	(USD)	(AFN)	(USD)			(AFN)	(USD)	(AFN)	(USD)	
<b>Food Transfer Modality (Staff Salary, Staff Related Costs*, Transport, Storage, Food Mgmt &amp; Transformation Services)</b>											
Project Coordinator	200,000	2,597	200,000	2,597	-	-	100%	200,000	2,597	-	100%
Community Mobilizer	72,000	935	72,000	935	-	-	100%	72,000	935	-	100%
Scope Registrar in Tishkan	75,000	974	75,000	974	-	-	100%	75,000	974	-	100%
Scope Registrar in Tishkan	75,000	974	75,000	974	-	-	100%	75,000	974	-	100%
Scope Registrar in Khash	100,000	1,299	100,000	1,299	-	-	100%	100,000	1,299	-	100%
Community Mobilizer in Tishkan	36,000	468	36,000	468	-	-	100%	36,000	468	-	100%
Field Monitoring Officers	100,000	1,299	100,000	1,299	-	-	100%	100,000	1,299	-	100%
Food Distributors for Tishkan	180,000	2,338	180,000	2,338	-	-	100%	180,000	2,338	-	100%
Food Distributors for Khash	40,000	519	40,000	519	-	-	100%	40,000	519	-	100%
Distribution Center Guards	80,000	1,039	80,000	1,039	-	-	100%	80,000	1,039	-	100%
Admin/Finance Officer	30,000	390	30,000	390	-	-	100%	30,000	390	-	100%
Program Manager	350,000	4,545	175,000	2,273	175,000	2,273	50%	350,000	4,545	-	100%
<b>Subtotal</b>	<b>1,338,000</b>	<b>17,377</b>	<b>1,163,000</b>	<b>15,104</b>	<b>175,000</b>	<b>2,273</b>	<b>50%</b>	<b>1,338,000</b>	<b>17,377</b>	<b>-</b>	<b>100%</b>

<b>Food Transfer Modality, Transport, Storage, Food Mgmt &amp; Transformation Services)</b>											
Rental Vehicle	160,000	2,078	160,000	2,078	-	-	100%	160,000	2,078	-	100%
Office Rent	15,000	195	7,500	97	7,500	97	50%	15,000	195	-	100%
Distribution Points rents	80,000	1,039	80,000	1,039	-	-	100%	80,000	1,039	-	100%
Communication (Top up card)	50,000	649	50,000	649	-	-	100%	50,000	649	-	100%
Internet Cost for Office and Scope Registration (Data Upload)	24,000	312	24,000	312	-	-	100%	24,000	312	-	100%
Banners/ Visibility	8,000	104	7,500	97	-	-	100%	7,500	97	500	94%
Banners/ Visibility	8,000	104	7,500	97	-	-	100%	7,500	97	500	94%
Office Supplies and Utilities for Distribution Centers	10,000	130	10,000	130	-	-	100%	10,000	130	-	100%
Off Loading / On Loading of Unskilled Labor	44,500	578	44,500	578	-	-	100%	44,500	578	-	100%
Miscellaneous	1,480	19	2,480	32	-	-	100%	2,480	32	1,000	168%
Procuring Hygiene Kits (Masks, Gloves & Soap)	20,000	260	20,000	260	-	-	100%	20,000	260	-	100%
Mobile Basin for Hand Washing for Distribution Centers	8,000	104	8,000	104	-	-	100%	8,000	104	-	100%
<b>Subtotal</b>	<b>428,980</b>	<b>5,571</b>	<b>421,480</b>	<b>5,474</b>	<b>7,500</b>	<b>97</b>	<b>100%</b>	<b>428,980</b>	<b>5,571</b>	<b>-</b>	<b>100%</b>

<b>CP Direct Support Costs (Staff Salary, Staff Related Costs, Office Rent &amp; Running Costs, Vehicle and Running Costs, Equipment and Supplies)</b>											
Admin/Finance Officer	120,000	1,558	120,000	1,558	-	-	100%	120,000	1,558	-	100%
Rental Vehicle	320,000	4,156	320,000	4,156	-	-	100%	320,000	4,156	-	100%
Office Rent	100,000	1,299	-	-	100,000	1,299	100%	100,000	1,299	-	100%
Office Supplies and Utilities for Distribution Centers	80,000	1,039	80,000	1,039	-	-	100%	80,000	1,039	-	100%
<b>Subtotal</b>	<b>620,000</b>	<b>8,052</b>	<b>520,000</b>	<b>6,753</b>	<b>100,000</b>	<b>1,299</b>	<b>100%</b>	<b>620,000</b>	<b>8,052</b>	<b>-</b>	<b>100%</b>

<b>Total</b>	<b>2,386,980</b>	<b>31,000</b>	<b>2,104,480</b>	<b>27,331</b>	<b>282,500</b>	<b>3,669</b>	<b>100%</b>	<b>2,386,980</b>	<b>31,000</b>	<b>-</b>	<b>100%</b>
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<b>Management Fee</b>											
<b>Management Fee %</b>			<b>147,314</b>	<b>1,913</b>				<b>147,314</b>	<b>1,913</b>	<b>-</b>	<b>100%</b>

<b>Grand Total</b>	<b>2,386,980</b>	<b>31,000</b>	<b>2,251,794</b>	<b>29,244</b>	<b>282,500</b>	<b>3,669</b>	<b>100%</b>	<b>2,534,294</b>	<b>32,913</b>	<b>-</b>	<b>100%</b>
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NAME OF THE RECIPIENT: NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 PROGRAM TITLE: CIVIC ADVOCACY FOR PUBLIC SECTORS' ACCOUNTABILITY (CAPS ACCOUNTABILITY)  
 PROJECT DURATION: FROM FEBRUARY 05, 2021 TO JANUARY 26, 2022

Description	Total Budget		Total Actual Cost		Remaining Budget		Age %
	AFN	USD	AFN	USD	AFN	USD	
<b>Personal Salaries and Wages</b>							
Project Manager	646,800	8,400	377,300	4,900	269,500	3,500	58%
Media and Outreach Officer	508,200	6,600	296,450	3,850	211,750	2,750	58%
Contractual Trainers	739,200	9,600	739,200	9,600	-	-	100%
M&E Officer	554,400	7,200	323,400	4,200	231,000	3,000	58%
Executive Director	462,000	6,000	269,500	3,500	192,500	2,500	58%
Admin and Finance Manager	554,400	7,200	323,400	4,200	231,000	3,000	58%
National Consultant	170,016	2,208	170,016	2,208	-	-	100%
Provincial Focal point	1,524,600	19,800	889,350	11,550	635,250	8,250	58%
<b>ubtotal</b>	<b>5,159,616</b>	<b>67,008</b>	<b>3,388,616</b>	<b>44,008</b>	<b>1,771,000</b>	<b>23,000</b>	<b>66%</b>

<b>Travel and Transportation</b>							
Travel from Kunduz to Takhar and back to Kunduz	7,700	100	7,700	100	-	-	100%
Accommodation: ED, PM and Manager - Coordination meetings in Takhar	11,550	150	11,550	150	-	-	100%
Travel from Kunduz to Takhar and back to Kunduz	7,700	100	7,700	100	-	-	100%
Accommodation: ED, PM and Manager - Identification of participants in Takhar	11,550	150	11,550	150	-	-	100%
Travel from Kunduz - Badakhshan - Kunduz	11,550	150	11,550	150	-	-	100%
Accommodation: ED, PM and Manager - Coordination meetings in Badakhshan	11,550	150	11,550	150	-	-	100%
Travel from Kunduz - Badakhshan - Kunduz	11,550	150	11,550	150	-	-	100%
Accommodation: ED, PM and Manager - Identification of participants in Badakhshan	11,550	150	11,550	150	-	-	100%
Travel from Kunduz to Takhar and back to Kunduz of M&E Officer	30,800	400	-	-	30,800	400	0%
Accommodation: M&E Officer - M&E Visits in Takhar	46,200	600	-	-	46,200	600	0%
Roundtrip Kunduz - Badakhshan - Kunduz of M&E Officer	46,200	600	-	-	46,200	600	0%
Accommodation: M&E Officer - M&E Visits in Badakhshan	46,200	600	-	-	46,200	600	0%
Travel from Kunduz - Takhar - Kunduz of Executive Director, Program Manager and Project manager	7,700	100	-	-	7,700	100	0%
Accommodation: ED, PM and Manager - Provincial Dialogue in Takhar	46,200	600	-	-	46,200	600	0%
Travel from Kunduz - Badakhshan - Kunduz Executive Director, Program Manager and Project manager	11,550	150	-	-	11,550	150	0%
Accommodation: ED, PM and Manager - Provincial Dialogue in Badakhshan	46,200	600	-	-	46,200	600	0%
<b>ubtotal</b>	<b>365,750</b>	<b>4,750</b>	<b>84,700</b>	<b>1,100</b>	<b>281,050</b>	<b>3,650</b>	<b>23%</b>

Yes

Equipment/Supplies						
laptop (Dell - Corei5, 4GB Ram, Hard disk 1000)	122,430	1,590	122,430	1,590	-	100%
Projector Sony DX 221	30,800	400	30,800	400	-	100%
Professional Camera (Canon 800B, 1lense, 75-300)	115,500	1,500	115,500	1,500	-	100%
<b>Subtotal</b>	<b>268,730</b>	<b>3,490</b>	<b>268,730</b>	<b>3,490</b>	<b>-</b>	<b>100%</b>

Other Direct Cost						
Communication charges (Top up)	189,420	2,460	111,750	1,451	77,670	59%
Internet Charges	166,320	2,160	96,950	1,259	69,370	58%
Kunduz Office (House Rent 100%)	369,600	4,800	215,600	2,800	154,000	58%
House rent (100%) Takhar	277,200	3,600	161,700	2,100	115,500	58%
House rent (100%) Badakhshan	277,200	3,600	161,700	2,100	115,500	58%
Office Stationaries - Kunduz, Takhar and Badakhshan	277,200	3,600	168,859	2,193	108,341	61%
Utilities (Fuel, electricity, water toileteries) - Kunduz, Takhar and Badakhshan	332,640	4,320	194,320	2,524	138,320	58%
Vehicle Rent	1,801,800	23,400	1,051,050	13,650	750,750	58%
<b>Subtotal</b>	<b>3,691,380</b>	<b>47,940</b>	<b>2,161,929</b>	<b>28,077</b>	<b>1,529,451</b>	<b>59%</b>

Program						
<b>Activity # III. CRC&amp;SA and PBM Training Conduction for Whistleblowers</b>						
Training Lunch (450 people * 3 days = 1350)	415,800	5,400	415,800	5,400	-	100%
Training refreshment (450 people x 3 days = 1350)	311,850	4,050	311,850	4,050	-	100%
Transportation charges of trainees	311,850	4,050	311,850	4,050	-	100%
Training: Stationaries (450 people)	69,300	900	69,300	900	-	100%
Training: Banners and Visibility	9,240	120	9,000	117	240	97%
Training: Hall Charges	138,600	1,800	131,100	1,703	7,500	95%
<b>Subtotal</b>	<b>1,256,640</b>	<b>16,320</b>	<b>1,248,900</b>	<b>16,219</b>	<b>7,740</b>	<b>99%</b>

Activity # V. Training for Monitoring and Advocacy Committee Members						
RC/SC and PMB training: Lunch (45 people * 4 day)	13,860	180	13,860	180	-	100%
RC/SC and PMB training: Refreshment (45 people * 4 day)	10,395	135	10,395	135	-	100%
Training: Stationaries	17,325	225	17,325	225	-	100%
Transportation for 45 MAC members participating in the training	41,580	540	41,580	540	-	100%
Local transportation charges (as incentive) for 45 committee members	831,600	10,800	415,800	5,400	415,800	50%
Training: Banners and Visibility	4,620	60	4,500	58	120	97%
Hall charges for training	23,100	300	23,100	300	-	100%
<b>Subtotal</b>	<b>942,480</b>	<b>12,240</b>	<b>526,560</b>	<b>6,838</b>	<b>415,920</b>	<b>56%</b>

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**Activity # V. Monitoring Nine District Level Hard and Soft Scale Projects**

Lunch for 51 participants of monitoring committees ( 51 participants x 9 projects = 408 persons)	125,664	1,632	19,712	256	105,952	1,376	16%
Refreshment for 51 participants of monitoring committees ( 51 participants x 9 projects = 408 persons)	94,248	1,224	14,784	192	79,464	1,032	16%
Transportation for 51 participants of monitoring committees ( 51 participants x 9 projects = 408 persons)	471,240	6,120	73,920	960	397,320	5,160	16%
<b>Subtotal</b>	<b>691,152</b>	<b>8,976</b>	<b>108,416</b>	<b>1,408</b>	<b>582,736</b>	<b>7,568</b>	<b>16%</b>

**Advocacy Meeting at the District Level**

Transportation charges for MAC members ( 45 persons x 5 meetings x 3 provinces = 675 persons)	1,039,500	13,500	138,600	1,800	900,900	11,700	13%
<b>Subtotal</b>	<b>1,039,500</b>	<b>13,500</b>	<b>138,600</b>	<b>1,800</b>	<b>900,900</b>	<b>11,700</b>	<b>13%</b>

**Awareness Raising Sessions by MAC Members**

Refreshment for participants of awareness raising session (36 sessions x 30 persons = 1080 persons)	249,480	3,240	249,480	3,240	-	-	100%
Banner and Visibility	4,620	60	5,256	68	(636)	(8)	114%
<b>Subtotal</b>	<b>254,100</b>	<b>3,300</b>	<b>254,736</b>	<b>3,308</b>	<b>(636)</b>	<b>(8)</b>	<b>100%</b>

**Advocacy Meeting at the Provincial Level**

Transportation charges for MAC members ( 45 persons x 4 meetings x 3 provinces = 540 persons)	623,700	8,100	51,975	675	571,725	7,425	8%
<b>Subtotal</b>	<b>623,700</b>	<b>8,100</b>	<b>51,975</b>	<b>675</b>	<b>571,725</b>	<b>7,425</b>	<b>8%</b>

**Activity # National Level Advocacy Meeting**

Load round trip Transportation cost for participants (10 persons)	77,000	1,000	-	-	77,000	1,000	0%
Per-diem for participants (10 persons)	30,800	400	-	-	30,800	400	0%
Accommodation ( 10 persons x 4 nights = 40 persons)	154,000	2,000	-	-	154,000	2,000	0%
Air transportation for participants (10 x 4 days = 40 persons)	30,800	400	-	-	30,800	400	0%
Fareham Cost ( 3 persons)	16,170	210	-	-	16,170	210	0%
<b>Subtotal</b>	<b>308,770</b>	<b>4,010</b>	<b>-</b>	<b>-</b>	<b>308,770</b>	<b>4,010</b>	<b>0%</b>

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**activity # VI. Conduction of Provincial Level Dialogues**

Provincial Dialogue: Lunch (300 people *1 day)	231,000	3,000	-	-	231,000	3,000	0%
Provincial Dialogue: Refreshment (600 people *1 day)	69,300	900	-	-	69,300	900	0%
Transportation (300 people)	231,000	3,000	-	-	231,000	3,000	0%
Training: Banners and Visibility	6,930	90	-	-	6,930	90	0%
Travel charges	34,650	450	-	-	34,650	450	0%
Recording, editing and broadcasting cost of provincial dialogue	138,600	1,800	-	-	138,600	1,800	0%
Sound System	27,720	360	-	-	27,720	360	0%
<b>Subtotal</b>	<b>739,200</b>	<b>9,600</b>	<b>-</b>	<b>-</b>	<b>739,200</b>	<b>9,600</b>	<b>0%</b>

**activity # VI. Media and Outreach Campaign**

V roundtables production and telecasting	554,400	7,200	560,400	7,278	(6,000)	(78)	101%
RC/SC Tools	693,000	9,000	389,500	5,058	303,500	3,942	56%
Designed and Printing of booklet	346,500	4,500	346,500	4,500	-	-	100%
Layers	728,112	9,456	610,212	7,925	117,900	1,531	84%
Editing cost of produced video clips by editors	462,000	6,000	468,000	6,078	(6,000)	(78)	101%
<b>Subtotal</b>	<b>3,269,112</b>	<b>42,456</b>	<b>2,374,612</b>	<b>30,839</b>	<b>894,500</b>	<b>11,617</b>	<b>73%</b>

**Total Program**

	9,124,654	118,502	4,703,799	61,088	4,420,855	57,414	52%
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**Grand Total**

	18,610,130	241,690	10,607,774	137,763	8,002,356	103,927	57%
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NAME OF THE RECIPIENT: NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION (NSDO)  
 PROJECT TITLE: ADALAT TRADITIONAL DISPUTE RESOLUTION (TDR) GRANTS PROGRAM  
 PROJECT DURATION: FROM JUNE 24, 2021 TO FEBRUARY 28, 2022

Description	Budget		Actual		Remaining budget		Age %
	AFN	USD	AFN	USD	AFN	USD	
<b>Staff Salaries</b>							
Program Manager	112,320	1,440	62,400	800	49,920	640	56%
One Project Manager	456,300	5,850	253,500	3,250	202,800	2,600	56%
One Finance Officer	280,800	3,600	156,000	2,000	124,800	1,600	56%
Two M&E Officers	561,600	7,200	312,000	4,000	249,600	3,200	56%
Four Program Officers-Male	1,628,640	20,880	904,800	11,600	723,840	9,280	56%
Four Program Officers-Female	1,628,640	20,880	904,800	11,600	723,840	9,280	56%
Cook/Cleaner	126,360	1,620	70,200	900	56,160	720	56%
<b>Subtotal</b>	<b>4,794,660</b>	<b>61,470</b>	<b>2,663,700</b>	<b>34,150</b>	<b>2,130,960</b>	<b>27,320</b>	<b>56%</b>

<b>Other Direct Costs</b>							
Communications (telephone, fax, internet, etc.)							
Field Office Rent	210,600	2,700	117,000	1,500	93,600	1,200	56%
Office Utilities	210,600	2,700	117,000	1,500	93,600	1,200	56%
Office Stationaries and Supplies	210,600	2,700	131,200	1,682	79,400	1,018	62%
	70,200	900	43,472	557	26,728	343	62%
<b>Subtotal</b>	<b>702,000</b>	<b>9,000</b>	<b>408,672</b>	<b>5,239</b>	<b>293,328</b>	<b>3,761</b>	<b>58%</b>

<b>Activity Service Delivery</b>							
Core Program	10,103,226	129,529	1,459,628	18,713	8,643,598	110,815	14%
Maintenance	1,954,836	25,062	-	-	1,954,836	25,062	0%
GBV and CR Activities	379,080	4,860	-	-	379,080	4,860	0%
<b>Subtotal</b>	<b>12,437,142</b>	<b>159,451</b>	<b>1,459,628</b>	<b>18,713</b>	<b>10,977,514</b>	<b>140,737</b>	<b>12%</b>

<b>Travel and Transportation</b>							
Vehicle Rental	842,400	10,800	468,000	6,000	374,400	4,800	56%
<b>Subtotal</b>	<b>842,400</b>	<b>10,800</b>	<b>468,000</b>	<b>6,000</b>	<b>374,400</b>	<b>4,800</b>	<b>56%</b>

<b>Grand Total</b>	<b>18,776,202</b>	<b>240,721</b>	<b>5,000,000</b>	<b>64,103</b>	<b>13,776,202</b>	<b>176,618</b>	<b>27%</b>
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*Ken*

Islamic Republic of Afghanistan  
Ministry of Economy  
NGOs Department



جمهوری اسلامی افغانستان  
وزارت اقتصاد  
ریاست مؤسسات غیر دولتی

Certificate of Registration

جواز نامه فعالیت

(NSDO)

Former Registration No: ( ) Date / /

New Registration No: (2185) Date / 14 / 1390

To: *Ms. Maryam Social and Development  
Organization*

According to the final decision No: ( 2185 )

Dated / / of High Evaluation  
commission of NGOs your Organization is  
entitled to work in Afghanistan as an NGO.

You shall respect and observe the Afghanistan  
constitution, NGO law and the rest of laws and  
regulations enforced in the Islamic Republic of  
Afghanistan.

شماره ثبت قبلی ( تاریخ )

شماره ثبت جدید ( تاریخ ) ۲۱۸۵ ، تاریخ ۱۳۹۰ / ۴ / ۱

به مؤسسه محترم ( اجتماعی و آنتناتی راه لوین )

باساسی تصویب کمیسیون عالی ارزیابی مؤسسات غیر دولتی

تحت فیصله شماره ( مورخ ) ۲۱۸۵ ، مورخ ۱۳۹۰ / ۴ / ۱

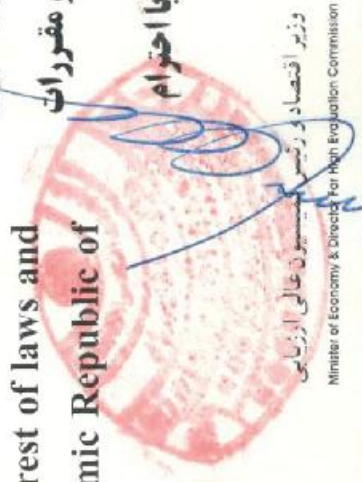
برای مؤسسه شما اجازه فعالیت در افغانستان منظور است.

مؤسسه مکلف است در اجراءات خویش تمام مواد مندرج قانون

اساسی، قانون مؤسسات غیر دولتی و سایر قوانین و مقررات

نافذہ جمهوری اسلامی افغانستان را رعایت نماید.

با احترام



وزیر اقتصاد و رئیس کمیسیون عالی ارزیابی

Minister of Economy & Director of High Evaluation Commission



## **BUILDING HOPES**

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We are a development, advocacy, and humanitarian organization established in 2011 and registered with the Ministry of Economy, Government of Afghanistan.



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