

NSDO

NEW WAY SOCIAL &
DEVELOPMENT ORGANIZATION
موسسه اجتماعی و انکشافی راه نوین

ANNUAL REPORT

**NEW WAY SOCIAL AND
DEVELOPMENT ORGANISATION
(NSDO)
2019**

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Basic Data Sheet

Name of the Organization	New Way Social and Development Organization (NSDO)
Type of organization	Non -Profit & Non-Government Organization
Legal identity	Registered with Ministry of Economy
Country of registration	Afghanistan
Registration Number	2185
Date of Registration	June 2011
Bank name	The First Micro Finance Bank
Title of Account	New Way Social and Development Organization
Account Number	USD: 009104020000073 AFN: 009104010000299
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Social Media	Face/book: @NSDOAF
Website	www.nsdo.org.af & www.nsdo-af.org
DUNS No	561234380
JCCS vendor Id	91272
JCCS User Id	103847
NCAGE No	SECS1
UNGM No	549813
SAM	Activated

NSDOs Services & Target Beneficiaries

S.NO	EXPERTISE	BENEFICIARIES
1	Promoting Human Rights and Women Rights, Gender Mainstreaming	Community as a whole (male, female), religious leaders, community Shuras, students (high school, university), government, youths.
2	Peace Building & Conflict Mediation	Women Shuras, public Shuras/leaders, religious Shuras, youth, community, government
3	Training & Capacity Building	NGOs, Associations, Foundations, Shuras, GO's, CBO's
4	Education & Other Community Services	Girls, community (men & women), educational institutions, Shuras, CDCs and Members of Provincial Councils
5	Agriculture/Livestock	Farmers, Bee keepers, women /community people & other people associated/involved in agriculture
6	Community Access to Justice	Women, children and disabled
7	Advocacy, Lobbying & Awareness Raising	Government and communities
8	Health	Women & children
9	Livelihoods & Skills Development	All communities
10	Nutrition & Food Security	All communities
11	Emergency Response	All communities
12	Preventing corruption in public welfare projects,	Youth, male and female community members, civil society activists, IDPs and community influential' s.
13	Youth-Led Anti-Corruption Interventions	Male and female Youth Groups

Chairperson's Message

The New Way Social and Development Organization (NSDO), is driven to solve the community challenges and problems of Kunduz province through implementation of the activities which the organization undertakes with support from its valued donors.

The services delivered by NSDO significantly enhanced the technical and management capacities of the local value chain partners; creation of jobs and increasing incomes. The activities implemented helped to improve efficiency, production level of producers and processors, and strengthening the linkage and coordination among all value chain partners.

The lessons learnt as result of implementation of the SEDEP project activities can easily be termed as:-

- Improved and increased knowledge and expertise among the value chain partners for applying new technological and entrepreneurial skills acquired through capacity-building workshops
- Substantial and increased marketability of products by the value chain partners
- Enhanced and increased income among the farmers and value chain beneficiaries
- Enhanced capacity among the value chain partners on new cultivation and harvesting practices
- Establishment of strong linkages and bondages between input suppliers and producers

NSDO through its activities during 2019 continued to stride ahead successfully through designing and implementation of projects based on experienced and tested prerequisites and requirements for bringing about positive changes in community people's life. By conducting of civic education sessions, the organization enhanced and increased the knowledge of the community members about the topics presented during the civic educational sessions and by bringing forth and identifying the problems faced by the community people and figuring out practical solutions for these problems. The district dialogue sessions helped in identifying the problems faced by the community people, influential, religious leaders, youths, women and civil society activists who proposed certain solutions.

As the result of conducting civic education sessions the project beneficiaries were able to identify, discuss and share their problems face to face with government authorities in Kunduz province.

Furthermore, NSDO enhanced the capacity of youths, women, civil society activists, IDPs and community influential People's to build their capacity on Citizens' Score Card (CSR), Provincial Budget Monitoring (PBM), and Urban Development + Management and as well established the volunteer committees to address the challenges and problems by people in terms of the governmental sectors and projects implemented by line governmental entities based in Kunduz province.

Also, NSDO delivered the humanitarian services based on the strategic agreement signed with Save the Children of Afghanistan in Kunduz, Takhar and Badakhshan provinces of Afghanistan.

2019 has been a strategic year for NSDO, wherein the challenges faced by NSDO were successfully tackled and overtaken. The professionals working in NSDO are now well experienced and proved their desire to help people in need regardless of their type of employment or involvement on NSDOs activities. Their personal characteristics, such as affiliation, which was broadened NSDOs social network and autonomy coupled with their sense of obligation were an antecedent of commitment, and made possible the achievements made during 2019 and reported in this Annual Report.

But all this could not have been possible if the leadership qualities and characteristics like inspiration; commitment and passion; decision making capabilities; accountability; delegation and empowerment; and creativity and innovativeness not demonstrated and practiced by the leadership of Sayed Rahim Mosavi, Executive Director.

The strong financial and technical support provided along with the flexibility shown by NSDOs valued donors like GIZ/SEDEP, Counterpart International and UN-HABITAT boosted and accelerated NSDOs implementation of projects funded by them.

Ms. Shamila Sahibzada
Chairman, NSDO

1. New Way Social & Development Organization (NSDO)

New Way Social & Development Organization (NSDO) is a nongovernmental, nonprofit and independent organization which was established in Kunduz province in 2010. It was officially registered with the Ministry of Economy of Afghanistan republic state under registration NO# (2185) in 2011 and is mandated to undertake activities for promoting civic education, human rights, and women rights, gender mainstreaming, peace building/capacity building, advocacy and community access to justice.

The Organization is governed by a 7 member of Board of Directors which has a tenure of 3 years with 43% representation of females on the Board and is headed by a Chairman elected from amongst the Directors.

	Ms. Shamila Sahibzada, Manager WAW	Chairman	Ms. Sahibzada has a bachelor's degree from Kunduz university and is the working in civil society sector for more than 10 years in north-eastern provinces of Afghanistan. She. Is presently leading WAW in Kunduz province.
	Mohammad Tahir Rozzi , Director Kunduz Economy Department	Director	Mr. Tahir Roozi, has a Master of Business Administration (MBA) degree from India and is currently the Director of Kunduz Economy Department. He has worked for many national and international organizations based in Afghanistan.
	Ms. Marzia Rustami , Director WAYPADO	Director	Ms. Rustami, graduate from Salaam University is leading WAYPADO as Director in Kunduz Province. She is a civil society activist and has been working since 2005 in different national and international organizations.
	Habibullah Guldost , Independent Consultant	Director	Mr. Guldost has a bachelor's degree in Political Science from Salam University who has worked in civil society organizations for more than 15 years and is currently an independent consultant for Counterpart International (CPI) based in north-eastern provinces of Afghanistan.

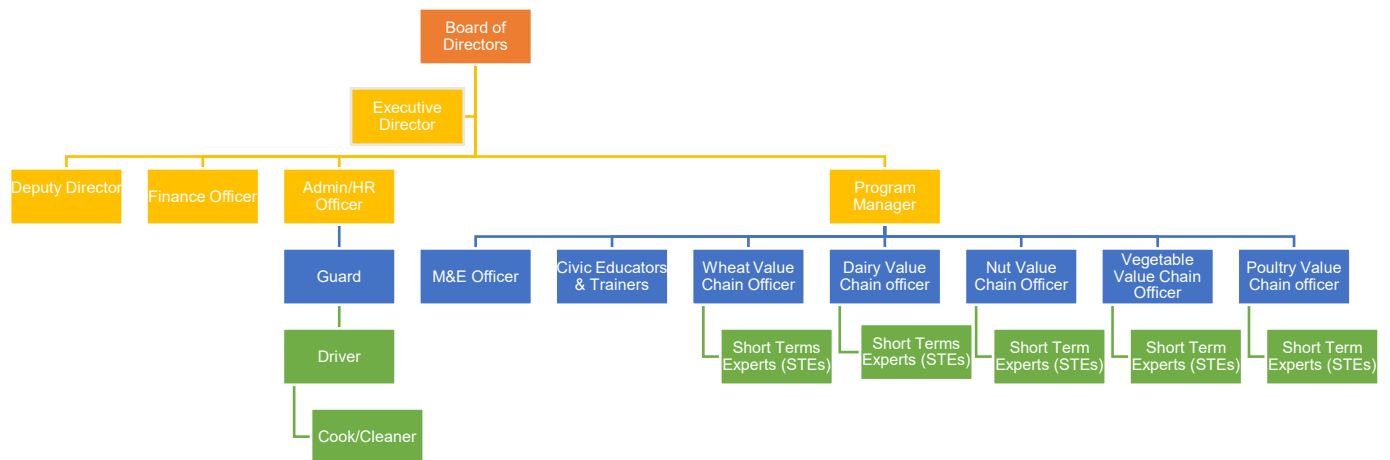
	Sayed Rahim Mosavi, Executive Director NSDO	Director	<p>Sayed Rahim Mosavi has a bachelor's degree in Economics from India and in English Literature from Kunduz University. He stepped into civil society activism at a very young age and has led more than 400 national observers during the 2018 parliamentary election. He has also participated in many national and international events like the 2nd South Asian Youth Summit conducted in Colombo, Sri Lanka, and in trainings and workshops for advocacy, human rights, women's rights, research, leadership, peace-building, conflict mediation, justice and child protection conducted by international organizations.</p>
	Malalai Saad, Provincial Manager KAPAW	Director	<p>Ms. Saad, a bachelor's graduate from Kunduz University is the Provincial Manager of KAPAW in Kunduz province. She has been working since 2005 with national and international organizations in Kunduz province.</p>
	Sayed Ismail Hashmi, Manager RET	Director	<p>Mr. Ismail Hashimi, a graduate from Kunduz University is leading RET in Kunduz Province. He has worked in many national and international organizations during the past 15 years based in Kunduz province.</p>

The BoD as part of its responsibilities oversees the functioning of NSDO which is carried out by an Executive Officer supported by a team of core team of non-programme and technical programme staff. It also carries out regular assessment of collective and individual performances based upon an objective and structured system, besides holding regular meetings or sessions to continually assess the performance and to provide guidelines to the Executive Director for addressing key sensitive issues. The BoD acts as a watchdog and undertakes external monitoring and governance audits.

2. Institutional Development

The goal of NSDO is to fight against poverty, disease and injustice together with people, while its vision is to make Afghanistan a developed and civilized country, which has no poverty in the society observing a civil culture so that the country citizens have civil, political, economic, social and cultural rights.

NSDO Organogram – 2019



NSDO since 2011 has engaged itself directly in project implementation with its donor agencies as a result of which, this organization has acquired sufficient experience and skills in terms of project implementation; developing of different policies and procedures and to establish a professional and standard financial system. It has also strived to achieve the following objectives to move further ahead towards its goal, mission and vision: -

Vision: An institutionally developed, healthy and peaceful Afghanistan.

Mission: NSDO is committed to eliminate poverty, provide quality healthcare services, so that people may enjoy a violence free society and strong institutions in Afghanistan.

OBJECTIVES: To economically empower and sustainably upgrading their quality of life and its standards of the communities living in both urban and rural areas of Afghanistan to make them self-reliant in terms of health, education, agriculture and income-generating opportunities by:

- ❖ Building up the capacity of all the citizens irrespective of their gender, including youth & women groups through conduction of capacity-building trainings for skills enhancement and development; promoting general health-care of villagers; promoting primary and adult education including enrolment of out-of-school children for participating actively in governmental development programmes and encouraging people to exercise their rights to access the programmes and their rights.
- ❖ Creating awareness among rural community by organizing people and conducting civic educational sessions to participate in the social action process for village self-reliance
- ❖ Promoting all round development of rural poor with social Justice, through lobbying and advocacy activities for their well-being, poverty eradication and sustainable development.
- ❖ Developing a healthy working relationship between villagers, government, voluntary and civil society organizations.
- ❖ Promoting participatory exercise for the conservation and sustainable use of natural resources, environment and climate change.

The organization also worked to further strengthen and consolidate its following core competencies and capabilities: -

- Presence of educated, committed skilled and experienced personnel who are well oriented and trained to comply with gender-mainstreaming procedures and policies of the organization.
- Develop links and relationships with diverse governmental authorities, CSOs, community leaders, religious leaders and other community members, youth groups and social activists both provincial and district levels for implementing its civic education and advocacy programs.
- Equipping the organization with transparent, accountable Financial, HR, Procurement, M&E, Gender, program and Security HRE systems, plans and policies based upon internationally recognized standards and practices.
- Develop a five years long strategic plan as part of its sustainability policies and procedures.
- Equip its office premises with all the equipment for implementing large programmes and projects such as furniture; office equipment; audio-visual equipment; IT equipment; training equipment and aids to develop its conference hall for being used as a training facility.

3. Programme Service Delivery

NSDO continued to make extensive efforts for economic self-sufficiency of community members through provision of social services including agriculture, health, legal capacity-building and civic education activities so that the population becomes capable to live as accountable and active citizens. NSDO has thus been involved in implementing and undertaking diversified activities relating to agricultural, livelihood/income generation, nutrition and food security, education (emergency and civic education), health and hygiene awareness trainings, environmental protection, advocacy, networking, election overseeing and observation and other community-related activities and services in Kunduz Province during 2019.

NSDO implemented the following three major projects during 2019: -

a) Sustainable Economic Development & Employment Promotion (SEDEP) Project

This project was implemented for GIZ SEDEP from January to November, 2019 and its goal was to promote livelihood business and reinforce the agriculture sector in five out seven districts in the province, namely Kunduz Centre, Aliabad, Imam Sahib, and Qalaizal districts Kunduz Province.

The objective of the project was to raise and promote employment and incomes in the economic sectors in northern Afghanistan by supporting farmers, input suppliers, processors and traders.




The activities undertaken by NSDO for achieving the Project objectives were as following: -


- Promotion of value chains
- Dialogue mechanisms to remove obstacles along the five value chains by means of various dialogue formats, such as a public-private dialogue (PPD)

As such, the project focused and pursued a value chain approach for five agriculture-based products in five Value Chains (VCs) in the Province – Wheat, Vegetables, Poultry products, Nuts (Almonds/Walnuts/Pistachios) and Dairy products


Key achievements of the VC project:




- 100 farmers trained on scaling up production early and late vegetables in the GHs.
- Enhanced the technical and managerial capacity of 30 vegetable processors.
- Equiped Ali Abad vegetable processor group.
- Enhancing capacity of 100 producers cultivating vegetables commercially in the open filed through applying FFS method.
- Enhancing capacity of 60 farmers for increasing the availability and volumes of out of season vegetable in the GHs.
- Enhancing the capacity of 100 farmers for scaling up production of early and late vegetables in the GHs.
- Enhancing the capacity 25 vegetable GH owners.




- Enhanced the capacity of 100 poultry farmers.
- Organized exposure vistry for 10 KPA members in Jalalabad city.
- 30 input suppliers linked with producers and MFIs.
- 50 poultry producers trained on financial management.
- 150 farmers trained on up keep and mainteance.
- Enhanced the capacity of 150 producers on improved ventilation and heating.
- 30 startups trained on brolder enterprises.
- Enhancing the capacity of 10 local veterinarinans and paravets.




- Enhanced the capacity of 10 milk collectors on to reduce milk lossees and infections.
- Milk collectors trained on bsusiness management.
- Consultancy support on product development to 4 SDPs.
- Enhancing the capacity of 9 cooperatives/ members of KDU.
- Enhancing the capacity of 30 SDPs around the start up enterprises.



- Enhanced capacity of 160 farmers around the improved quality management of products through FFS methods.
- Enhanced the capacity of 20 IDP/Returnees on beekeeping business startup in Kunduz province.
- WOUNB & Traders linked.
- Enhancing capacity of 160 farmers around the improved quality management of products through FFS methods.
- Enhanced the capacity of 20 IDP/Returnees on beekeeping business startup in Kunduz province.



- Organized an exposure visit for 20 target actors in Mazar-e-sharif.
- 25 startups trained on cookies production enterprises.
- Enhanced the technical Assistance and capacity of 200 farmers with DAIL on improved agricultural practices.
- Organized Farmers Field days together with Extension units of DAIL and seed companies for 200 farmers of Kunduz province.
- Enhanced the capacity of 9 seed companies on Financial, Marketing, Management and Communication.



OPREATIONAL PLAN January – November 219 (IPLEMENTED)

POULTRY VC	DAIRY VC	VEGETABLE VC	NUTS VC	WHEAT VC
8/8	5 / 5	7/7	5/5	5/ 5

VC PARTNERS, TARGET DISTRICTS AND FIGURES

No.	VC	VCPs	Districts	Figures
1	Dairy	KDU & SDPs	Kunduz Center, Ali Abad, Qalaizal and Imam Sahib	63 (M)
2	Poultry	KPA	Kunduz Center and Ali Abad	530 (M)
3	Nuts	KSOA & KNA	Kunduz Center, Ali Abad, Qala-e-Zal and Imam Sahib	380 (M+F)
4	Wheat	KBA, Input Suppliers, ISE and Seed companies	Kunduz Center and Imam Sahib and Ali Abad	454 (M)
5	Vegetable	Vegetable Processor Groups, Input suppliers, Farmers and Traders	Kunduz Center, Ali Abad and Imam Sahib Districts of Kunduz province	425 (M+F)
Total No. of figures in all five value chains				1852 (M+F)

1. Poultry Value Chain:

Starting from January 2019, SEDEP interventions included the provision of implements including, Enhanced the capacity of poultry farmers, organized exposure visit for KPA members in Jalalabad city, input suppliers linked with producers and MFIs, poultry producers trained on financial management, farmers trained on up keep and maintenance, enhanced the capacity of producers on improved ventilation and heating and trained startups on broiler enterprises. These activities implemented aim to create poultry industry more robust and more profitable in Kunduz province.

Activities:

Capacity building to local veterinarians and para-vets:

Through this activity of SEDEP NSDO identified local veterinarians where after the identification, in the meantime identified the gaps in private sector service delivery and enhanced capacity of 10 local veterinarians with close coordination of Kunduz poultry association, subsequently NSDO conducted 5 days 5 full-day training on post mortem examination and disease diagnosis. The main purpose of this activity was to make capable the vets and para-vets provide better and quality services for broiler producers.



Technical Training to existing poultry producers:

NSDO by STE reviewed the module and upgraded with new elements. Through this activity, NSDO enhanced the technical capacity of 100 poultry producers in Kunduz center and Ali Abad district of Kunduz province and facilitating the technical supports for poultry owners is aligned the broiler production increased within the targeted poultry farms in Kunduz province.



Exposure Visit for association/ cooperatives within the region:

Potential target actors identified and introduced by Kunduz Poultry Association, and at that time an exposure visit organized and conducted in Jalalabad city in terms of changing and culturing the improved practices in the poultry value chain where all 10 target actors gained new experiences and practices through this exposure visit.



Linkage building between the input suppliers and producers and MFIs:

To reduce transport risk and the broiler producers buy their inputs, NSDO linked the input suppliers, producers and MFIs in Kunduz province. NSDO identified 20 input suppliers in Kunduz and linked with producers and as well MFIs.



Facilitating Financial Management Training to Producers:

NSDO enhanced the capacity and entrepreneurial skills of producers through facilitating financial management training in Kunduz center of Kunduz province. In this training, NSDO enclosed 50 producers and the topics were covering accounting and bookkeeping and access to finance and form filling for loan applications within extension of broiler business in Kunduz province.



Technical Training on the up – keep and maintenance of Poultry Stables:

NSDO recognized the prospective 150 producers focused on the farm maintenance and disease control in Kunduz center and Ali Abad district of Kunduz province. In terms of knowledge enhancement which one day awareness session and in support of up – keep and maintenance of poultry stables of Kunduz province, designed and intended by NSDO.



Technical Training on improved ventilation and heating practices for Poultry Stables:

One day awareness session and facilitating ventilation and heating training is held for 150 poultry stables in Kunduz center, Ali Abad and Shir Khan port of Kunduz province to measure and to improve and growing environment, reduce mortality rates and to support lowering the production costs of the poultry stables.



Workshop on starting up poultry broiler enterprises:

To attract participants to start-up a broiler production enterprise in Kunduz province, NSDO conducted a two – day’s motivation workshop that all contributors identified through the universities, cooperatives and Kunduz poultry association. The presented module focusing on broiler enterprise, capital cost and day to day operations and overall investment of broiler enterprises. NSDO trained 30 participants.



2. Dairy Value Chain:

During the period of January 2019 up to November 2019, in SEDEP where the subsequent activities carried out by NSDO that have resulted in the increase of the milk production, in addition it has also improved the hygienic conditions during processing of the milk related products and made the dairy sector more productive and more sustainable and are the key players in creating local level jobs and income generation.

Activities:

Consultancy Support on Product Development to Small Dairy Processors:

Enhanced capacity of 4 small dairy processors of Kunduz center and Imam Sahib District of Kunduz province - business training on financial and marketing as well as delivery of consultancy technical supports in terms of their entrepreneurial skills are improved.



Capacity building of the cooperatives belonging to Kunduz Dairy Union (KDU): To deliver management skills (record keeping, marketing and financial management) for dairy associations/ cooperatives and groups; financial book keeping trainings to the 9 members of Kunduz Dairy union through conducting a three days training where entrepreneurial skills of dairy association and dairy processors are improved.



Workshop on starting up small dairy processing enterprises: NSDO identified 30 local small dairy processing entrepreneurs through the through universities, ACCI and other relevant partners to engage them in the entitled workshop and enhanced the capacity on dairy processing business and capital costs, day to day operations and overall investment where resulted to motivate workshops attract participants to start small dairy processing enterprises.



Technical Training to the milk collectors to reduce milk losses and bacterial infections:

Identified the existing milk collectors by collaboration of Kunduz Dairy Union. NSDO enhanced the capacity of milk collectors to reduce milk losses and bacterial infections in the milk collection centers of Kunduz province. NSDO deliver technical training around the milk quality control, hygiene measures, milk storage and improved transportation methods for 10 milk collectors in the milk collection centers in line to reducing milk losses and bacterial infections and the milk losses decreased in the milk collection centers.



Business Management Training to the milk collectors:

Entrepreneurial and Business Management skills of 10 milk collectors are improved.



3. Nuts Value Chain:

NSDO in its OP January 2019 up to November 2019 focused on the 3 modules e.g. improve quality management of products through FFS methods and beekeeping business startup for returnees and IDPs and linkage building between WONUB groups and traders. The primary objective of the activities was increasing of farmers' productions and motivating beekeepers around the business startup in and building the linkage among the WONUB groups and traders in Kunduz province.

Activities:

Improve Quality Management of products through FFS methods:

During the period NSDO hired 4 STEs and conducted assessment in Kunduz center, Imam Sahib, Qala-e-Zal districts of Kunduz province. This survey covered 320 orchard owners in the above aforementioned districts of Kunduz province. The training topics covered during the training sessions included pruning, winter oil application during dormant season, IPM, harvest and post-harvest. NSDO with the supports of KSOA, KNA and with close coordination and collaboration of SEDEP MeS engaged and linked the service providers to orchards and nurseries where the output of this activity is that the production of farmers is increased.



Linkage building between WONUB groups and Traders:

To crack nuts and packaging nuts for the traders in standardized manner, NSDO built the linkage among the traders and WOUNB group members of Imam Sahib and Qala-e-Zal districts of Kunduz province.



Pollination of Orchards through Beekeeping Business Startup for Returnees in North and North-East provinces of Afghanistan:

NSDO identified 40 individuals (IDP and Returnees) and trained them on modern and standard methodologies of beekeeping. Furthermore, GIZ will support beehives after technical training conducted by NSDO. Each IDP and Returnee will obtain two beehives and to start beekeeping business in Kunduz province.



4. Wheat Value Chain:

In the OP covered January 2019 up to November 2019, NSDO implemented activities in the province targeting exposure visit within provinces for partners and stakeholders and workshop on starting up cookies production enterprises for targeting beneficiaries of wheat value chain in Kunduz province.

Activities:

Technical Assistance with DAIL on Improved Agricultural practices:

To make capable farmers to improve their agricultural practices, NSDO with the technical support of STEs and DAIL conducted the long – term trainings on IPM, pre and post – harvest management and improved cultivation practices through FFS mechanisms to 200 farmers in the following places; Imam Sahib District, Cheela Mazar, Angor Bagh and Khak Kani villages of Kunduz center of Kunduz province.



Organizing Farmers Field days together with Extension units of DAIL and seed companies:

Through this activity, NSDO conducted field days together with extension units of DAIL and Seed companies on the established demonstration plots and strengthen the vertical linkages between the input suppliers, producers and extension units as well as raising awareness on the technical aspects and marketing. Totally 200 farmers supported in Kunduz province.



Financial, Marketing, Management and Communication trainings to seed companies:

NSDO supported 9 seed companies of Kunduz province around the five days trainings on financial, marketing, management and communication in terms that the Seed companies possess entrepreneurial skills and operate properly.



Organize Exposure Visit within provinces for partners and stakeholders:

NSDO organized an exposure visit in Mazar-e-Sharif city for wheat producers and seed companies. Wheat producer and key actors of seed companies gained superfluous experiences and earned new adaptable techniques through this exposure visit.



Workshop on starting up cookies production enterprises:

NSDO identified 25 target actors from the universities and cooperatives and as well bakeries where a motivation workshop conducted on the bakery business model to include capital costs, day to day operations and overall investments and trained.



5. Vegetable Value Chain:

In the OP, NSDO has implemented 3 sorts of activities under this part such as; Develop farmers capacity for scaling up production of early and late vegetables in the greenhouse, Technical and Managerial Capacity building to small vegetable processors to build their efficiency both on product and business management and equipping the vegetable processor groups and conducting technical training purposing to promote the value chain actors' businesses and applying innovations.

Activities:

Develop farmers' capacity for scaling up production of early and late vegetables in the greenhouse:

Through a qualified Master Trainer, NSDO conducted a five days ToT to the 5 service providers introduced by Kunduz Directorate of Agricultural Irrigation and livestock in terms of enhancing the service providers' capacities and later the ToT, service providers conducted trainings to the farmers in terms of enhancing their capacity for scaling up production of early and late vegetables in the greenhouse in Kunduz center, Ali Abad and Imam Sahib Districts of Kunduz province. Overall 200 farmers covered and vegetable production in early and late cultivation in greenhouse is increased.



Technical and Managerial Capacity building to small vegetable processors to build their efficiency both on product and business management:

NSDO identified the 30 potential vegetable processors of Kunduz center and Ali Abad district of Kunduz province. Facilitating financial management, marketing and growing the business topics were covered. Through these modules the small vegetable processors have increased their efficiency both on processing and entrepreneurial skills.



Capacity building of Producers cultivating Vegetables commercially in the open field through applying FFS method covering pre-harvest (incl. IPM), harvest, post – harvesting and marketing issues of selected vegetables in the open field:

NSDO covered 100 individuals (Women and Men) and conducted 5 days training for vegetable farmers on understanding market interrelations + cost – benefit analysis to improve profit margin, developing a farm management calendar, improved cultivation practices, integrated pest management and improved harvest and post – harvest and marketing for business developing in Kunduz center and Ali Abad district of Kunduz province. The vegetable production in open field is increased.



Develop farmers' capacity for increasing the availability and volumes of out of season vegetable in the greenhouse:

NSDO conducted four days training for 60 (women and men) vegetable greenhouse owners of Kunduz province on GH owners on marketing of bulk products (develop business plans considering, e.g., number of GHs / owner, expenses for maintenance + use + hiring unskilled / skilled labor + purchase of inputs) as well as building Linkage to transporters and wholesalers and Business-to-Business managements in Kunduz center and Ali Abad District of Kunduz province where the vegetable production in greenhouse is increased.



Equipping the vegetable processor group and conducting technical training:

NSDO enhanced the technical capacity of Ali Abad and Kunduz Center vegetable processors and then equipped these groups' freezers, juicers and tool kits for processing the vegetables. Two vegetable processor groups (mainly female businesses) are equipped and have increased their efficiency on processing.



Workshop on starting up greenhouse vegetable production enterprises:

To motivate vegetable processors in Kunduz province, NSDO identified the target group through the association, universities, ACCI and other relevant partners. Totally 25 participants were the target number of participants under this activity where NSDO enhanced capacity on starting up greenhouse vegetable production enterprises.



a) Sub-national Civic Engagement and Outreach Grants ACEP Project

NSDO received the cost - extension of entitled project from respected Counterpart International (CPI) where implemented this project during the period January, 2019 till July 31, 2019 based in Kunduz province by targeting the Kunduz center, Ali Abad and Imam Sahib districts of Kunduz province. The Sub-national civic Engagement and Outreach Grants (SCEOG) was aimed at raising awareness among the residents of Kunduz Province surrounding the topics like the conflict concept, the roots of the conflict, Peace and the concept of the idiomatic of peace, Compromise and reconciliation, the component of reconciliation, Peace building, or Building peace Election cycle in Afghanistan, Voting as civic responsibility, Information about different types of voting and election, Importance of vote and participation in the election process, Election Law of Afghanistan and Importance of participation of women in the election process during 162 civic and educational as well as peace topic in 81 villages of Kunduz Center, Ali Abad and Imam Sahib districts of Kunduz province during the lifecycle of project in Kunduz province. The civic educational sessions totally covered 6,480 community people including 3,240 men and 3,240 women in the aforementioned districts of Kunduz province. The main focused of civic educations sessions were to discuss on the peace and election.

As the result of conducting civic education session in Kunduz province. NSDO enhanced the knowledge of community members around the conflict concept, the roots of the conflict, Peace and the concept of the idiomatic of peace, Compromise and reconciliation, the component of reconciliation, Peace building, or Building peace Election cycle in Afghanistan, Voting as civic responsibility, Information about different types of voting and election, Importance of vote and participation in the election process, Election Law of Afghanistan and Importance of participation of women in the election process.



b) Afghanistan Urban Safety and Security Program (AUSSP) / Active Citizens for Responsive and Accountable Sub-National Governance:

NSDO implementing the project of Active Citizens for Responsive and Accountable is financed by UN-HABITAT and aims to increase the role of youths, women, CSOs and Community Influential to support influence on government officials, preventing corruption in public welfare in Kunduz province. This project started on October 14, 2019 and ends of July 13, 2020.

Objectives:

- To train 160 People including representatives from youths, women, civil society activists, IDPs and community influential People's to build their capacity on Citizens' Score Card (CSR), Provincial Budget Monitoring (PBM), and Urban Development + Management during project timeframe.
- To establish two Advocacy Committees including CSR and PBM to monitor public welfare projects and share the results to relevant government authorities, especially municipality of Kunduz to take required actions, by the end of project.

In particular, NSDO has trained 60 out of 160 target beneficiaries of the project in 2019 where NSDO continues enhancing the capacity and knowledge of remained numbers of beneficiaries in 2020.



c) Strategic Agreement with Save the Children of Afghanistan:

NSDO based in Kunduz, Takhar and Badakhshan provinces is the strategic partner of Save the Children and as well signed a strategic agreement with Save the Children of Afghanistan in line for the implementation of emergency preparedness and response, and addressing the needs of children and affected populations in Kunduz, Badakhshan, Takhar provinces of Afghanistan.

In this favor, NSDO carried out three caseloads only in Kunduz province where NSDO distributed Non-Food Items (NFI) kits for 641 conflict - affected families in response to preserve life, health, safety and well-being, and to live in dignity. It has been jointly carried out by the close coordination of Save the Children and with significant supports of cluster partners based in Kunduz province.

Furthermore, under this program and agreement, NSDO signed Memorandum of Understanding (MoUs) in terms of emergency response with Directorates of Disaster Management of Kunduz, Takhar and Badakhshan provinces.



4. Programme Impact

i) SEDEP Project

In Kunduz province the project significantly enhanced the technical and management capacities of the local value chain partners besides improving the efficiency, production level of producers and processors, and strengthening the linkage and coordination among all value chain partners. It has observed that these value chains have enormously boosted the local jobs and income generation activities in various districts of the Kunduz.

The lessons learnt as result of implementation of the project activities were:-

- Improved and increased knowledge and expertise among the value chain partners to apply new technological and entrepreneurial skills acquired through capacity-building workshops
- Substantially increased marketability of products by the value chain partners
- Enhanced and increased income among the farmers and value chain beneficiaries
- Enhanced capacity among the value chain partners on new cultivation and harvesting practices
- Strong linkage and bondage established between input suppliers and producers

ii) ACEP Project

The civic educational sessions helped to change the mindset of community people surrounding the aforementioned topics who earlier to the civic educational sessions, believed that Islam and Democracy and human rights are not compatible with each other but however, subsequent to the completion of civic educational sessions, favored democracy and now believe that Islam and Democracy are interlinked with each other since it helps the transition of power to take place smoothly without resorting to violent measures.

This motivated and mobilized each of them to act much more responsibly and to advocate for their own legitimate rights for addressing the problems which had remained pending for years as a result of their non-engagement. As a consequence they came to believe that their engagement could make the difference and they vowed to voluntarily act for the welfare of their community by raising their voices of concern for improving their livelihood and bringing positive changes to their lives by hold government accountable for its responsibilities and obligations to be carried out for the welfare of people.

The project also had a substantial impact on women and youth as their mindset changed after the completion of each civic educational session towards democracy and Islam; and other topics like human rights, three pillars of the government; election; human rights and women; and civil society. In the pre-civic educational and community dialogue session evaluations, they believed that Islam and Democracy were two opposite phenomenon's

and that election, human rights and other topics being addressed through the civic educational sessions stood in contrast with their religious and traditional beliefs. But however, the post-civic educational and community dialogue sessions' evaluation, their mindset changed and they came to understand that Islam and Democracy was interlinked with each other and they expressed their willingness to take an active part in the elections for electing candidates based on the criteria explained in the civic educational sessions.

As part of the lessons learnt during the course of project implementation, NSDO came to believe that engaging the youth yields better results as they are more likely eligible for positive change in contrast to elder one who still stick to their own obsolete mindset and are often not willing to accept any changes.

iii) AUSSP Project

The overall expected impact from this project at environmental impact is more responsiveness, efficiency, transparency and accountability in the provision of environmental protection, effective service delivery, and safety and security, led by committees that are more capable of analyzing implementation gaps in their context and defining strategies for addressing community needs through participative actions and dialogues with government stakeholders. The project will contribute to active, informed local civil society and Local Authorities that both engaged and mobilized constructively for execution of budgets for urbanized communities. These consist of 160-trained participants, 12 members of three committees, and staff from CSOs.

The Project will have an expected sustainable impact on the following levels:

Technical level: Trained participants and CSOs will become more aware of budgeting processes and see the benefits of being knowledgeable and active on municipality and environmental projection departments.

Economic level: With increased responsiveness, transparency and accountability on service delivery in sectors of municipality and environmental and more locally informed budget processes, Local Authorities are expected to have access to the key economic resources required to deliver these services.


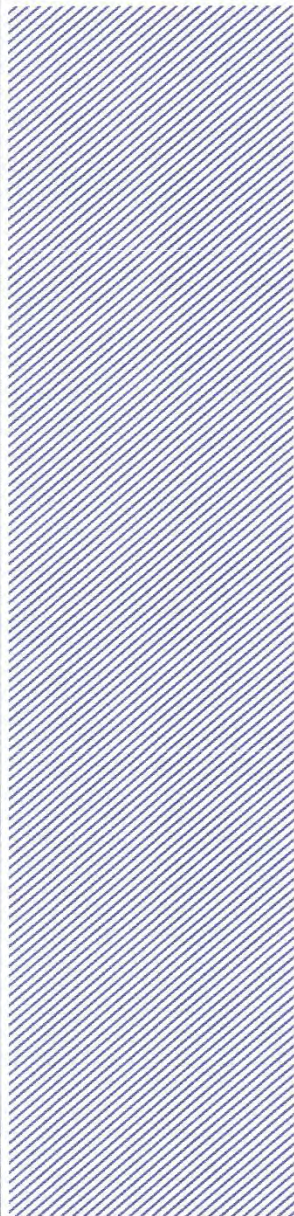
Social level: Constructive engagement will lead over time to a change in attitudes of LAs, seeing citizens and youths more and more as credible partners. Shifting attitudes and creating spaces for dialogue within the project will create the right setting for continued careful joint advocacy and support citizen monitoring of expenditures going forward. Within this process, a careful analysis of the differentiated budget needs of men, women and young people will also enable gender and youth needs to be taken into account. Therefore, citizens will also be more likely to contribute to the system, which they understand, have helped to shape, and in the longer term may begin to place trust in.

iv) Strategic Agreement with Save the Children of Afghanistan:

The agreement supported to build on the existing frameworks of NSDO's management system in developing capacity for monitoring occurrences, trends and impact of emergency in Kunduz, Badakhshan and Takhar provinces and afford humanitarian information and alert about the emergency situations in the aforementioned provinces of Afghanistan. NSDO has carried out the completion of assessment tasks, when deemed necessary, and Save the Children of Afghanistan provided relief items like NFIs which subjected to availability of such items, and the cost of transportation to destinations of distribution. NSDO supported the process of managing distribution to the beneficiaries including documentation of the report for fulfilling the purpose of accountability in Kunduz, Takhar and Badakhshan provinces of Afghanistan.

5. NSDO Audit Report


Annual Audit Report 2019



Creative Vision Audit & Consultancy Services
Certified Public Accountants & Management
Consultants

Auditor's Report
For the Period from Jan 01, 2019 to Dec 31, 2019

New Way Social & Development Organization
(NSDO)



House No: 612, Street – 12,
Near Burjae Mamoor Abdal
Qally Fathullah, Kabul - Afghanistan
Email: ishfaqorakzai@creativevision-af.com
Contact No: +93 789587990

Certified Public Accountants & Management Consultants

NEW WAY SOCIAL AND DEVELOPMENT ORGANIZATION
 FINANCIAL STATEMENT FOR THE PERIOD
 JANUARY 01, 2019 TO DECEMBER 31, 2019

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Notes to the accounts -----	5-6
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Project Annexure -----	8-11



Independent Auditor's Report

Executive Director
New Way Social & Development Organization
NSDO
Kabul, Afghanistan

Creative Vision Audit & Consultancy Services

Qallye Fathullah, Street # 12, Next to
Burja Mamoorae Abdal
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Opinion

We have audited the financial statements of New Way Social & Development Organization (hereafter referred to as "NSDO"), which comprise the statement of Receipt & Payment for the period ended December 31, 2019 and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects the statement of Receipt & Payment of New Way Social & Development Organization for the period ended December 31, 2019, and notes to the accounts in accordance with the note 2 to the financial statements.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the International Ethics Standards Board for Accountant's *Code of Ethics for Professional Accountants (IESBA Code)* together with the ethical requirements that are relevant to our audit of the financial statements in Afghanistan, and we have fulfilled our ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Note 2, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.





Creative Vision Audit & Consultancy Services

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

For and on behalf of

*Creative Vision Audit,
& Consultancy Services*



Creative Vision
Audit & Consultancy Services

Date: December 24, 2019

House No. 612, Street No. 12, Qualle Fatehullah,
Kabul, Afghanistan



Organization: New Way Social and Development Organization
 Programme: Afghan Civic Engagement Programme
 Project Title: Subnational Civic Engagement & Outreach Grants
 Reporting Period: January 01, 2019 to December 31, 2019
 Report: Statement of Receipt & Payment

	<i>Notes</i>	<i>Total AFN</i>
FUNDS / RECEIPTS		
Opening balance		178
Receipts from donor	10	19,464,522
		19,464,700
EXPENDITURE		
Personnel	11 <i>Annex</i>	4,776,544
Office Supplies	<i>Annex</i>	46,680
Tools & Equipments	<i>Annex</i>	10,640
Administrative Costs	<i>Annex</i>	483,000
Program Costs	<i>Annex</i>	11,703,158
Office cost	<i>Annex</i>	2,444,500
Total expenditure		19,464,522
SURPLUS / (DEFICIENCY)		178



The annexed notes form an integral part of the financial statements

Finance Manger
Executive Director



New Way Social & Development Organization-NSDO
Notes to the Statement of Receipt & Payment
For the period from January 01, 2019 to December 31, 2019

1 The Project, Background and Operations

NSDO as a non-profit, non-political and non-governmental organization has been operating since 2011 bearing Registration No. 2185 in Kunduz and has been engaged in environmental protection, advocacy, networking, civic education, election overseeing and observation and other community-related activities and services. NSDO currently has its sub-office in Badakhshan province and implements Use of Feed Blocks for Crop-Livestock Systems in Kunduz and Badakhshan. NSDO enjoys membership in networks in both national and provincial levels. NSDO's leadership has actively participated in so many advocacy meetings and summits and has contributed to such efforts at regional and provincial levels. NSDO is possessed with highly committed staff and team members who have devoted their utmost efforts and energy for the evolution of NSDO. NSDO since 2013 has obtained 1 grant from GIZ/GFA-SEDEP and 7 grants from Counterpart International and from other donors as well; as a result of which, this organization has acquired sufficient experience and skills in terms of project implementation and managed to develop different policies and procedures and to establish a professional and standard financial system.

2 Purpose of Statement of Receipts and Payments

This statement is prepared for the purpose to summarize the total receipts and payments of the project incurred by NSDO for the period from January 01, 2019 to December 31, 2019.

3 Basis of Preparation

The Statement is prepared on historical cost basis i.e. the reported expenditure is recorded on the actual spent amounts not affected by inflation or currency devaluation.

The Statement is prepared to assist NSDO to comply with the instructions of Donor under the provisions of the agreement. Hence, the statement may not be suitable for another purpose.

4 Revenue receipts

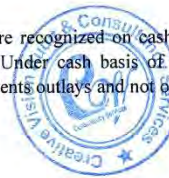
Revenue receipts have been recognized on the basis of actual receipt from the donors.

5 Salaries and allowance

Staff salaries expenses and other allowances are recorded in the financial statements on the basis of actual cash or cash equivalents outlays.

6 Cash basis of accounting

All the income and expenditures in this statement are recognized on cash basis of accounting other than audit fees which is charged on accrual basis. Under cash basis of accounting, expenditure is recognized on the basis of actual cash or cash equivalents outlays and not on the basis of incurrence of expenditure.



*New Way Social & Development Organization-NSDO
Notes to the Statement of Receipt & Payment
For the period from January 01, 2019 to December 31, 2019*

7 Inventory of assets

The cost of the assets purchased for the project are expensed out when the payment is made. All the assets produced by the use of project grant shall vest in the grant recipient or its cooperating partner. If any asset is sold before the end of project period the sale proceed shall accrue to the project. If the activity under the project do not continue after the end of project period, all the assets purchased shall be sold and the proceed shall be repaid to the donor organization.

8 Exchange Gain/Loss

Transactions in currencies other than reporting currency are converted into AFGHANIS by applying the exchange rate prevailing on the date of transaction in the open market.

9 Level of rounding

Figures have been rounded off to the nearest Afghani.

10 FUNDS

---- AFN ----

Opening balance 178

Received During the year

Afghan Civic Engagement Program - CPI	2,638,180
Sustainable Economic Development and Employment Promotion (SEDEP)	16,597,050
Active Citizens for Responsive and Accountable Sub - National Governance	229,292
	<u>19,464,522</u>
Gross Funds available	<u>19,464,700</u>

11 EXPENDITURE

Personnel	4,776,544
Office Supplies	46,680
Tools & Equipments	10,640
Administrative Costs	483,000
Program Costs	11,703,158
Office cost	2,444,500
	<u>19,464,522</u>



Finance Manager

Executive Director

Organization: New Way Social & Development Organization Annex I
 Audit Period: From January 01, 2019 to December 31, 2019
 Report: Summary of Project expenditure

Particular	Afghan Civic Engagement Program	Sustainable Economic Development Employment Promotion (SEDEP)	Active Citizens for Responsive and Accountable Sub - National Governance - UN Habitat	Gross
	----- AFN -----			
Personnel	805,000	3,915,000	56,544	4,776,544
Office Supplies	46,680	-	-	46,680
Tools & Equipments	-	-	10,640	10,640
Administrative Costs	483,000	-	-	483,000
Program Costs	1,303,500	10,237,550	162,108	11,703,158
Office cost	-	2,444,500	-	2,444,500
GROSS TOTAL	2,638,180	16,597,050	229,292	19,464,522

Executive Director



Finance Manager



Organization: New Way Social and Development Organization (NSDO)
 Donor: Counterpart International (CPI)
 Project title: Afghan Civic Engagement Program (ACEP)
 Project period: December 2, 2018 - July 31, 2019
 For the period from: December 2, 2018 - December 31, 2019

January 01, 2019 - July 31, 2019

<i>Budget</i>	<i>Expenditure</i>		<i>Balance</i>
	<i>2018</i>	<i>2019</i>	

----- AFN -----

1. Personnel

Project personnel

Civic Engagement Manager	240,000	30,000	210,000	-
Civic Educator (5 person)	600,000	75,000	525,000	-
Admin & Finance Officer	80,000	10,000	70,000	-
	920,000	115,000	805,000	-

Office Supplies

Office supplies	29,360	3,670	25,690	-
Office stationary	24,000	3,000	20,990	10
	53,360	6,670	46,680	10

Administrative Costs

Office rent	160,000	20,000	140,000	-
Office utilities	40,000	5,000	35,000	-
Internet charge	32,000	4,000	28,000	-
Vehicle rent	320,000	40,000	280,000	-
	552,000	69,000	483,000	-

Program Costs

ToT for Project Staff	2,090	2,100	-	(10)
Civic & Voter Education session (162 sessions)	1,303,500	-	1,303,500	-
	1,305,590	2,100	1,303,500	(10)

GROSS TOTAL

	2,830,950	192,770	2,638,180	-
--	------------------	----------------	------------------	----------



[Signature]

 Executive Director



[Signature]

 Finance Manager

New Way Social and Development Organization (NSDO)
 Donor: GIZ
 Project title: Sustainable Economic Development and Employment Promotion (SEDEP)
 Project period: December 1, 2018 - November 30, 2019
 Notes to the financial statement
 For the period from: December 1, 2019 - December 31, 2019

<i>January 1, 2019 - November 30, 2019</i>			
<i>Expenditure</i>			
Budget	2018	2019	Balance
----- AFN -----			

1. Personnel

Project personnel

Executive Director (Project Coordinator) 65%	540,000	45,000	495,000	-
Program Manager	600,000	50,000	550,000	-
M&E Officer	360,000	30,000	330,000	-
Value Chain Officers	1,800,000	150,000	1,650,000	-
Admin & Finance Officer 65%	360,000	30,000	330,000	-
HR Officer	240,000	10,000	230,000	-
Support Staffs	360,000	30,000	330,000	-
	4,260,000	345,000	3,915,000	-

Office cost

Office rent	252,000	18,000	234,000	-
Vehicle rent	1,980,000	165,000	1,815,000	-
Coordination Meeting Cost	120,000	10,000	110,000	-
Interent cost	54,000	4,000	50,000	-
Communication cost	96,000	8,000	88,000	-
Electricity Cost	54,000	4,000	50,000	-
Cartridge for printer	54,000	4,000	50,000	-
Stationary for office use	51,000	3,500	47,500	-
	2,661,000	216,500	2,444,500	-

Program Cost


Capacity Building to local veterinarians and para-vets	131,500	-	131,500	-
Consultancy Support on product development to small dairy processors	226,700	-	226,700	-
Capacity Building of the cooperatives belonging to Kunduz Dairy Union	208,500	-	208,500	-
Workshop on starting up small dairy processing enterprises	166,500	-	166,500	-
Technical Assistance with DAIL on improved agriculture practices	1,054,500	-	1,054,500	-
Organizing farmers field days together with extension units of DAIL and seed companies	241,500	-	241,500	-
Financial, Marketing, Management and Communication Trainings to Seed Companies	81,600	-	81,600	-
Capacity Building of producers cultivating vegetables commercially in the open filed through FFS method	723,000	-	723,000	-
	304,500	-	304,500	-
Develop farmers capacity for increasing the availability and volume of out of season vegetable in the greenhouse	1,310,000	-	1,310,000	-
Develop farmers capacity for scalling up production of early and late vegetables in the greenhouse	124,000	-	124,000	-
Workshop on starting up greenhouse vegetable production enterprises	124,000	-	124,000	-

New Way Social and Development Organization (NSDO)
 Donor: GIZ
 Project title: Sustainable Economic Development and Employment Promotion (SEDEP)
 Project period: December 1, 2018 - November 30, 2019
 Notes to the financial statement
 For the period from: December 1, 2019 - December 31, 2019

Improve Quality Management of products through FFs method	2,348,000	-	2,348,000	-
Pollination of orchards through beekeeping business start up for returnees in north and north-east provinces of Afghanistan	297,000	-	297,000	-
Technical Training to existing poultry producers	743,000	-	743,000	-
Facilitating Financial Management Training to producers	199,000	-	199,000	-
Exposure visit for association/ cooperatives with the region	275,000	-	275,000	-
Linkage building between the input suppliers and producers and MFIs	127,500	-	127,500	-
Technical Training on the up - keep and maintenance of poultry stables	294,000	-	294,000	-
Technical Training on improved ventilation and heating practices for poultry stables	294,000	-	294,000	-
Workshop on starting up poultry broiler enterprises	115,500	-	115,500	-
Technical Training to the milk collectors to reduce milk losses and bacterial infections	123,500	-	123,500	-
Business Management Training to the milk collectors	102,000	-	102,000	-
Organize exposure visit within provinces for partners and stakeholders	280,000	-	280,000	-
Workshop on starting up cookies production enterprises	125,500	-	125,500	-
Technical and Managerial Capacity building to small vegetable processors to build their efficiency both and production and business management	165,000	-	165,000	-
Equipping the vegetable processor group and conducting technical training	176,250	-	176,250	-
Total Program Cost	10,237,550	-	10,237,550	-
Gross total	17,158,550	561,500	16,597,050	-


 Executive Director




 Finance Manager




New Way Social and Development Organization (NSDO)
 Donor: UN - Habitat
 Project title: Active Citizens for Responsive and Accountable Sub - National Governance
 Project period: October 14, 2019 - July 31, 2020
 Notes to the financial statement
 For the period from: January 01, 2019 - December 31, 2019

<i>October 14, 2019 - Decmeber 31, 2019</i>			
	<i>Budget</i>	<i>Expenditure</i>	<i>Expenditure</i>
	<i>USD</i>	<i>USD</i>	<i>Afghani</i>
1. Personnel			
Project personnel			
Program Manager	1,800	496	37,696
Admin & Finance Officer	900	248	18,848
	2,700	744	56,544
Tools and Equipment			
Stationary for office use	508	140	10,640
	508	140	10,640
Program Cost			
Printing of Banner	108	36	2,736
Printing of leaflet	2,000	-	-
Lunch and Refreshment	5,000	320	24,320
Hall rent	360	40	3,040
Radio Program	160	-	-
Training Development and Conduction Service	640	-	-
Advocacy Event Facilitation Service	360	-	-
Technical Monitoring Service	900	-	-
Awareness Session Conduction Service	680	-	-
Office Rent	1,800	496	37,696
Vehicle Rent	3,150	876	66,576
Communication	495	165	12,540
Utilities	810	200	15,200
Total Program Cost	16,463	2,133	162,108
Gross total	19,671	3,017	229,292



6. Acknowledgment of donors

NSDO worked with the following donors during the 2019:

Donor	Logo
Counterpart International (CPI)	
GIZ/SEDEP	
UN-HABITAT	

Annexures



NSDO Registration Certificate

<p>Islamic Republic of Afghanistan Ministry of Economy NGOs Department</p>		<p>جمهوری اسلامی افغانستان وزارت اقتصاد ریاست مؤسسات غیر دولتی</p>
<p>Certificate of Registration جواز نامه فعالیت (NSDO)</p>		
Former Registration No: () Date / /	شماره ثبت قبلی () تاریخ / /	شماره ثبت جدید () تاریخ / /
New Registration No: (2185) Date / / 14 1390	به مؤسسه محترم اجتماعی و آشنایی راه فوین ()	
<p>To: <i>New way Social and Development Organization</i></p>		
<p>According to the final decision No: (2185) Dated / / of High Evaluation commission of NGOs your Organization is entitled to work in Afghanistan as an NGO.</p>		
<p>You shall respect and observe the Afghanistan constitution, NGO law and the rest of laws and regulations enforced in the Islamic Republic of Afghanistan.</p>		
<p>تحت فیصله شماره (2185) مورخ / / 1390 برای مؤسسه شما اجازه فعالیت در افغانستان منظور است مؤسسه مکلف است در اجراءات خویش تمام مواد مندرج قانون اساسی، قانون مؤسسات غیر دولتی و سایر قوانین و مقررات نافذہ جمهوری اسلامی افغانستان را رعایت نماید. با احترام</p>		
<p>وزیر اقتصاد و رئیس کمیسیون عالی ارزیابی مؤسسات غیر دولتی Minister of Economy & Director, High Evaluation Commission</p>		

تحت صادره (626) مورخ 14 118 1390 مؤسسه (NSDO) جواز فعالیت خویش را منحیت مؤسسه داخلی (Local NGO) دریافت نمود.

Staff List (2019)

Sl. No	Name	Designation	Photograph
1.	Sayed Rahim Mosavi	Executive Director	
	Ms. Muhanna Mirada	Deputy Director	
2.	Sayed Ahmad	Program Manager	
3.	Ms. Khatera Masoomi	Admin-Finance Officer	
4.	Ms. Sahar Waheed	Finance Assistant	N/A
5.	Mr. Hekmattullah Sharifi	HR Officer	
6.	Naim Ahmadi	Monitoring & Evaluation (M&E) Officer	

7.	Karim Faramarz	Poultry Value Chain officer	
8.	Shabir Haidari	Nut Value Chain Officer	
9.	Parwiz Sharifi	Dairy Value Chain officer	
10.	Sediqa Arabzada	Civic Educator	
11.	Ayesha Arianmehr	Vegetable Value Chain officer	
12.	Khalid Arab	Wheat Value Chain Officer	

13.	Abdul Qadir	Guard	
14.	Sayed Mokhtar	Driver	
15.	Ahmad Farid	Driver	
16.	Ms. Soghra	Cook - Janitor	
17.	Mohammad Israr	Short Term Expert	N/A
18.	Khalid Khadim	Short Term Expert	N/A
19.	Abullah Arif	Short Term Expert	N/A
20.	Sayed Omer	Short Term Expert	N/A
21.	Subghatullah Sahibzada	Short Term Expert	N/A
22.	Wazhma Mohammadi	Short Term Expert	N/A
23.	Ahmad Farid	Short Term Expert	N/A
24.	Shabir Ahmad	Short Term Expert	N/A
25.	Mohammad Nabi	Short Term Expert	N/A
26.	Qodratullah	Short Term Expert	N/A
27.	Hamayon	Short Term Expert	N/A
28.	Abdul Maseer	Short Term Expert	N/A
29.	Mohammad Sayar	Short Term Expert	N/A
30.	Raihana Shahidzada	Short Term Expert	N/A
31.	Salahuddin	Short Term Expert	N/A
32.	Shafiqullah	Short Term Expert	N/A
33.	Hasibullah	Short Term Expert	N/A
34.	Abdul Sami Nafiz	Short Term Expert	N/A
35.	Mohammad Yasin Sarwari	Short Term Expert	N/A
36.	Aminullah	Short Term Expert	N/A
37.	Sayed Shabir Haidari	Short Term Expert	N/A

38.	Abdul Malik	Short Term Expert	N/A
39.	Ahmad Farid Khuram	Short Term Expert	N/A
40.	Abdul Basir Faqiri	Short Term Expert	N/A
41.	Borhanuddin Borhan	Short Term Expert	N/A
42.	Mohammad Nabi Turkman	Short Term Expert	N/A
43.	Abdul Rahman	Short Term Expert	N/A
44.	Rahmatullah	Short Term Expert	N/A
45.	Mohammad Nabi	Short Term Expert	N/A
46.	Faiz Mohamamd	Short Term Expert	N/A
47.	Malali Khuram	Short Term Expert	N/A
48.	Ziaullhaq	Short Term Expert	N/A

2019 Project Closeout Letters:

Sustainable Economic Development and Employment Promotion (SEDEP):



TO WHOM IT MAY CONCERN

This serves as reference for **New Social Development Organization (NSDO)**

This is to certify that SEDEP is supporting NSDO on the implementation of their value chain related activities in Kunduz since end of 2015.

In the mentioned capacity, NSDO mainly cooperated on the execution of 5 agricultural based value chains (poultry, dairy, wheat, vegetables and nuts) in Kunduz in a transparent and accountable manner.

SEDEP is committed to continue its operations in Kunduz for the years to come, hence NSDO would be a reliable partner for joint efforts.

We thank NSDO for their cooperation to SEDEP in the implementation of their activities in a volatile environment in Kunduz.

Sincerely,

Robert Glass
Deputy Project Director
Mazar -e- Sharif, Afghanistan



German Development Cooperation
GIZ Office Mazar

Mazar-e-Sharif/Afghanistan

T +93 790413625
E Robert.glass@giz.de

Your reference:
Our reference:

February 12, 2019

Deutsche Gesellschaft für
Internationale Zusammenarbeit (GIZ) GmbH

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Registration no. HRB 12394

Chairman of the Supervisory Board
Dr Friedrich Kitschelt, State Secretary

Management Board
Tanja Gönner (Chair)
Dr Christoph Beier (Vice-Chair)
Dr Hans-Joachim Preuß
Cornelia Richter



Afghan Civic Engagement Program - ACEP:



Counterpart International – Afghanistan
Afghan Civic Engagement Program (ACEP)



Grant Completion Certification

Grantee Organization: New Way Social and Development Organization (NSDO)

Grant No.: 17-01-20 Grant Period: April 06, 2017. -October 31, 2017.

Grant Title: Sub-National Civic Engagement and Outreach Grants (SCEOG)

Reference the above stated grant agreement that was entered between the above stated Grantee Organization and Counterpart International Inc. within the framework of the United States Agency for International Development (USAID) funded Afghan Civic Engagement Program (ACEP) under USAID Cooperative Agreement No. AID-306-A-14-00001, in our capacity as grant agents for Grant No **17-01-20** on behalf of Counterpart International and the grantee organization stated above, we hereby certify that:


Technical Completion — With reference to all material aspects of Grant No **17-01-20** and any subsequent jointly agreed-upon aspects, the above stated Grantee Organization has achieved the stated grant objective(s) and verifiable results, with the exception of the following:
***** Nil *****

Financial and Administrative Completion – with reference to all financial and administrative aspects of Grant No **17-01-20** and its amendments, the above stated Grantee Organization has no outstanding obligations with the exception of the following:
***** Nil *****


This is also to certify the grant and financial records of Counterpart ACEP and the above stated Grantee Organization reflect the following information for Grant No **17-01-20**:

Total Grant Budget (Counterpart/ACEP contribution):	AFN	2,377,380
Total Grant Expenditure (Counterpart/ACEP contribution):	AFN	0
Total Funds Transferred from Counterpart to Grantee Organization:	AFN	2,377,380
Total Funds Balance to be reallocated to Counterpart ACEP Grant No:	AFN	0
Total Funds Balance to be refunded by the above stated Grantee Organization to Counterpart/ACEP	AFN	0

On Behalf of Counterpart:


Date: 10/06/2019
Titus Biyete
Chief of Party
Counterpart International, Inc.

On Behalf of the Grantee:


Date: 26.11.19
Authorized Representative of NSDO:
Name: **Mr. Sayed Rahim**
Title: **Executive Director**

Counterpart International Inc.
Shar e Naw, Kabul, Afghanistan
www.counterpart-afg.org / www.counterpart.org

